

Toplayer Service Delivery Budget Implementation Plan for 2013/14- Revised 23/01/2015 (Adjustment budget)

Ref	Directorate [R]	GFS Classification	National KPA [R]	Programmes/ plans/ strategies linked to focus areas	STRATEGIC Objective [R]	Municipal Focus Area	KPI [R]	Unit of Measurement	Ward	Program Driver [R]	Baseline	POE	KPI Calculation Type [R]	KPI Target Type [R]	Annual Target	Revised Target	Q1	Q2	Q3	Q4
1	Community Services	Budget and treasury office	Municipal Financial Viability and Management	Effective financial management	The provision of democratic, accountable and ethical governance	Optimization of financial resources	98% of the operational conditional grant (Libraries, CDW) spent (Actual expenditure divided by the total grant received)	% of total conditional operational grants spent (Libraries, CDW)	All	Director: Community Services	76.55%	Quarterly expense reports obtained from SAMRAS	Carry Over	Percentage	98	98	20	55	75	98
2	Community Services	Corporate services	Basic Service Delivery	Effective Management, Operation and Maintenance of Municipal Infrastructure	The provision and maintenance of municipal services	Basic Service Delivery	Emergency control room measured by the daily recording of enquiries/requests on EMIS completed within the next calendar month	% completed	All	Director: Community Services	94.80%	EMIS report on performance	Carry Over	Percentage	90	92	92	92	92	92
3	Community Services	Road transport	Basic Service Delivery	Effective Management, Operation and Maintenance of Municipal Infrastructure	The provision and maintenance of municipal services	Basic Service Delivery	m² of roads resealed according to approved Paveman Management System within available budget	m² of roads resealed	All	Director: Community Services	25005	Main and Adjustments Budgets and approved project plans and statistics kept	Carry Over	Number	120 000	120 000	10 000	65 000	105 000	120 000
4	Community Services	Road transport	Basic Service Delivery	Effective Management, Operation and Maintenance of Municipal Infrastructure	The provision and maintenance of municipal services	Basic Service Delivery	Cleaning of stormwater infrastructure twice per annum	Number of cleaning cycles	All	Director: Community Services	2	Maintenance reports per area	Accumulative	Number	2	2	0	1	0	1
5	Community Services	Waste water management	Basic Service Delivery	Effective Management, Operation and Maintenance of Municipal Infrastructure	The provision and maintenance of municipal services	Basic Service Delivery	Quality of effluent comply 90% with SANS 241	% compliance	All	Director: Community Services	64.90%	Independent Laboratory test results	Stand-Alone	Percentage	90	90	90	90	90	90
6	Community Services	Water	Basic Service Delivery	Effective Management, Operation and Maintenance of Municipal Infrastructure	The provision and maintenance of municipal services	Basic Service Delivery	Quality of potable water comply 95% with SANS 241	% compliance	All	Director: Community Services	Achieved 5 Blue drop awards	Independent Laboratory test results	Stand-Alone	Percentage	95	95	95	95	95	95
7	Community Services	Water	Basic Service Delivery	Effective Management, Operation and Maintenance of Municipal Infrastructure	The provision and maintenance of municipal services	Basic Service Delivery	Limit unaccounted water to less than 25%	% of water unaccounted for	All	Director: Community Services	25%	Annual Financial Statements	Reverse Stand-Alone	Percentage	25	25				25
8	Community Services	Corporate services	Good Governance and Public Participation	Effective communication and community involvement	The encouragement of structured community participation in the matters of the municipality	Good Governance	Ward committee meetings held to facilitate consistent and regular communication with residents	Number of ward committee meetings per ward per annum	All	Director: Community Services	8	Minutes of the ward committee meetings held	Accumulative	Number	8	8	2	2	2	2
9	Council & Municipal Manager	Executive and council	Municipal Transformation and Institutional Development	Sound municipal administration/Institutional	The provision of democratic, accountable and ethical governance	Good Governance	Bi-annual workshop with management to promote sound municipal administration	Number of workshops	All	Municipal Manager	2	E-Mail to Top Management Team & Senior Management Team regarding Strategic Session	Accumulative	Number	2	2	0	1	0	1
10	Council & Municipal Manager	Executive and council	Good Governance and Public Participation	Sound municipal administration/Institutional	The provision of democratic, accountable and ethical governance	Good Governance	Quarterly revision of top 10 risks and quarterly progress reports on corrective action to address risks to Executive Management Team	Number of progress reports	All	Municipal Manager	4	EMT minutes where item served	Accumulative	Number	4	4	1	1	1	1
11	Council & Municipal Manager	Executive and council	Good Governance and Public Participation	Sound municipal administration/Institutional	The provision of democratic, accountable and ethical governance	Good Governance	Quarterly report to the Audit Committee on progress with implementation of key controls as identified in key control deficiencies	Quarterly reports submitted on achievement of committed dates	All	Municipal Manager	2	Minutes of the Audit Committee	Accumulative	Number	4	4	1	1	1	1
12	Council & Municipal Manager	Executive and council	Good Governance and Public Participation	Sound municipal administration/Institutional	The provision of democratic, accountable and ethical governance	Good Governance	Risk based audit plan approved by the Audit Committee by the end of September	Plan approved	All	Municipal Manager	RBAP annually approved by the Audit Committee	Minutes of Audit Committee meeting during which RBAP was approved	Carry Over	Number	1	1	1	0	0	0
13	Economic Development	Planning and development	Local Economic Development	Creation of an environment conducive for LED	The promotion of tourism, economic and social development	Social upliftment and Economic development	Develop of a world class website/e-business platform for marketing and branding of Overstrand by the end of December	Website/e-business platform completed	All	Director: Economic Development	New indicator	Final project plan for implementation	Carry Over	Number	1	1	0	1	0	0
14	Economic Development	Planning and development	Local Economic Development	Creation of an environment conducive for LED	The promotion of tourism, economic and social development	Social upliftment and Economic development	Assess impact of 2 major festivals into the local economy	Assessments completed	All	Director: Economic Development	New indicator	Assessment report submitted	Accumulative	Number	2	2	0	1	0	1
15	Economic Development	Community and social services	Local Economic Development	Development of strategies linked to projects for vulnerable groupings	The promotion of tourism, economic and social development	Social upliftment and Economic development	Support thirty SMME's and start up businesses	Number of start up businesses and SMME's	All	Director: Economic Development	30	Statistics from database maintained on employment	Accumulative	Number	30	30	5	10	5	10
16	Economic Development	Community and social services	Local Economic Development	Development of strategies linked to projects for vulnerable groupings	The promotion of tourism, economic and social development	Social upliftment and Economic development	Implement eight initiatives aimed at SSME support and stakeholder engagement	Number of initiatives	All	Director: Economic Development	New indicator	MOU's entered into with partners; training courses; attendance registers	Accumulative	Number	8	8	2	2	2	2
17	Economic Development	Community and social services	Local Economic Development	Development of strategies linked to projects for vulnerable groupings	The promotion of tourism, economic and social development	Social upliftment and Economic development	The number of people supported through the walk in centre and outreach	Number of people supported	All	Director: Economic Development	120	Statistics from database maintained on employment	Accumulative	Number	120	120	30	30	30	30
18	Economic Development	Community and social services	Local Economic Development	Development of strategies linked to projects for vulnerable groupings	The promotion of tourism, economic and social development	Social upliftment and Economic development	The number of job opportunities created through the EPWP programme and as per set targets (grant agreement - 77 FTE's)	Number of temporary jobs created	All	Director: Economic Development	500	Quarterly EPWP reports, signed incentive grant agreement and business plans	Accumulative	Number	500	500	0	250	125	125

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19	Economic Development	Community and social services	Local Economic Development	Creation of an environment conducive for LED	The promotion of tourism, economic and social development	Social upliftment and Economic development	Complete the informal trade policy/management of trading sites by the end of September	Policy completed	All	Director: Economic Development	1	Minutes of the Council meeting	Carry Over	Number	1	1	1	0	0	0
20	Economic Development	Community and social services	Local Economic Development	Creation of an environment conducive for LED	The promotion of tourism, economic and social development	Social upliftment and Economic development	Outreach programme inclusive of Overstrand municipal area	Number of initiatives	All	Director: Economic Development	New performance indicator	Advertisements, programme developed, attendance registers	Carry Over	Number	8	8	2	2	2	2
21	Economic Development	Community and social services	Local Economic Development	Creation of an environment conducive for LED	The promotion of tourism, economic and social development	Social upliftment and Economic development	Review the LED strategy by the end of March 2014	Strategy reviewed	All	Director: Economic Development	New performance indicator	Minutes of the Council meeting	Carry Over	Number	1	1			1	
22	Economic Development	Community and social services	Local Economic Development	Creation of an environment conducive for LED	The promotion of tourism, economic and social development	Social upliftment and Economic development	Improve the LED maturity assessment position by 2 points	Points improved	All	Director: Economic Development	12th position in the Western Cape	Assessment report received	Accumulative	Number	2	2	1		1	
23	Economic Development	Community and social services	Local Economic Development	Creation of an environment conducive for LED	The promotion of tourism, economic and social development	Social upliftment and Economic development	Compile an action plan to improve on the LED maturity assessment	Plan completed	All	Director: Economic Development	New performance indicator	Minutes of the Council meeting	Carry Over	Number	2	2	1		1	
24	Economic Development	Community and social services	Local Economic Development	Creation of an environment conducive for LED	The promotion of tourism, economic and social development	Social upliftment and Economic development	Develop a Tourism Marketing and Branding Strategy by the end of December 2013	Strategy developed	All	Director: Economic Development	New performance indicator	Minutes of the Council meeting	Carry Over	Number	1	1		1		
25	Finance	Budget and treasury office	Municipal Financial Viability and Management	Effective financial management	The provision of democratic, accountable and ethical governance	Optimization of financial resources	Financial viability measured in terms of the available cash to cover fixed operating expenditure ((Available cash+ investments)/ Monthly fixed operating expenditure)	Ratio achieved	All	Director: Finance	2.1	Annual Financial Statements & Sec 71 reports	Carry Over	Number	1.7	1.7	0	0	0	1.7
26	Finance	Budget and treasury office	Municipal Financial Viability and Management	Effective financial management	The provision of democratic, accountable and ethical governance	Optimization of financial resources	Financial viability measured in terms of the municipality's ability to meet it's service debt obligations (Total operating revenue-operating grants received)/debt service payments due within the year) (%)	Ratio achieved	All	Director: Finance	27.4	Annual Financial Statements & Sec 71 reports	Carry Over	Number	21.6	21.6	0	0	0	21.6
27	Finance	Budget and treasury office	Municipal Financial Viability and Management	Effective financial management	The provision of democratic, accountable and ethical governance	Optimization of financial resources	Financial viability measured in terms of the outstanding service debtors (Total outstanding service debtors/ revenue received for services)	% achieved	All	Director: Finance	14%	Annual Financial Statements & Sec 71 reports	Carry Over	Percentage	14.5	14.5	0	0	0	14.5
28	Finance	Budget and treasury office	Municipal Financial Viability and Management	Effective financial management	The provision of democratic, accountable and ethical governance	Optimization of financial resources	Achieve a debt recovery rate not less than 90%	% recovered	All	Director: Finance	97.55%	Annual Financial Statements and sec 71 reports	Stand-Alone	Percentage	90	90	90	90	90	90
29	Finance	Budget and treasury office	Municipal Financial Viability and Management	Effective financial management	The provision of democratic, accountable and ethical governance	Optimization of financial resources	Financial statements submitted to the Auditor-General by 31 August	Financial statements submitted	All	Director: Finance	1	E-mail as confirmation of submission	Carry Over	Number	1	1	1	0	0	0
30	Finance	Budget and treasury office	Municipal Financial Viability and Management	Effective financial management	The provision of democratic, accountable and ethical governance	Optimization of financial resources	Appointment of a Service Provider by the end of June 2014, to compile and submit a feasible capital funding plan	Appointment of Service Provider	All	Director: Finance	1	Appointment letter, order issued	Carry Over	Number	1	1	0	0	0	1
31	Infrastructure and Planning	Electricity	Basic Service Delivery	Effective Development of Municipal Infrastructure	The provision and maintenance of municipal services	Basic Service Delivery	Limit electricity losses to 8.5% or less	% of electricity unaccounted for	All	Director: Infrastructure and Planning	9%	Annual Financial Statements	Reverse Stand-Alone	Percentage	8.5	8.5				8.5
32	Infrastructure and Planning	Electricity	Basic Service Delivery	Effective Development of Municipal Infrastructure	The provision and maintenance of municipal services	Basic Service Delivery	Complete construction of the new 66kV substation in Hermanus by the end of December 2013	% completion of the project	5	Director: Infrastructure and Planning	70%	Practical completion certificate	Carry Over	Percentage	100	100	0	100	0	
33	Infrastructure and Planning	Electricity	Basic Service Delivery	Effective Development of Municipal Infrastructure	The provision and maintenance of municipal services	Basic Service Delivery	Replace main substation switch gear in Kleinmond by the end of December 2013	% completion of the project	9	Director: Infrastructure and Planning	New capital project for 2013/14	Completion certificate	Carry Over	Percentage	100	100	0	100	0	
34	Infrastructure and Planning	Electricity	Basic Service Delivery	Effective Development of Municipal Infrastructure	The provision and maintenance of municipal services	Basic Service Delivery	Public awareness drives/programmes together with water programmes, environmental programmes and solid waste	Number of drives/programmes	All	Director: Infrastructure and Planning	8	Documents with information distributed	Accumulative	Number	8	8	2	2	2	2
35	Infrastructure and Planning	Housing	Basic Service Delivery	Effective Development of Municipal Infrastructure	The provision and maintenance of municipal services	Basic Service Delivery	Construct top structures for the Eluxolweni housing project by the end of June	Number of top structures	11	Director: Infrastructure and Planning	211	Practical completion certificate	Accumulative	Number	150	150	0	0	0	150
36	Infrastructure and Planning	Road transport	Basic Service Delivery	Effective Development of Municipal Infrastructure	The provision and maintenance of municipal services	Basic Service Delivery	Complete construction of Phase 1 of the Hermanus parallel road by the end of March 2014	% completion of the project	3	Director: Infrastructure and Planning	70%	Completion certificate	Carry Over	Percentage	100	100	0	0	100	0
37	Infrastructure and Planning	Road transport	Basic Service Delivery	Effective Development of Municipal Infrastructure	The provision and maintenance of municipal services	Basic Service Delivery	Complete the upgrade (gravel to paved) of roads in Hawston by the end of June	Km's of gravel paved	8	Director: Infrastructure and Planning	New capital project for 2013/14	Completion certificate	Accumulative	Number	1.7	1.7	0	0	0	1.7

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38	Infrastructure and Planning	Water	Basic Service Delivery	Effective Development of Municipal Infrastructure	The provision and maintenance of municipal services	Basic Service Delivery	Replacement of water pipes in Overstrand to limit unaccounted water	% of allocated budget spent	All	Director: Infrastructure and Planning	New 2 year contract concluded	Payments certificate and minutes of the site meetings	Carry Over	Percentage	100	100	0	0	0	100
39	Infrastructure and Planning	Water	Basic Service Delivery	Effective Development of Municipal Infrastructure	The provision and maintenance of municipal services	Basic Service Delivery	Complete the bulk water supply upgrade of Baardskeerdersbos by the end of March 2014	Project completed	All	Director: Infrastructure and Planning	New capital project for 2013/14	Completion certificate	Carry Over	Number	1	1	0	0	1	0
40	Infrastructure and Planning	Waste management	Basic Service Delivery	Effective Development of Municipal Infrastructure	The provision and maintenance of municipal services	Basic Service Delivery	Complete development of a new cell at Gansbaai landfill site by the end of December 2013	% completion of the project	All	Director: Infrastructure and Planning	60%	Completion certificate	Carry Over	Percentage	100	100	0	100	0	0
41	Infrastructure and Planning	Waste water management	Basic Service Delivery	Effective Development of Municipal Infrastructure	The provision and maintenance of municipal services	Basic Service Delivery	Achieve two Green Drop awards	Number of awards	All	Director: Infrastructure and Planning	2	DWA Green Drop Report	Carry Over	Number	2	2	2	0	0	0
42	Infrastructure and Planning	Planning and development	Basic Service Delivery	Effective Development of Municipal Infrastructure	The provision and maintenance of municipal services	Basic Service Delivery	Development and approval of the Spatial Development Framework and Environmental Management Framework by the end of June	Plan developed and approved	All	Director: Infrastructure and Planning	1	Minutes of the Mayoral Committee and a copy of the SDF & EMF plan	Carry Over	Number	1	1	0	0	0	1
43	Infrastructure and Planning	Water	Basic Service Delivery	Effective Development of Municipal Infrastructure	The provision and maintenance of municipal services	Basic Service Delivery	Report on the implementation of the Water Service Development plan annually by the end of October	Report submitted	All	Director: Infrastructure and Planning	1	Letter of submission of Water Services Audit to DWA	Carry Over	Number	1	1	0	1	0	0
44	Management Services	Budget and treasury office	Municipal Transformation and Institutional Development	Sound municipal administration/Institutional	The provision of democratic, accountable and ethical governance	Good Governance	1% of the operational budget spent on skills development (Actual expenditure divided by total operational budget)	% of the budget spent on implementation of the WSP	All	Director: Management Services	1%	Expenditure reports from SAMRAS	Carry Over	Percentage	1	1	0	0	0	1
45	Management Services	Corporate services	Municipal Transformation and Institutional Development	Sound municipal administration/Institutional	The provision of democratic, accountable and ethical governance	Good Governance	Review the Municipal Organisational Staff Structure by the end of June	Structure reviewed	All	Director: Management Services	1	New approved posts on the operational budget; LFL minutes (restructuring)	Carry Over	Number	1	1	0	0	0	1
46	Management Services	Corporate services	Municipal Transformation and Institutional Development	Sound municipal administration/Institutional	The provision of democratic, accountable and ethical governance	Good Governance	Review the Performance Management Framework by the end of February	Framework reviewed	All	Director: Management Services	Existing approved framework	Minutes of the Council meeting	Carry Over	Number	1	1	0	0	1	0
47	Management Services	Corporate services	Municipal Transformation and Institutional Development	Sound municipal administration/Institutional	The provision of democratic, accountable and ethical governance	Good Governance	Revise the Section 14 Access to Information Manual by the end of June to ensure compliant and up to date policies	Policy revised	All	Director: Management Services	0	Letter of confirmation from the Human Rights Commission	Carry Over	Number	1	1	0	0	0	1
48	Management Services	Corporate services	Municipal Transformation and Institutional Development	Sound municipal administration/Institutional	The provision of democratic, accountable and ethical governance	Good Governance	90% of the approved and funded organogram filled	% filled	All	Director: Management Services	68.75%	HR statistics on filled and vacant posts	Stand-Alone	Percentage	90	90	90	90	90	90
49	Management Services	Corporate services	Municipal Transformation and Institutional Development	Sound municipal administration/Institutional	The provision of democratic, accountable and ethical governance	Good Governance	Review identified HR policies by the end of June	Number of policies reviewed	All	Director: Management Services	Review existing approved policies	Minutes of the LFL and Minutes of the Council meeting	Accumulative	Number	4	4	1	1	1	1
50	Management Services	Executive and council	Good Governance and Public Participation	Development of strategies linked to projects for vulnerable groupings	The promotion of tourism, economic and social development	Good Governance	Establish partnerships to assist social development strategy delivery	Number of partnerships	All	Director: Management Services	New performance indicator	MOU's signed	Accumulative	Number	3	3	0	0	0	3
51	Protection Services	Public safety	Basic Service Delivery	Effective public safety and disaster management	The creation and maintenance of a safe and healthy environment	Safe and Healthy Environment	Annually review and submit Disaster Management Plan to the District by the end of March	Plan reviewed	All	Director: Protection Services	1	Acknowledgement of receipt from the District	Carry Over	Number	1	1	0	0	1	0
52	Protection Services	Public safety	Basic Service Delivery	Effective public safety and disaster management	The creation and maintenance of a safe and healthy environment	Safe and Healthy Environment	Arrange public safety awareness campaigns	Number of campaigns held	All	Director: Protection Services	37	Attendance register and agendas	Accumulative	Number	16	16	4	4	4	4
53	Protection Services	Public safety	Basic Service Delivery	Effective public safety and disaster management	The creation and maintenance of a safe and healthy environment	Safe and Healthy Environment	Annually review Community Safety Plan by the end of June in conjunction with the Department of Community Safety	Plan reviewed	All	Director: Protection Services	Draft will be submitted shortly for adoption by the Department of Community Safety	Correspondence with the Department of Community Safety	Carry Over	Number	1	1	0	0	0	1
54	Protection Services	Public safety	Basic Service Delivery	Effective public safety and disaster management	The creation and maintenance of a safe and healthy environment	Safe and Healthy Environment	Establishment of the Municipal Court by the end of June 2014 to enhance effective law enforcement (MOU signed, appoint staff, facilities)	Number of activities completed	All	Director: Protection Services	Establishment of court delayed due to external application process challenges	Signed MOU, appointment letters, delivery notes/occupational certificate	Accumulative	Number	3	3	1	0	2	0
55	Protection Services	Public safety	Basic Service Delivery	Effective public safety and disaster management	The creation and maintenance of a safe and healthy environment	Safe and Healthy Environment	Review the Fire Management Plan by the end of March 2014	Plan reviewed	All	Director: Protection Services	Approved existing Fire Management Plan	Minutes of the Council meeting	Carry Over	Number	1	1	0	0	1	0
56	Protection Services	Public safety	Basic Service Delivery	Effective public safety and disaster management	The creation and maintenance of a safe and healthy environment	Safe and Healthy Environment	Perform compliance inspections in terms of the National Standard for community fire protection as specified in SANS 10090	Number of inspections performed	All	Director: Protection Services	240	Completed inspection forms and fire permits	Accumulative	Number	240	240	60	60	60	60

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57	Protection Services	Public safety	Basic Service Delivery	Effective public safety and disaster management	The creation and maintenance of a safe and healthy environment	Safe and Healthy Environment	Inspect and assess municipal infrastructure and role players to ensure disaster operational readiness	Assessment report	All	Director: Protection Services	1	Inspection of infrastructure, minutes of meeting with role players and representatives	Carry Over	Number	1	1	0	0	0	1
58	Protection Services	Public safety	Basic Service Delivery	Effective public safety and disaster management	The creation and maintenance of a safe and healthy environment	Safe and Healthy Environment	By-law enforcement education and awareness to the community	Number of initiatives	All	Director: Protection Services	4	Booklets, publications/communications and training sessions	Accumulative	Number	4	4	1	1	1	1
59	Protection Services	Public safety	Basic Service Delivery	Effective public safety and disaster management	The creation and maintenance of a safe and healthy environment	Basic Service Delivery	Optimal collection of fines issued for the financial year	R-value of fines collected per quarter	All	Director: Protection Services	R 13,085,872	SAMRAS reports	Accumulative	Currency	5000000	5000000	1250000	1250000	1250000	1250000
60	Community Services	Water	Basic Service Delivery	Effective Management, Operation and Maintenance of Municipal Infrastructure	The provision and maintenance of municipal services	Basic Service Delivery	Provision of cleaned piped water to all formal HH within 200 m from households	No of formal HH that meet agreed service standards for piped water	All	Director: Community Services	25110	Quarterly statistics provided by the Department of Finance	Stand-Alone	Number	25110	27373	25426	27834	27944	28288
61	Community Services	Waste management	Basic Service Delivery	Effective Management, Operation and Maintenance of Municipal Infrastructure	The provision and maintenance of municipal services	Basic Service Delivery	Provision of refuse removal, refuse dumps and solid waste disposal to all formal households	Number of formal areas for which refuse is removed at least once a week	All	Director: Community Services	31120	Quarterly statistics provided by the Department of Finance	Stand-Alone	Number	31120	34299.75	39098	32681	32692	32728
62	Infrastructure and Planning	Electricity	Basic Service Delivery	Effective Management, Operation and Maintenance of Municipal Infrastructure	The provision and maintenance of municipal services	Basic Service Delivery	Provision of Electricity: Number of metered electrical connections in formal area (Eskom Areas excluded)	Number of formal household that meet agreed service standards	All	Director: Infrastructure and Planning	21998	Based on number of households billed by department of finance	Stand-Alone	Number	21998	21988	21998	21998	21998	21998
63	Finance	Budget and treasury office	Basic Service Delivery	Effective financial management	The provision of democratic, accountable and ethical governance	Basic Service Delivery	Provision of free basic electricity, refuse removal, sanitation and water in terms of the equitable share requirements	Number of households	All	Director: Finance	5800	Monthly summary from the indigent register	Stand-Alone	Number	5800	5800	5800	5800	5800	5800
64	Council & Municipal Manager	Budget and treasury office	Municipal Financial Viability and Management	Effective financial management	The provision of democratic, accountable and ethical governance	Optimization of financial resources	Percentage of a municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's IDP.	% of the capital budget spent	All	Municipal Manager	98%	Expenditure from SAMRAS	Carry Over	Percentage	90	90	5%	20%	50%	90%
65	Management Services	Corporate services	Municipal Transformation and Institutional Development	Sound municipal administration/institutional	The provision of democratic, accountable and ethical governance	Good Governance	Monitor and report on the achievement of employment equity targets	Number of reports to the employment equity committee	All	Director: Management Services	2	Minutes of the EEC meeting	Accumulative	Number	2	2	1	0	1	0
66	Community Services	Waste water management	Basic Service Delivery	Effective Management, Operation and Maintenance of Municipal Infrastructure	The provision and maintenance of municipal services	Basic Service Delivery	Provision of sanitation systems limited to domestic waste water and sewerage disposal to formal households	Number of formal areas that have at least VIP on site	All	Director: Community Services	31233	Quarterly statistics provided by the Department of Finance	Stand-Alone	Number	31233	31231.25	31342	31160	31195	31228

Capital projects for the 2013/14 financial year- Revised SDBIP 23/01/2015 (4th adjustment budget)

Ref	Sub-Directorate [R]		GFS Classification [R]	Dept Ref	Project name [R]	Project Description	Funding source [R]	Planned Start Date [R]	Planned Completion Date [R]	Project Manager	Ward [R]	July 2013	August 2013	September 2013	October 2013	November 2013	December 2013	January 2014	February 2014	March 2014	April 2014	May 2014	June 2014	Total	2013/2014		2014/2015		2015/2016		
																									Council Funded	Other	Council Funded	Other	Council Funded	Other	
1	Management Services	Information Technology	Corporate services	0066	Intangible assets - Microsoft licenses	Computers - software & programming	CRR	2013/9/01	2013/10/31	J Van Staden	All	0	25,170	25,172	41,950	58,727	67,120	67,120	67,120	67,120	125,850	125,850	167,803	839,001	839,000		668,700		702,135		
2	Management Services	Information Technology	Corporate services	0066	Time and attendance system	Computers - hardware/equipment	MSIG/Surplus	2013/07/01	2014/06/30	J Van Asperen	All		18,001	18,001	29,999	42,005	48,000	47,999	47,999	47,999	89,998	89,998	120,007	600,000			600,000				
3	Infrastructure and Planning	Building Services	Corporate services	0230	Stoney Point Eco Centre	Other	Public Donation	2013/07/01	2013/09/30	N Green	10		75,000	75,000	0	0	0	0	0	0	0	350,000	500,000	1,000,000			1,000,000				
4	Infrastructure and Planning	Engineering Services	Sport and recreation	0210	Overhills:Kleinmond Soccer Field	Sportsfields & stadia	MIG	2013/07/01	2014/06/30	D Hendriks	9		150,000	150,000	250,000	350,000	0	0	0	0	0	0	3,100,000	1,000,000	5,000,000			5,000,000		6,620,039	4,069,182
5	Infrastructure and Planning	Engineering Services	Sport and recreation	0211	Zwelihle :Community Soccerfield	Sportsfields & stadia	MIG	2015/07/01	2016/06/30	D Hendriks	5	0	0	0	0	0	0	0	0	0	0	0	0	0	0					1,000,000	
6	Community Services	Area Management: Hermanus	Sport and recreation	0211	Expanding changerooms - Hawston sportsgrounds	Other	Surplus	2013/07/01	2013/09/30	D Kearney	8		6,750	6,750	11,250	15,750	18,000	18,000	18,000	18,000	33,750	33,750	45,003	225,001	225,000						
7	Infrastructure and Planning	Engineering Services	Sport and recreation	0210	Floodlights	Other	MIG	2015/07/01	2016/06/30	D Hendriks	9	0	0	0	0	0	0	0	0	0	0	0	0	0	0					200,000	
8	Infrastructure and Planning	Town Planning, Spatial Development and Property Administration	Housing	0299	Gansbaai project- 155 SITES	Social rental housing	PROV-H/R-OVER	2013/07/01	2014/06/30	B Louw	2		150,882	150,881	251,469	352,057	0	0	0	0	0	4,773,768	631,576	6,310,633			6,310,630				
9	Infrastructure and Planning	Town Planning, Spatial Development and Property Administration	Housing	0299	Fluxolweni- 211 sites-USIP(Pearly Beach)	Social rental housing	PROV-H/R-OVER	2013/07/01	2014/06/30	B Louw	11		51,520	51,529	85,876	120,223	137,405	137,405	137,405	137,405	257,627	257,627	424,381	1,798,396			1,798,395				
10	Infrastructure and Planning	Town Planning, Spatial Development and Property Administration	Housing	0299	Access to Basic Services Project	Social rental housing	PROV-ABS-R/OVER	2013/07/01	2014/06/30	B Louw	All		46,805	46,805	78,008	109,211	124,812	124,812	124,812	124,812	234,023	234,023	312,037	1,560,155			1,560,154				
11	Infrastructure and Planning	Town Planning, Spatial Development and Property Administration	Housing	0299	Masakhane project-126 SITES	Social rental housing	PROV-H	2013/07/01	2014/06/30	B Louw	1		3,780	3,780	6,300	8,820	10,080	10,080	10,080	10,080	18,900	18,900	1,501,479	1,602,279			1,602,279				
12	Infrastructure and Planning	Town Planning, Spatial Development and Property Administration	Housing	0299	Blompark - 450 SITES	Social rental housing	PROV-H	2013/07/01	2014/06/30	B Louw	2		13,500	13,500	22,500	31,500	36,000	36,000	36,000	36,000	67,500	67,500	90,009	450,002			450,000				
13	Infrastructure and Planning	Town Planning, Spatial Development and Property Administration	Housing	0299	Beverly Hills project-190 SITES	Social rental housing	PROV-H	2013/07/01	2014/06/30	B Louw	2		5,700	5,700	9,500	13,300	15,200	15,200	15,200	15,200	28,500	28,500	42,030	194,030			194,030				
14	Infrastructure and Planning	Town Planning, Spatial Development and Property Administration	Housing	0299	Hermanus Swartdamweg Institutional -320 SITES	Social rental housing	PROV-H	2013/07/01	2014/06/30	B Louw	3	0	0	0	0	0	0	0	0	0	0	0	0	0	0			0			
15	Infrastructure and Planning	Town Planning, Spatial Development and Property Administration	Housing	0299	Hermanus Swartdamweg -146 SITES	Social rental housing	PROV-H	2013/07/01	2014/06/30	B Louw	3	0	0	0	0	0	0	0	0	0	0	0	0	0	0			0			
16	Infrastructure and Planning	Town Planning, Spatial Development and Property Administration	Housing	0299	Zwelihle Garden site - 77 SITES	Social rental housing	PROV-H	2013/07/01	2014/06/30	B Louw	6	0	0	0	0	0	0	0	0	0	0	0	0	0	0			0			
17	Infrastructure and Planning	Town Planning, Spatial Development and Property Administration	Housing	0299	Zwelihle Mandela Square -180 SITES	Social rental housing	PROV-H	2013/07/01	2014/06/30	B Louw	6	0	0	0	0	0	0	0	0	0	0	0	0	0	0			0			
18	Infrastructure and Planning	Town Planning, Spatial Development and Property Administration	Housing	0299	Zwelihle project -UISP	Social rental housing	PROV-H/R-OVER	2013/07/01	2014/06/30	B Louw	6		16,597	16,597	27,662	38,727	44,259	44,259	44,259	44,259	44,259	82,986	82,986	110,653	553,239			553,238			





Capital projects for the 2013/14 financial year- Revised SDBIP 23/01/2015 (4th adjustment budget)

Ref	Sub-Directorate [R]		GFS Classification [R]	Dept Ref	Project name [R]	Project Description	Funding source [R]	Planned Start Date [R]	Planned Completion Date [R]	Project Manager	Ward [R]	July 2013	August 2013	September 2013	October 2013	November 2013	December 2013	January 2014	February 2014	March 2014	April 2014	May 2014	June 2014	Total	2013/2014		2014/2015		2015/2016	
																									Council Funded	Other	Council Funded	Other	Council Funded	Other
84	Management Services	Director: Management Services	Corporate services	0066	Olifantsberg Network	ICT Infrastructure	Surplus	2014/03/01	2014/06/30	J Van Staden	All												350,000	350,000	350,000					
85	Management Services	Director: Management Services	Corporate services	0066	DRC Server	ICT Infrastructure	Surplus	2014/03/01	2014/06/30	J Van Staden	All												80,000	80,000	80,000					
86	Management Services	Director: Management Services	Corporate services	0008	Municipal Court Building	Other	Surplus	2014/03/01	2014/06/30	D Arrison	All												120,000	120,000	120,000					
87	Infrastructure and Planning	Director: Infrastructure & Planning	Corporate services	0498	Preekstoel Upgrade Additional Office Space	Other	EL2	2013/08/01	2014/06/30	H Blignaut	03,04												983,665	983,665	983,665					
88	Community Services	Director: Community Services	Community & Social Services	0053	Ward Specific Projects KM	Other	Surplus	2014/03/01	2014/06/30	D Lakey	09,10												615,000	615,000	615,000					
89	Community Services	Director: Community Services	Community & Social Services	0054	Ward Specific Projects HM	Other	Surplus	2014/03/01	2014/06/30	D Kearney	03,04,05,06,07,08												1,876,600	1,876,600	1,876,600					
90	Community Services	Director: Community Services	Community & Social Services	0055	Ward Specific Projects GB	Other	Surplus	2014/03/01	2014/06/30	F Myburgh	01,02,11												839,762	839,762	839,762					
91	Community Services	Director: Community Services	Community & Social Services	0064	LLPProjects	Other	Surplus	2014/03/01	2014/06/30	K Arendse	All												320,880	320,880	320,880					
92	Infrastructure and Planning	Director: Infrastructure & Planning	Sport and recreation	0218	Sports Complex Load Bearing walls	Other	Surplus	2014/03/01	2014/06/30	S Muller	03												400,000	400,000	400,000					
93	Community Services	Director: Community Services	Sport and recreation	0056	Extension of Gym	Other	Sport & Rec Grant	2014/03/01	2014/06/30	F Myburgh	02												70,900	70,900	70,900					
94	Infrastructure and Planning	Town Planning, Spatial Development and Property Administration	Housing	0299	Mount Pleasant 301 sites	Social rental housing	PROV-H	2014/12/01	2014/06/30	B Louw	04												342,538	342,538	342,538					
95	Infrastructure and Planning	Town Planning, Spatial Development and Property Administration	Housing	0299	Overhills USIP 378 sites	Social rental housing	PROV-H	2014/12/01	2014/06/30	B Louw	10												386,017	386,017	386,017					
96	Infrastructure and Planning	Town Planning, Spatial Development and Property Administration	Housing	0299	Hawston 67 Sites	Social rental housing	PROV-H	2014/12/01	2014/06/30	B Louw	08												1,071,464	1,071,464	1,071,464					
97	Infrastructure and Planning	Engineering Services	Water	0459	Preekstoel WTW Upgrade	Reticulation	EL2	2013/07/01	2014/06/30	H Blignaut	03,04,05,06,07,08												6,839,806	6,839,806	6,839,806					
98	Infrastructure and Planning	Engineering Services	Waste water management	0376	Hermanus WWTW upgrading	Sewerage purification	EL 2	2013/07/01	2014/06/30	H Blignaut	03,04,05,06,07,08												29,870	29,870	29,870					
99	Community Services	Director: Community Services	Waste water management	0151	Stormwater: Whale Bay cascade	Storm water	Surplus	2014/03/01	2014/06/30	P Burger	03												200,000	200,000	200,000					
100	Community Services	Director: Community Services	Corporate services	0376	MINOR ASSETS- PUMPS HM SEWER DISTRIBUTION	Furniture and other office equipment	Surplus	2013/07/01	2014/06/30	M Bartman	All												54,300	54,300	54,300					
101	Community Services	Director: Community Services	Corporate services	0008	MINOR ASSETS- MUNICIPAL COURT	Furniture and other office equipment	Surplus	2014/03/01	2014/06/30	D Arrison	All												280,000	280,000	280,000					
102	Community Services	Director: Community Services	Corporate services	0181	MINOR ASSETS- DE WET, ZW & MOFFAT HALL	Furniture and other office equipment	Surplus	2013/07/01	2014/06/30	D Kearney	04,05,06,12 & 13												450,000	450,000	450,000					
103	Community Services	Director: Community Services	Corporate services	0183	MINOR ASSETS- COMMUNITY HALL ELUXOLWENI	Furniture and other office equipment	Surplus	2013/07/01	2014/06/30	F Myburgh	02												11,340	11,340	11,340					
105	Community Services	Director: Community Services	Corporate services	0096	MINOR ASSETS- LIBRARY KLEINMOND	Furniture and other office equipment	Prov Contribution	2014/03/01	2014/06/30	D Lakey	09&10												94,550	94,550	94,550					
106	Community Services	Director: Community Services	Corporate services	0098	MINOR ASSETS- LIBRARY MOUNT PLEASANT	Furniture and other office equipment	Prov Contribution	2014/03/01	2014/06/30	D Kearney	04												49,150	49,150	49,150					
107	Community Services	Director: Community Services	Corporate services	0102	MINOR ASSETS- LIBRARY GANSBAAI	Furniture and other office equipment	Prov Contribution	2014/03/01	2014/06/30	F Myburgh	01 & 02												43,150	43,150	43,150					
108	Community Services	Director: Community Services	Corporate services	0056	MINOR ASSETS- EXTENSION OF GYM	Furniture and other office equipment	Sport & Rec Grant	2013/07/01	2014/06/30	F Myburgh	01 & 02												29,100	29,100	29,100					
109	Finance	Director: Finance	Corporate services		MINOR ASSETS - CONTINGENCY	Furniture and other office equipment	Surplus	2014/03/01	2014/06/30		All												157,411	157,411	157,411					
110	Community Services	Director: Community Services	Corporate services	0100	MINOR ASSETS - LIBRARY	Furniture and other office equipment	Prov -Lib	2013/07/01	2014/06/30	R Williams	All	0	306	204	408	510	612	612	612	611	1,225	1,225	3,885	10,206	10,206	10,200				
											0	11,416,102	15,798,163	4,426,368	4,002,496	7,793,999	2,910,157	7,892,343	8,989,262	10,287,550	20,979,543	35,200,840	129,696,681	88,115,354	41,581,327	46,068,700	23,687,000	51,202,135	24,006,000	



Monthly cashflow for 2013/14- Revised SDBIP 23/01/2015- (4th Adjustment budget)

Sub-Directorate [R]		Line Item [R]	GFS Classification [R]	July			August			September			October			November			December		
				Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Council & Municipal Manager	Municipal Manager	Municipal governance and administartion	Executive and council	17,502,788	6,345,289		28,968	4,436,119		24,330	4,442,091		13,955	4,104,815		39,548	5,049,717		14,005,921	4,595,988	
Finance	Director: Finance	Municipal governance and administartion	Budget and treasury office	14,370,017	259,361		12,134,638	2,506,835		12,251,034	1,891,001		12,289,138	1,429,776		12,563,649	3,857,091		12,179,096	1,977,424	
Management Services	Director: Management Services	Municipal governance and administartion	Corporate services	124,129	738,097		208,097	1,347,509	1,391,283	128,264	3,108,998	10,163	129,066	1,474,294	403,326	126,056	2,896,810	61,125	106,083	1,767,329	262,455
Community Services	Director: Community Services	Community and public safety	Community and social services	202,798	1,914,372		194,904	2,153,580		205,120	2,281,476		196,800	2,397,838	152,225	197,559	3,397,067	176,677	178,093	2,296,573	50,433
Community Services	Director: Community Services	Community and public safety	Sport and recreation	467,848	1,135,256		403,272	1,343,955	0	371,138	1,350,092	20,641	437,232	1,446,318		519,445	1,691,170		1,681,620	1,978,602	
Protection Services	Director: Protection Services	Community and public safety	Public safety	1,155,691	2,396,859		1,082,000	3,610,408		959,394	3,665,439		1,174,165	3,739,495		1,115,521	4,587,890		1,084,933	3,602,350	
Community Services	Director: Community Services	Community and public safety	Housing	194,601	273,749		1,055,017	877,928	448,680	1,047,878	297,165	1,033,410	3,143,420	3,448,061		13,565	435,468		4,099,373	4,898,124	
Economic Development	Director: Economic Development	Economic and environmental services	Planning and development	372,536	1,358,323		335,076	2,077,330		398,142	1,858,129		4,501,389	1,804,606		524,121	3,096,459		440,016	2,111,186	
Infrastructure and Planning	Director: Infrastructure & Planning	Economic and environmental services	Road transport	5,026	5,438,658		456,306	8,416,517	441,227	1,472,142	6,954,160	1,452,037	831,566	7,465,297	805,022	2,105,476	8,545,907	2,105,476	1,073,170	9,577,096	1,073,170
Infrastructure and Planning	Director: Infrastructure & Planning	Economic and environmental services	Environmental protection	16,447	345,139		738	592,866		737	456,741		736	525,474		2,070	719,159		30,913	638,108	
Infrastructure and Planning	Director: Infrastructure & Planning	Trading services	Electricity	25,606,502	8,005,144		24,825,657	25,226,727	6,362,740	26,108,231	22,409,839	10,174,550	21,606,332	19,424,511	563,353	20,907,213	17,566,560	208,950	21,417,327	19,532,264	2,317,841
Infrastructure and Planning	Director: Infrastructure & Planning	Trading services	Water	6,467,283	4,765,777		6,716,701	5,707,367	2,216,578	6,891,930	5,457,772	1,649,241	6,853,339	7,945,431	2,178,421	7,229,497	7,504,418	1,265,786	7,893,110	9,189,860	2,273,496
Infrastructure and Planning	Director: Infrastructure & Planning	Trading services	Waste water management	4,790,874	3,371,244		4,754,890	4,076,113	371,167	5,024,961	4,315,847	1,450,003	4,969,787	4,394,432	324,021	4,999,459	5,651,522		5,524,931	6,599,014	1,500,413
Infrastructure and Planning	Director: Infrastructure & Planning	Trading services	Waste management	4,441,140	2,438,396		4,411,361	4,049,977	184,427	4,413,523	4,197,994	8,118	4,387,530	3,683,557	0	4,411,204	5,240,214	184,482	4,439,330	4,130,515	316,191
<b>TOTAL</b>				<b>75,717,680</b>	<b>38,785,664</b>	<b>0</b>	<b>56,607,625</b>	<b>66,423,231</b>	<b>11,416,102</b>	<b>59,296,824</b>	<b>62,686,744</b>	<b>15,798,163</b>	<b>60,534,455</b>	<b>63,283,905</b>	<b>4,426,368</b>	<b>54,754,383</b>	<b>70,239,452</b>	<b>4,002,496</b>	<b>74,153,916</b>	<b>72,894,433</b>	<b>7,793,999</b>

Monthly cashflow for 2013/14- Revised SDBIP 23/01/2015- (4th Adjustment budget)

January			February			March			April			May			June			TOTAL		
Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
40,098	4,505,504		22,864	3,220,233		10,180,097	4,760,075		4,478,854	5,587,857		423,946	5,794,516		-3,688,470	18,870,169	0	43,072,900	71,712,373	0
12,193,099	1,221,830		7,248,011	2,175,865		10,502,221	2,225,316		9,466,790	1,607,173		9,466,790	1,978,059		24,107,680	5,558,591	0	148,772,164	26,688,322	0
252,951	1,182,823	58,263	191,601	2,402,427	897,948	185,472	2,402,427	995,668	188,099	2,476,121	1,294,756	187,223	2,660,356	1,994,756	1,131,959	5,595,484	3,930,872	2,959,000	28,052,674	11,300,615
221,189	2,338,012	51,650	174,846	2,490,148		169,253	2,490,148		171,650	2,566,533		170,851	2,757,495		423,995	4,044,529	3,221,257	2,507,058	31,127,770	3,652,242
739,955	3,056,010	-20,641	968,530	1,733,105	365,750	937,545	1,733,105	418,000	950,824	1,786,267	470,250	946,398	1,919,174	992,750	4,122,293	1,757,863	3,449,150	12,546,100	20,930,916	5,695,900
1,084,559	4,692,612		1,150,960	3,711,508		1,061,071	3,668,031		1,305,516	4,997,314		1,424,213	6,406,817		-255,023	11,843,969	0	12,343,000	56,922,692	0
11,693	291,952		2,202,643	2,177,216	782,635	2,132,174	2,177,216	894,439	2,162,375	2,244,001	1,006,244	2,152,308	2,410,966	2,124,294	15,776,022	5,921,684	8,074,486	33,991,069	25,453,529	14,364,188
402,074	2,110,828		412,985	2,517,410		399,773	2,517,410		405,435	2,594,631		403,548	2,787,684		3,257,721	7,885,276	0	11,852,815	32,719,271	0
-47,233	8,483,585	252,640	1,172,915	8,258,569	1,250,900	1,135,390	8,258,569	1,429,600	1,151,472	8,511,899	1,608,300	1,146,111	9,145,225	3,395,300	7,106,060	2,654,398	2,414,664	17,608,400	91,709,880	16,228,336
11,710	573,661		5,680	638,686		5,499	638,686		5,577	658,277		5,551	707,256		221,843	1,548,072		307,500	8,042,124	0
23,377,247	18,720,079	2,371,618	24,596,418	19,910,963	2,603,611	23,809,512	19,910,963	2,975,555	24,146,758	20,521,729	3,347,499	24,034,342	22,048,643	7,066,943	28,843,649	29,401,810	1,236,824	289,279,188	242,679,232	39,229,483
11,815,029	7,352,697	144,326	8,776,335	7,504,423	1,113,000	8,485,943	7,504,423	1,272,000	8,132,042	7,734,620	1,431,000	8,779,129	8,310,113	3,021,000	6,021,562	16,304,097	7,266,882	94,061,900	95,280,998	23,831,730
6,881,059	6,257,949	52,301	5,687,463	4,902,173	780,500	5,505,506	4,902,173	892,000	5,583,487	5,052,547	1,003,500	5,557,494	5,428,480	2,118,500	5,647,329	9,389,904	3,861,008	64,927,240	64,341,398	12,353,413
4,425,026	4,722,367		4,461,871	3,973,948	98,000	4,319,123	3,973,948	112,000	4,380,301	4,095,848	126,000	4,359,908	4,400,598	266,000	4,620,083	4,943,635	1,745,556	53,070,400	49,850,996	3,040,774
61,408,456	65,509,909	2,910,157	57,073,123	65,616,672	7,892,343	68,828,578	67,162,488	8,989,262	62,529,179	70,434,817	10,287,550	59,057,812	76,755,381	20,979,543	97,336,703	125,719,479	35,200,699	787,298,734	845,512,175	129,696,681

Revenue by Source- Revised SDBIP for 2013/14, 23/01/2015- (4th Adjustment budget)

Line Item	July	August	September	October	November	December	January	February	March	April	May	June	TOTAL
Property rates	12,831,989	10,586,816	10,657,779	10,695,700	10,712,744	10,728,742	10,726,719	9,772,951	9,899,872	10,026,794	9,899,872	10,381,460	126,921,437
Property rates - penalties & collection charges	66,737	67,413	67,389	72,356	67,014	70,387	69,143	83,300	83,300	83,300	83,300	186,361	1,000,000
Service charges - electricity revenue	25,606,502	24,825,657	25,983,719	21,488,533	20,799,959	21,317,811	23,377,247	20,004,497	21,520,847	25,370,208	28,794,888	25,846,233	284,936,100
Service charges - water revenue	6,448,064	6,659,043	6,815,053	6,757,243	7,229,497	7,893,110	11,815,029	8,776,335	8,485,943	8,132,042	8,779,129	5,351,412	93,141,900
Service charges - sanitation revenue	4,775,449	4,708,614	4,963,259	4,892,660	4,999,459	5,410,577	6,881,059	4,861,024	5,177,903	5,177,903	4,873,320	6,105,914	62,827,140
Service charges - refuse revenue	4,437,623	4,406,264	4,399,120	4,386,073	4,408,727	4,416,795	4,418,789	4,900,060	4,411,200	5,411,200	4,411,200	2,927,349	52,934,400
Service charges - other												0	0
Rental of facilities and equipment	789,992	525,177	495,211	526,767	621,940	1,629,962	835,638	508,050	598,556	698,556	598,556	722,395	8,550,800
Interest earned - external investments	531,432	489,858	456,742	487,968	522,768	427,384	416,705	615,019	642,834	642,833	642,833	1,141,187	7,017,564
Interest earned - outstanding debtors	171,777	174,766	177,288	163,809	172,891	173,701	173,276	189,816	183,667	183,667	183,667	255,675	2,204,000
Dividends received												0	0
Fines	558,871	594,860	502,504	562,336	664,918	533,123	543,091	841,821	606,567	606,567	706,567	807,576	7,528,800
Licences and permits	184,122	163,766	155,054	190,484	154,942	148,383	196,237	188,087	170,500	190,500	170,500	133,425	2,046,000
Agency services	190,598	178,700	174,791	217,285	197,722	210,614	216,248	156,803	187,500	201,000	208,000	115,239	2,254,500
Transfers recognised - operational	17,560,980	715,498	234,850	3,331,428	479,306	18,246,790	328,421	263,167	17,246,000	6,898,400	8,419,950	-4,421,510	69,303,280
Other revenue	1,563,544	1,621,287	1,604,106	1,899,325	1,571,366	1,659,190	1,458,087	1,183,036	1,498,809	1,770,282	1,796,703	4,172,950	21,798,686
Gains on disposal of PPE												0	0
Transfers recognised - capital	0	889,906	2,609,959	4,862,488	2,151,130	1,287,347	-47,233	1,072,181	4,287,259	6,142,810	7,877,499	13,700,781	44,834,127
<b>TOTAL</b>	<b>R 75,717,680</b>	<b>R 56,607,625</b>	<b>R 59,296,824</b>	<b>R 60,534,455</b>	<b>R 54,754,383</b>	<b>R 74,153,916</b>	<b>R 61,408,456</b>	<b>R 53,416,147</b>	<b>R 75,000,757</b>	<b>R 71,536,060</b>	<b>R 77,445,984</b>	<b>R 67,426,447</b>	<b>R 787,298,734</b>