

Ref	Directorate [R]	GFS Classification	National KPA [R]	Programmes/ plans/ strategies linked to focus areas	STRATEGIC Objective [R]	Municipal Focus Area	KPI [R]	Unit of Measurement	Ward	Program Driver [R]	Baseline	POE	KPI Calculation Type [R]	KPI Target Type [R]	Annual Target	Q1	Q2	Q3	Q4						
1	Community Services	Budget and treasury office	Municipal Financial Viability and Management	Effective financial management	The provision of democratic, accountable and ethical governance	Optimization of financial resources	98% of the operational conditional grant (Libraries, CDW) spent (Actual expenditure divided by the total grant received)	% of total conditional operational grants spent (Libraries, CDW)	All	Director: Community Services	76.55%	Quarterly expense reports obtained from SAMRAS	Carry Over	Percentage	98	20	55	75	98						
2	Community Services	Corporate services	Basic Service Delivery	Effective Management, Operation and Maintenance of Municipal Infrastructure	The provision of democratic, accountable and ethical governance	Basic Service Delivery	Emergency control room measured by the daily recording of enquiries/requests on EMIS completed within the next calendar month	% completed	All	Director: Community Services	94.80%	EMIS report on performance	Carry Over	Percentage	90	90	90	90	90						
3	Community Services	Road transport	Basic Service Delivery	Effective Management, Operation and Maintenance of Municipal Infrastructure	The provision of democratic, accountable and ethical governance	Basic Service Delivery	m² of roads resealed according to approved Paveman Management System within available budget	m² of roads resealed	All	Director: Community Services	25005	Main and Adjustments Budgets and approved project plans and statistics kept	Carry Over	Number	120 000	10 000	65 000	105 000	120 000						
4	Community Services	Road transport	Basic Service Delivery	Effective Management, Operation and Maintenance of Municipal Infrastructure	The provision of democratic, accountable and ethical governance	Basic Service Delivery	Cleaning of stormwater infrastructure twice per annum	Number of cleaning cycles	All	Director: Community Services	2	Maintenance reports per area	Accumulative	Number	2	0	1	0	1						
5	Community Services	Waste water management	Basic Service Delivery	Effective Management, Operation and Maintenance of Municipal Infrastructure	The provision of democratic, accountable and ethical governance	Basic Service Delivery	Quality of effluent comply 90% with SANS 241	% compliance	All	Director: Community Services	64.90%	Independent Laboratory test results	Stand-Alone	Percentage	90	90	90	90	90						
6	Community Services	Water	Basic Service Delivery	Effective Management, Operation and Maintenance of Municipal Infrastructure	The provision of democratic, accountable and ethical governance	Basic Service Delivery	Quality of potable water comply 95% with SANS 241	% compliance	All	Director: Community Services	Achieved 5 Blue drop awards	Independent Laboratory test results	Stand-Alone	Percentage	95	95	95	95	95						
7	Community Services	Water	Basic Service Delivery	Effective Management, Operation and Maintenance of Municipal Infrastructure	The provision of democratic, accountable and ethical governance	Basic Service Delivery	Limit unaccounted water to less than 25%	% of water unaccounted for	All	Director: Community Services	25%	Annual Financial Statements	Reverse Stand-Alone	Percentage	25					25					
8	Community Services	Corporate services	Good Governance and Public Participation	Effective communication and community involvement	The encouragement of structured community participation in the matters of the municipality	Good Governance	Ward committee meetings held to facilitate consistent and regular communication with residents	Number of ward committee meetings per ward per annum	All	Director: Community Services	8	Minutes of the ward committee meetings held	Accumulative	Number	8	2	2	2	2						
9	Council & Municipal Manager	Executive and council	Municipal Transformation and Institutional Development	Sound municipal administration/institutional	The provision of democratic, accountable and ethical governance	Good Governance	Bi-annual workshop with management to promote sound municipal administration	Number of workshops	All	Municipal Manager	2	Agenda and workshop presentations	Accumulative	Number	2	0	1	0	1						
10	Council & Municipal Manager	Executive and council	Good Governance and Public Participation	Sound municipal administration/institutional	The provision of democratic, accountable and ethical governance	Good Governance	Quarterly revision of top 10 risks and quarterly progress reports on corrective action to address risks to Executive Management Team	Number of progress reports	All	Municipal Manager	4	Progress reports to EMT or Copies of documentation distributed	Accumulative	Number	4	1	1	1	1						
11	Council & Municipal Manager	Executive and council	Good Governance and Public Participation	Sound municipal administration/institutional	The provision of democratic, accountable and ethical governance	Good Governance	Quarterly report to the Audit Committee on progress with implementation of key controls as identified in key control deficiencies	Quarterly reports submitted on achievement of committed dates	All	Municipal Manager	2	Minutes of the Audit Committee	Accumulative	Number	4	1	1	1	1						
12	Council & Municipal Manager	Executive and council	Good Governance and Public Participation	Sound municipal administration/institutional	The provision of democratic, accountable and ethical governance	Good Governance	Risk based audit plan approved by the Audit Committee by the end of September	Plan approved	All	Municipal Manager	RBAP annually approved by the Audit Committee	Minutes of Audit Committee meeting during which RBAP was approved	Carry Over	Number	1	1	0	0	0						
13	Economic Development	Planning and development	Local Economic Development	Creation of an environment conducive for LED	The promotion of tourism, economic and social development	Social upliftment and Economic development	Develop of a world class website/e-business platform for marketing and branding of Overstrand by the end of December	Website/e-business platform completed	All	Director: Economic Development	New indicator	Final project plan for implementation	Carry Over	Number	1	0	1	0	0						
14	Economic Development	Planning and development	Local Economic Development	Creation of an environment conducive for LED	The promotion of tourism, economic and social development	Social upliftment and Economic development	Assess impact of 2 major festivals into the local economy	Assessments completed	All	Director: Economic Development	New indicator	Assessment report submitted	Accumulative	Number	2	0	1	0	1						
15	Economic Development	Community and social services	Local Economic Development	Development of strategies linked to projects for vulnerable groupings	The promotion of tourism, economic and social development	Social upliftment and Economic development	Support thirty SMME's and start up businesses	Number of start up businesses and SMME's	All	Director: Economic Development	30	Statistics from database maintained on employment	Accumulative	Number	30	5	10	5	10						
16	Economic Development	Community and social services	Local Economic Development	Development of strategies linked to projects for vulnerable groupings	The promotion of tourism, economic and social development	Social upliftment and Economic development	Implement eight initiatives aimed at SMME support and stakeholder engagement	Number of initiatives	All	Director: Economic Development	New indicator	MOU's entered into with partners; training courses; attendance registers	Accumulative	Number	8	2	2	2	2						
17	Economic Development	Community and social services	Local Economic Development	Development of strategies linked to projects for vulnerable groupings	The promotion of tourism, economic and social development	Social upliftment and Economic development	The number of people supported through the walk in centre and outreach	Number of people supported	All	Director: Economic Development	120	Statistics from database maintained on employment	Accumulative	Number	120	30	30	30	30						
18	Economic Development	Community and social services	Local Economic Development	Development of strategies linked to projects for vulnerable groupings	The promotion of tourism, economic and social development	Social upliftment and Economic development	The number of job opportunities created through the EPWP programme and as per set targets (grant agreement - 77 FTE's)	Number of temporary jobs created	All	Director: Economic Development	500	Quarterly EPWP reports, signed incentive grant agreement and business plans	Accumulative	Number	500	0	250	125	125						
19	Economic Development	Community and social services	Local Economic Development	Creation of an environment conducive for LED	The promotion of tourism, economic and social development	Social upliftment and Economic development	Complete the informal trade policy/management of trading sites by the end of September	Policy completed	All	Director: Economic Development	1	Minutes of the Council meeting	Carry Over	Number	1	1	0	0	0						
20	Economic Development	Community and social services	Local Economic Development	Creation of an environment conducive for LED	The promotion of tourism, economic and social development	Social upliftment and Economic development	Outreach programme inclusive of Overstrand municipal area	Number of initiatives	All	Director: Economic Development	New performance indicator	Advertisements, programme developed, attendance registers	Carry Over	Number	8	2	2	2	2						
21	Economic Development	Community and social services	Local Economic Development	Creation of an environment conducive for LED	The promotion of tourism, economic and social development	Social upliftment and Economic development	Review the LED strategy by the end of March 2014	Strategy reviewed	All	Director: Economic Development	New performance indicator	Minutes of the Council meeting	Carry Over	Number	1				1						
22	Economic Development	Community and social services	Local Economic Development	Creation of an environment conducive for LED	The promotion of tourism, economic and social development	Social upliftment and Economic development	Improve the LED maturity assessment position by 2 points	Points improved	All	Director: Economic Development	12th position in the Western Cape	Assessment report received	Accumulative	Number	2	1			1						
23	Economic Development	Community and social services	Local Economic Development	Creation of an environment conducive for LED	The promotion of tourism, economic and social development	Social upliftment and Economic development	Compile an action plan to improve on the LED maturity assessment	Plan completed	All	Director: Economic Development	New performance indicator	Minutes of the Council meeting	Carry Over	Number	2	1			1						
24	Economic Development	Community and social services	Local Economic Development	Creation of an environment conducive for LED	The promotion of tourism, economic and social development	Social upliftment and Economic development	Develop a Tourism Marketing and Branding Strategy by the end of December 2013	Strategy developed	All	Director: Economic Development	New performance indicator	Minutes of the Council meeting	Carry Over	Number	1				1						
25	Finance	Budget and treasury office	Municipal Financial Viability and Management	Effective financial management	The provision of democratic, accountable and ethical governance	Optimization of financial resources	Financial viability measured in terms of the available cash to cover fixed operating expenditure ((Available cash+ investments)/ Monthly fixed operating expenditure)	Ratio achieved	All	Director: Finance	2.1	Annual Financial Statements & Sec 71 reports	Carry Over	Number	1.7	0	0	0	1.7						
26	Finance	Budget and treasury office	Municipal Financial Viability and Management	Effective financial management	The provision of democratic, accountable and ethical governance	Optimization of financial resources	Financial viability measured in terms of the municipality's ability to meet it's service debt obligations ((Total operating revenue-operating grants received)/debt service payments due within the year) (%)	Ratio achieved	All	Director: Finance	27.4	Annual Financial Statements & Sec 71 reports	Carry Over	Number	21.6	0	0	0	21.6						
27	Finance	Budget and treasury office	Municipal Financial Viability and Management	Effective financial management	The provision of democratic, accountable and ethical governance	Optimization of financial resources	Financial viability measured in terms of the outstanding service debtors (Total outstanding service debtors/ revenue received for services)	% achieved	All	Director: Finance	14%	Annual Financial Statements & Sec 71 reports	Carry Over	Percentage	14.5	0	0	0	14.5						
28	Finance	Budget and treasury office	Municipal Financial Viability and Management	Effective financial management	The provision of democratic, accountable and ethical governance	Optimization of financial resources	Achieve a debt recovery rate not less than 90%	% recovered	All	Director: Finance	97.55%	Annual Financial Statements and sec 71 reports	Stand-Alone	Percentage	90	90	90	90	90						
29	Finance	Budget and treasury office	Municipal Financial Viability and Management	Effective financial management	The provision of democratic, accountable and ethical governance	Optimization of financial resources	Financial statements submitted to the Auditor-General by 31 August	Financial statements submitted	All	Director: Finance	1	E-mail as confirmation of submission	Carry Over	Number	1	1	0	0	0	0					
30	Finance	Budget and treasury office	Municipal Financial Viability and Management	Effective financial management	The provision of democratic, accountable and ethical governance	Optimization of financial resources	Compile and submit a feasible capital funding plan by the end of June	Plan approved	All	Director: Finance	1	Minutes of the Council meeting	Carry Over	Number	1	0	0	0	1						
31	Infrastructure and Planning	Electricity	Basic Service Delivery	Effective Development of Municipal Infrastructure	The provision and maintenance of municipal services	Basic Service Delivery	Limit electricity losses to 8.5% or less	% of electricity unaccounted for	All	Director: Infrastructure and Planning	9%	Annual Financial Statements	Reverse Stand-Alone	Percentage	8.5					8.5					
32	Infrastructure and Planning	Electricity	Basic Service Delivery	Effective Development of Municipal Infrastructure	The provision and maintenance of municipal services	Basic Service Delivery	Complete construction of the new 66kV substation in Hermanus by the end of December 2013	% completion of the project	5	Director: Infrastructure and Planning	70%	Practical completion certificate	Carry Over	Percentage	100	0	100	0	0						
33	Infrastructure and Planning	Electricity	Basic Service Delivery	Effective Development of Municipal Infrastructure	The provision and maintenance of municipal services	Basic Service Delivery	Replace main substation switch gear in Kleinmond by the end of December 2013	% completion of the project	9	Director: Infrastructure and Planning	New capital project for 2013/14	Completion certificate	Carry Over	Percentage	100	0	100	0	0						

Ref	Directorate [R]	GFS Classification	National KPA [R]	Programmes/ plans/ strategies linked to focus areas	STRATEGIC Objective [R]	Municipal Focus Area	KPI [R]	Unit of Measurement	Ward	Program Driver [R]	Baseline	POE	KPI Calculation Type [R]	KPI Target Type [R]	Annual Target	Q1	Q2	Q3	Q4				
34	Infrastructure and Planning	Electricity	Basic Service Delivery	Effective Development of Municipal Infrastructure	The provision and maintenance of municipal services	Basic Service Delivery	Public awareness drives/programmes together with to water programmes, environmental programmes and solid waste	Number of drives/programmes	All	Director: Infrastructure and Planning	8	Documents with information distributed	Accumulative	Number	8	2	2	2	2				
35	Infrastructure and Planning	Housing	Basic Service Delivery	Effective Development of Municipal Infrastructure	The provision and maintenance of municipal services	Basic Service Delivery	Construct top structures for the Eluxolweni housing project by the end of June	Number of top structures	11	Director: Infrastructure and Planning	211	Practical completion certificate	Accumulative	Number	150	0	0	0	150				
36	Infrastructure and Planning	Road transport	Basic Service Delivery	Effective Development of Municipal Infrastructure	The provision and maintenance of municipal services	Basic Service Delivery	Complete construction of Phase 1 of the Hermanus parallel road by the end of March 2014	% completion of the project	3	Director: Infrastructure and Planning	70%	Completion certificate	Carry Over	Percentage	100	0	0	100	0				
37	Infrastructure and Planning	Road transport	Basic Service Delivery	Effective Development of Municipal Infrastructure	The provision and maintenance of municipal services	Basic Service Delivery	Complete the upgrade (gravel to paved) of roads in Hawston by the end of June	Km's of gravel paved	8	Director: Infrastructure and Planning	New capital project for 2013/14	Completion certificate	Accumulative	Number	1.7	0	0	0	1.7				
38	Infrastructure and Planning	Water	Basic Service Delivery	Effective Development of Municipal Infrastructure	The provision and maintenance of municipal services	Basic Service Delivery	Replacement of water pipes in Overstrand to limit unaccounted water	% completion of the project	All	Director: Infrastructure and Planning	New 2 year contract concluded	Payments certificate and minutes of the site meetings	Carry Over	Percentage	40	0	0	0	40				
39	Infrastructure and Planning	Water	Basic Service Delivery	Effective Development of Municipal Infrastructure	The provision and maintenance of municipal services	Basic Service Delivery	Complete the bulk water supply upgrade of Baardskeerdersbos by the end of March 2014	Project completed	All	Director: Infrastructure and Planning	New capital project for 2013/14	Completion certificate	Carry Over	Number	1	0	0	1	0				
40	Infrastructure and Planning	Waste management	Basic Service Delivery	Effective Development of Municipal Infrastructure	The provision and maintenance of municipal services	Basic Service Delivery	Complete development of a new cell at Gansbaai landfill site by the end of December 2013	% completion of the project	All	Director: Infrastructure and Planning	60%	Completion certificate	Carry Over	Percentage	100	0	100	0	0				
41	Infrastructure and Planning	Waste water management	Basic Service Delivery	Effective Development of Municipal Infrastructure	The provision and maintenance of municipal services	Basic Service Delivery	Achieve two Green Drop awards	Number of awards	All	Director: Infrastructure and Planning	2	DWA Green Drop Report	Carry Over	Number	2	2	0	0	0				
42	Infrastructure and Planning	Planning and development	Basic Service Delivery	Effective Development of Municipal Infrastructure	The provision and maintenance of municipal services	Basic Service Delivery	Development and approval of the Spatial Development Framework and Environmental Management Framework by the end of June	Plan developed and approved	All	Director: Infrastructure and Planning	1	Letter from the Provincial Department	Carry Over	Number	1	0	0	0	1				
43	Infrastructure and Planning	Water	Basic Service Delivery	Effective Development of Municipal Infrastructure	The provision and maintenance of municipal services	Basic Service Delivery	Report on the implementation of the Water Service Development plan annually by the end of October	Report submitted	All	Director: Infrastructure and Planning	1	Letter of submission of Water Services Audit to DWA	Carry Over	Number	1	0	1	0	0				
44	Management Services	Budget and treasury office	Municipal Transformation and Institutional Development	Sound municipal administration/Institutional	The provision of democratic, accountable and ethical governance	Good Governance	1% of the operational budget spent on skills development (Actual expenditure divided by total operational budget)	% of the budget spent on implementation of the WSP	All	Director: Management Services	1%	Expenditure reports from SAMRAS	Carry Over	Percentage	1	0	0	0	1				
45	Management Services	Corporate services	Municipal Transformation and Institutional Development	Sound municipal administration/Institutional	The provision of democratic, accountable and ethical governance	Good Governance	Review the Municipal Organisational Staff Structure by the end of June	Structure reviewed	All	Director: Management Services	1	New approved posts on the operational budget; LLF minutes (restructuring)	Carry Over	Number	1	0	0	0	1				
46	Management Services	Corporate services	Municipal Transformation and Institutional Development	Sound municipal administration/Institutional	The provision of democratic, accountable and ethical governance	Good Governance	Review the Performance Management Framework by the end of February	Framework reviewed	All	Director: Management Services	Existing approved framework	Minutes of the Council meeting	Carry Over	Number	1	0	0	1	0				
47	Management Services	Corporate services	Municipal Transformation and Institutional Development	Sound municipal administration/Institutional	The provision of democratic, accountable and ethical governance	Good Governance	Revise the Section 14 Access to Information Manual by the end of June to ensure compliant and up to date policies	Policy revised	All	Director: Management Services	0	Letter of confirmation from the Human Rights Commission	Carry Over	Number	1	0	0	0	1				
48	Management Services	Corporate services	Municipal Transformation and Institutional Development	Sound municipal administration/Institutional	The provision of democratic, accountable and ethical governance	Good Governance	90% of the approved and funded organogram filled	% filled	All	Director: Management Services	68.75%	HR statistics on filled and vacant posts	Stand-Alone	Percentage	90	90	90	90	90				
49	Management Services	Corporate services	Municipal Transformation and Institutional Development	Sound municipal administration/Institutional	The provision of democratic, accountable and ethical governance	Good Governance	Review identified HR policies by the end of June	Number of policies reviewed	All	Director: Management Services	Review existing approved policies	Minutes of the LLF and Minutes of the Council meeting	Accumulative	Number	4	1	1	1	1				
50	Management Services	Executive and council	Good Governance and Public Participation	Development of strategies linked to projects for vulnerable groupings	The promotion of tourism, economic and social development	Good Governance	Establish partnerships to assist social development strategy delivery	Number of partnerships	All	Director: Management Services	New performance indicator	MOU's signed	Accumulative	Number	3	0	0	0	3				
51	Protection Services	Public safety	Basic Service Delivery	Effective public safety and disaster management	The creation and maintenance of a safe and healthy environment	Safe and Healthy Environment	Annually review and submit Disaster Management Plan to the District by the end of March	Plan reviewed	All	Director: Protection Services	1	Acknowledgement of receipt from the District	Carry Over	Number	1	0	0	1	0				
52	Protection Services	Public safety	Basic Service Delivery	Effective public safety and disaster management	The creation and maintenance of a safe and healthy environment	Safe and Healthy Environment	Arrange public safety awareness campaigns	Number of campaigns held	All	Director: Protection Services	37	Attendance register and agendas	Accumulative	Number	16	4	4	4	4				
53	Protection Services	Public safety	Basic Service Delivery	Effective public safety and disaster management	The creation and maintenance of a safe and healthy environment	Safe and Healthy Environment	Annually review Community Safety Plan by the end of June in conjunction with the Department of Community Safety	Plan reviewed	All	Director: Protection Services	Draft will be submitted shortly for adoption by the Department of Community Safety	Correspondence with the Department of Community Safety	Carry Over	Number	1	0	0	0	1				
54	Protection Services	Public safety	Basic Service Delivery	Effective public safety and disaster management	The creation and maintenance of a safe and healthy environment	Safe and Healthy Environment	Establishment of the Municipal Court by the end of June 2014 to enhance effective law enforcement (MOU signed, appoint staff, facilities)	Number of activities completed	All	Director: Protection Services	Establishment of court delayed due to external application process challenges	Signed MOU, appointment letters, delivery notes/occupational certificate	Accumulative	Number	3	1	0	2	0				
55	Protection Services	Public safety	Basic Service Delivery	Effective public safety and disaster management	The creation and maintenance of a safe and healthy environment	Safe and Healthy Environment	Review the Fire Management Plan by the end of March 2014	Plan reviewed	All	Director: Protection Services	Approved existing Fire Management Plan	Minutes of the Council meeting	Carry Over	Number	1	0	0	1	0				
56	Protection Services	Public safety	Basic Service Delivery	Effective public safety and disaster management	The creation and maintenance of a safe and healthy environment	Safe and Healthy Environment	Perform compliance inspections in terms of the National Standard for community fire protection as specified in SANS 10090	Number of inspections performed	All	Director: Protection Services	240	Completed inspection forms and fire permits	Accumulative	Number	240	60	60	60	60				
57	Protection Services	Public safety	Basic Service Delivery	Effective public safety and disaster management	The creation and maintenance of a safe and healthy environment	Safe and Healthy Environment	Inspect and assess municipal infrastructure and role players to ensure disaster operational readiness	Assessment report	All	Director: Protection Services	1	Inspection of infrastructure, minutes of meeting with role players and representatives	Carry Over	Number	1	0	0	0	1				
58	Protection Services	Public safety	Basic Service Delivery	Effective public safety and disaster management	The creation and maintenance of a safe and healthy environment	Safe and Healthy Environment	By-law enforcement education and awareness to the community	Number of initiatives	All	Director: Protection Services	4	Booklets, publications/communications and training sessions	Accumulative	Number	4	1	1	1	1				
59	Protection Services	Public safety	Basic Service Delivery	Effective public safety and disaster management	The creation and maintenance of a safe and healthy environment	Basic Service Delivery	Optimal collection of fines issued for the financial year	R-value of fines collected per quarter	All	Director: Protection Services	R 13,085,872	SAMRAS reports	Accumulative	Currency	5000000	1250000	1250000	1250000	1250000				
60	Community Services	Water	Basic Service Delivery	Effective Management, Operation and Maintenance of Municipal Infrastructure	The provision and maintenance of municipal services	Basic Service Delivery	Provision of cleaned piped water to all formal HH within 200 m from households	No of formal HH that meet agreed service standards for piped water	All	Director: Community Services	25373	Quarterly statistics provided by the Department of Finance	Stand-Alone	Number	25110	0	0	25110	25373				
61	Community Services	Waste management	Basic Service Delivery	Effective Management, Operation and Maintenance of Municipal Infrastructure	The provision and maintenance of municipal services	Basic Service Delivery	Provision of refuse removal, refuse dumps and solid waste disposal to all formal households	Number of formal areas for which refuse is removed at least once a week	All	Director: Community Services	31120	Quarterly statistics provided by the Department of Finance	Stand-Alone	Number	31120	32903	31074	31120	31120				
62	Infrastructure and Planning	Electricity	Basic Service Delivery	Effective Management, Operation and Maintenance of Municipal Infrastructure	The provision and maintenance of municipal services	Basic Service Delivery	Provision of Electricity: Number of metered electrical connections in formal area (Eskom Areas excluded)	Number of formal household that meet agreed service standards	All	Director: Infrastructure and Planning	21998	Based on number of households billed by department of finance	Stand-Alone	Number	21998	21998	21998	21998	21998				
63	Finance	Budget and treasury office	Basic Service Delivery	Effective financial management	The provision of democratic, accountable and ethical governance	Basic Service Delivery	Provision of free basic electricity, refuse removal, sanitation and water in terms of the equitable share requirements	Number of households	All	Director: Finance	5800	Monthly summary from the indigent register	Stand-Alone	Number	5800	5800	5800	5800	5800				
64	Council & Municipal Manager	Budget and treasury office	Municipal Financial Viability and Management	Effective financial management	The provision of democratic, accountable and ethical governance	Optimization of financial resources	Percentage of a municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's IDP.	% of the capital budget spent	All	Municipal Manager	98%	Expenditure from SAMRAS	Carry Over	Percentage	90	5%	20%	50%	90%				
65	Management Services	Corporate services	Municipal Transformation and Institutional Development	Sound municipal administration/Institutional	The provision of democratic, accountable and ethical governance	Good Governance	Monitor and report on the achievement of employment equity targets	Number of reports to the employment equity committee	All	Director: Management Services	2	Minutes of the EEC meeting	Accumulative	Number		1	0	1	0				

Ref	Directorate [R]	GFS Classification	National KPA [R]	Programmes/ plans/ strategies linked to focus areas	STRATEGIC Objective [R]	Municipal Focus Area	KPI [R]	Unit of Measurement	Ward	Program Driver [R]	Baseline	POE	KPI Calculation Type [R]	KPI Target Type [R]	Annual Target	Q1	Q2	Q3	Q4											
66	Community Services	Waste water management	Basic Service Delivery	Effective Management, Operation and Maintenance of Municipal Infrastructure	The provision and maintenance of municipal services	Basic Service Delivery	Provision of sanitation systems limited to domestic waste water and sewerage disposal to formal households	Number of formal areas that have at least VIP on site	All	Director: Community Services	31233	Quarterly statistics provided by the Department of Finance	Stand-Alone	Number	31233	32136	31196	31233	31233											

Capital projects for the 2013/14 financial year- Revised SDBIP 25/02/2014

Ref	Sub-Directorate [R]		GFS Classification [R]	Dept Ref	Project name [R]	Project Description	Funding source [R]	Planned Start Date [R]	Planned Completion Date [R]	Project Manager	Ward [R]	July 2013	August 2013	September 2013	October 2013	November 2013	December 2013	January 2014	February 2014	March 2014	April 2014	May 2014	June 2014	Total	2013/2014		2014/2015		2015/2016	
1	Management Services	Information Technology	Corporate services	0066	Intangible assets - Microsoft licenses	Computers - software & programming	CRR	2013/09/01	2013/10/31	J Van Staden	All	8,391	16,780	25,172	41,950	58,727	67,120	67,120	67,120	67,120	125,850	125,850	167,803	839,000	839,000		668,700		702,135	
2	Management Services	Information Technology	Corporate services	0066	Time and attendance system	Computers - hardware/equipment	MSIG/Surplus	2013/07/01	2014/06/30	J Van Asperen	All	5,999	12,002	18,001	29,999	42,005	48,000	47,999	47,999	47,999	89,998	89,998	120,007	600,000		600,000				
3	Infrastructure and Planning	Building Services	Corporate services	0230	Stoney Point Eco Centre	Other	Public Donation	2013/07/01	2013/09/30	N Green	10	25,000	50,000	75,000	0	0	0	0	0	0	0	350,000	500,000	1,000,000		1,000,000				
4	Infrastructure and Planning	Engineering Services	Sport and recreation	0210	Overhills:Kleinmond Soccer Field	Sportsfields & stadia	MIG	2013/07/01	2014/06/30	D Hendriks	9	50,000	100,000	150,000	250,000	350,000	400,000	400,000	400,000	400,000	750,000	750,000	1,000,000	5,000,000		5,000,000		6,620,039		4,069,182
5	Infrastructure and Planning	Engineering Services	Sport and recreation	0211	Zwelihle :Community Soccerfield	Sportsfields & stadia	MIG	2015/07/01	2016/06/30	D Hendriks	5	0	0	0	0	0	0	0	0	0	0	0	0	0	0					1,000,000
6	Community Services	Area Management: Hermanus	Sport and recreation	0211	Expanding changerooms - Hawston sportsgrounds	Other	Surplus	2013/07/01	2013/09/30	D Kearney	8	2,250	4,500	6,750	11,250	15,750	18,000	18,000	18,000	18,000	33,750	33,750	45,003	225,000	225,000					
7	Infrastructure and Planning	Engineering Services	Sport and recreation	0210	Floodlights	Other	MIG	2015/07/01	2016/06/30	D Hendriks	9	0	0	0	0	0	0	0	0	0	0	0	0	0	0					200,000
8	Infrastructure and Planning	Town Planning, Spatial Development and Property Administration	Housing	0299	Gansbaai project- 155 SITES	Social rental housing	PROV-H/R-OVER	2013/07/01	2014/06/30	B Louw	2	50,294	100,588	150,881	251,469	352,057	402,350	402,350	402,350	402,350	754,407	731,245	0	4,000,340		4,000,340				
9	Infrastructure and Planning	Town Planning, Spatial Development and Property Administration	Housing	0299	Eluxohweni- 211 sites-USIP(Pearly Beach)	Social rental housing	PROV-H/R-OVER	2013/07/01	2014/06/30	B Louw	11	17,173	34,347	51,529	85,876	120,223	137,405	137,405	137,405	137,405	257,627	257,627	200,381	1,574,395		1,574,395				
10	Infrastructure and Planning	Town Planning, Spatial Development and Property Administration	Housing	0299	Access to Basic Services Project	Social rental housing	PROV-ABS-R/OVER	2013/07/01	2014/06/30	B Louw	All	15,602	31,203	46,805	78,008	109,211	124,812	124,812	124,812	124,812	234,023	234,023	312,037	1,560,154		1,560,154				
11	Infrastructure and Planning	Town Planning, Spatial Development and Property Administration	Housing	0299	Masakhane project- 126 SITES	Social rental housing	PROV-H	2013/07/01	2014/06/30	B Louw	1	1,260	2,520	3,780	6,300	8,820	10,080	10,080	10,080	10,080	18,900	18,900	501,478	602,278		602,278				
12	Infrastructure and Planning	Town Planning, Spatial Development and Property Administration	Housing	0299	Blompark - 450 SITES	Social rental housing	PROV-H	2013/07/01	2014/06/30	B Louw	2	4,500	9,000	13,500	22,500	31,500	36,000	36,000	36,000	36,000	67,500	67,500	90,009	450,000		450,000				
13	Infrastructure and Planning	Town Planning, Spatial Development and Property Administration	Housing	0299	Beverly Hills project- 190 SITES	Social rental housing	PROV-H	2013/07/01	2014/06/30	B Louw	2	1,900	3,800	5,700	9,500	13,300	15,200	15,200	15,200	15,200	28,500	28,500	42,030	194,030		194,030				
14	Infrastructure and Planning	Town Planning, Spatial Development and Property Administration	Housing	0299	Hermanus Swartdamweg Institutional -320 SITES	Social rental housing	PROV-H	2013/07/01	2014/06/30	B Louw	3	3,200	6,400	9,600	16,000	22,400	25,600	25,600	25,600	25,600	48,000	48,000	64,000	320,000		320,000				
15	Infrastructure and Planning	Town Planning, Spatial Development and Property Administration	Housing	0299	Hermanus Swartdamweg -146 SITES	Social rental housing	PROV-H	2013/07/01	2014/06/30	B Louw	3	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0		
16	Infrastructure and Planning	Town Planning, Spatial Development and Property Administration	Housing	0299	Zwelihle Garden site -77 SITES	Social rental housing	PROV-H	2013/07/01	2014/06/30	B Louw	6	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0		
17	Infrastructure and Planning	Town Planning, Spatial Development and Property Administration	Housing	0299	Zwelihle Mandela Square -180 SITES	Social rental housing	PROV-H	2013/07/01	2014/06/30	B Louw	6	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0		
18	Infrastructure and Planning	Town Planning, Spatial Development and Property Administration	Housing	0299	Zwelihle project -UISP	Social rental housing	PROV-H/R-OVER	2013/07/01	2014/06/30	B Louw	6	5,532	11,065	16,597	27,662	38,727	44,259	44,259	44,259	44,259	82,986	82,986	110,653	553,238		553,238				
19	Infrastructure and Planning	Town Planning, Spatial Development and Property Administration	Housing	0299	Hawston project - IRDP	Social rental housing	PROV-H/R-OVER	2013/07/01	2014/06/30	B Louw	8	0	0	0	0	0	0	0	0	0	0	0	0	95,444	95,444		95,444			
20	Infrastructure and Planning	Engineering Services	Road transport	0141	Hermanus parallel road	Roads, Pavements & Bridges	SURPLUS/MIG	2013/07/01	2014/06/30	D Hendriks	3;4;5;6;7;12;13	62,284	124,567	186,851	311,419	435,986	498,270	498,270	498,270	498,270	934,256			538,273	4,586,709	1,491,336	3,095,373			
21	Infrastructure and Planning	Engineering Services	Road transport	0141	Hermanus parallel road(Cycling& pedestrian ways)	Roads, Pavements & Bridges	PROV-MS	2013/07/01	2014/06/30	D Hendriks	3;4;5;6;7;12;13	24,820	49,640	74,460	124,100	173,740	198,560	198,560	198,560	198,560	372,300	372,300	496,400	2,482,000		2,482,000				

Capital projects for the 2013/14 financial year- Revised SDBIP 25/02/2014

Ref	Sub-Directorate [R]		GFS Classification [R]	Dept Ref	Project name [R]	Project Description	Funding source [R]	Planned Start Date [R]	Planned Completion Date [R]	Project Manager	Ward [R]	July 2013	August 2013	September 2013	October 2013	November 2013	December 2013	January 2014	February 2014	March 2014	April 2014	May 2014	June 2014	Total	2013/2014		2014/2015		2015/2016	
																									Council Funded	Other	Council Funded	Other	Council Funded	Other
92	Infrastructure and Planning	Director: Infrastructure & Planning	Sport and recreation	0218	Sports Complex Load Bearing walls	Other	Surplus	2014/03/01	2014/06/30	S Muller	03													400,000	400,000	400,000				
93	Community Services	Director: Community Services	Sport and recreation	0056	Extension of Gym	Other	Sport & Rec Grant	2014/03/01	2014/06/30	F Myburgh	02													70,900	70,900	70,900				
94	Infrastructure and Planning	Town Planning, Spatial Development and Property Administration	Housing	0299	Mount Pleasant 301 sites	Social rental housing	PROV-H	2014/12/01	2014/06/30	B Louw	04													342,538	342,538	342,538				
95	Infrastructure and Planning	Town Planning, Spatial Development and Property Administration	Housing	0299	Overhills USIP 378 sites	Social rental housing	PROV-H	2014/12/01	2014/06/30	B Louw	10													386,017	386,017	386,017				
96	Infrastructure and Planning	Town Planning, Spatial Development and Property Administration	Housing	0299	Hawston 67 Sites	Social rental housing	PROV-H	2014/12/01	2014/06/30	B Louw	08													1,071,464	1,071,464	1,071,464				
97	Infrastructure and Planning	Engineering Services	Water	0459	Preekstoel WTW Upgrade	Reticulation	EL2	2013/07/01	2014/06/30	H Bignaut	03,04,05,06,07,08													6,839,806	6,839,806	6,839,806				
98	Infrastructure and Planning	Engineering Services	Waste water management	0376	Hermanus WWTW upgrading	Sewerage purification	EL 2	2013/07/01	2014/06/30	H Bignaut	03,04,05,06,07,08													29,870	29,870	29,870				
99	Community Services	Director: Community Services	Waste water management	0151	Stormwater: Whale Bay cascade	Storm water	Surplus	2014/03/01	2014/06/30	P Burger	03													200,000	200,000	200,000				
100	Community Services	Director: Community Services	Corporate services	0376	MINOR ASSETS- PUMPS HM SEWER DISTRIBUTION	Furniture and other office equipment	Surplus	2013/07/01	2014/06/30	M Bartman	All													54,300	54,300	54,300				
101	Community Services	Director: Community Services	Corporate services	0008	MINOR ASSETS- MUNICIPAL COURT	Furniture and other office equipment	Surplus	2014/03/01	2014/06/30	D Arrison	All													280,000	280,000	280,000				
102	Community Services	Director: Community Services	Corporate services	0181	MINOR ASSETS- DE WET, ZW & MOFFAT HALL	Furniture and other office equipment	Surplus	2013/07/01	2014/06/30	D Kearney	04,05,06,12 & 13													450,000	450,000	450,000				
103	Community Services	Director: Community Services	Corporate services	0183	MINOR ASSETS- COMMUNITY HALL ELUXOLWENI	Furniture and other office equipment	Surplus	2013/07/01	2014/06/30	F Myburgh	02													11,340	11,340	11,340				
105	Community Services	Director: Community Services	Corporate services	0096	MINOR ASSETS- LIBRARY KLEINMOND	Furniture and other office equipment	Prov Contribution	2014/03/01	2014/06/30	D Lakey	09&10													94,550	94,550	94,550				
106	Community Services	Director: Community Services	Corporate services	0098	MINOR ASSETS- LIBRARY MOUNT PLEASANT	Furniture and other office equipment	Prov Contribution	2014/03/01	2014/06/30	D Kearney	04													49,150	49,150	49,150				
107	Community Services	Director: Community Services	Corporate services	0102	MINOR ASSETS- LIBRARY GANSBAAI	Furniture and other office equipment	Prov Contribution	2014/03/01	2014/06/30	F Myburgh	01 & 02													43,150	43,150	43,150				
108	Community Services	Director: Community Services	Corporate services	0056	MINOR ASSETS- EXTENSION OF GYM	Furniture and other office equipment	Sport & Rec Grant	2013/07/01	2014/06/30	F Myburgh	01 & 02													29,100	29,100	29,100				
109	Finance	Director: Finance	Corporate services		MINOR ASSETS - CONTINGENCY	Furniture and other office equipment	Surplus	2014/03/01	2014/06/30		All													157,411	157,411	157,411				
110	Community Services	Director: Community Services	Corporate services	0100	MINOR ASSETS - LIBRARY	Furniture and other office equipment	Prov -Lib	2013/07/01	2014/06/30	R Williams	All	102	204	204	408	510	612	612	612	612	1,224	1,224	3,884	10,200		10,200				
												1,086,625	2,173,252	2,874,177	4,922,434	6,659,978	7,721,610	7,721,609	7,721,609	7,721,609	14,767,293	14,129,526	48,982,868	126,482,390	88,115,354	38,367,036	46,068,700	23,687,000	51,202,135	24,006,000

Sub-Directorate [R]		Line Item [R]	GFS Classification [R]	July			August			September			October			November			December			January		
				Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Council & Municipal Manager	Municipal Manager	Municipal governance and administartion	Executive and council	17,502,788	6,345,289		28,968	4,436,119		24,330	4,442,091		13,955	4,104,815		39,548	5,049,717		14,005,921	4,595,988		40,098	4,505,504	
Finance	Director: Finance	Municipal governance and administartion	Budget and treasury office	14,370,017	259,361		12,134,638	2,506,835		12,251,034	1,891,001		12,289,138	1,429,776		12,563,649	3,857,091		12,179,096	1,977,424		12,193,099	1,221,830	
Management Services	Director: Management Services	Municipal governance and administartion	Corporate services	124,129	738,097		208,097	1,347,509	1,391,283	128,264	3,108,998	10,163	129,066	1,474,294	403,326	126,056	2,896,810	61,125	106,083	1,767,329	262,455	252,951	1,182,823	58,263
Community Services	Director: Community Services	Community and public safety	Community and social services	202,798	1,914,372		194,904	2,153,580		205,120	2,281,476		196,800	2,397,838	152,225	197,559	3,397,067	176,677	178,093	2,296,573	50,433	221,189	2,338,012	51,650
Community Services	Director: Community Services	Community and public safety	Sport and recreation	467,848	1,135,256		403,272	1,343,955	0	371,138	1,350,092	20,641	437,232	1,446,318		519,445	1,691,170		1,681,620	1,978,602		739,955	3,056,010	-20,641
Protection Services	Director: Protection Services	Community and public safety	Public safety	1,155,691	2,396,859		1,082,000	3,610,408		959,394	3,665,439		1,174,165	3,739,495		1,115,521	4,587,890		1,084,933	3,602,350		1,084,559	4,692,612	
Community Services	Director: Community Services	Community and public safety	Housing	194,601	273,749		1,055,017	877,928	448,680	1,047,878	297,165	1,033,410	3,143,420	3,448,061		13,565	435,468		4,099,373	4,898,124		11,693	291,952	
Economic Development	Director: Economic Development	Economic and environmental services	Planning and development	372,536	1,358,323		335,076	2,077,330		398,142	1,858,129		4,501,389	1,804,606		524,121	3,096,459		440,016	2,111,186		402,074	2,110,828	
Infrastructure and Planning	Director: Infrastructure & Planning	Economic and environmental services	Road transport	5,026	5,438,658		456,306	8,416,517	441,227	1,472,142	6,954,160	1,452,037	831,566	7,465,297	805,022	2,105,476	8,545,907	2,105,476	1,073,170	9,577,096	1,073,170	-47,233	8,483,585	252,640
Infrastructure and Planning	Director: Infrastructure & Planning	Economic and environmental services	Environmental protection	16,447	345,139		738	592,866		737	456,741		736	525,474		2,070	719,159		30,913	638,108		11,710	573,661	
Infrastructure and Planning	Director: Infrastructure & Planning	Trading services	Electricity	25,606,502	8,005,144		24,825,657	25,226,727	6,362,740	26,108,231	22,409,839	10,174,550	21,606,332	19,424,511	563,353	20,907,213	17,566,560	208,950	21,417,327	19,532,264	2,317,841	23,377,247	18,720,079	2,371,618
Infrastructure and Planning	Director: Infrastructure & Planning	Trading services	Water	6,467,283	4,765,777		6,716,701	5,707,367	2,216,578	6,891,930	5,457,772	1,649,241	6,853,339	7,945,431	2,178,421	7,229,497	7,504,418	1,265,786	7,893,110	9,189,860	2,273,496	11,815,029	7,352,697	144,326
Infrastructure and Planning	Director: Infrastructure & Planning	Trading services	Waste water management	4,790,874	3,371,244		4,754,890	4,076,113	371,167	5,024,961	4,315,847	1,450,003	4,969,787	4,394,432	324,021	4,999,459	5,651,522		5,524,931	6,599,014	1,500,413	6,881,059	6,257,949	52,301
Infrastructure and Planning	Director: Infrastructure & Planning	Trading services	Waste management	4,441,140	2,438,396		4,411,361	4,049,977	184,427	4,413,523	4,197,994	8,118	4,387,530	3,683,557	0	4,411,204	5,240,214	184,482	4,439,330	4,130,515	316,191	4,425,026	4,722,367	
TOTAL				75717680	38785664	0	56607625	66423231	11416102	59296824	62686744	15798163	60534455	63283905	4426368	54754383	70239452	4002496	74153916	72894433	7793999	61408456	65509909	2910157

Monthly cashflow for 2013/14- Revised SDBIP 25/02/2014

February			March			April			May			June			TOTAL		
Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
22,864	3,220,233		10,180,097	4,760,075		4,478,854	5,587,857		423,946	5,794,516		-3,688,470	13,000,378	0	43072900	65842582	0
7,248,011	2,175,865		10,502,221	2,225,316		9,466,790	1,607,173		9,466,790	1,978,059		24,107,680	5,558,591	0	148772164	26688322	0
191,601	2,402,427	897,948	185,472	2,402,427	995,668	188,099	2,476,121	1,294,756	187,223	2,660,356	1,994,756	1,131,959	5,595,484	3,930,872	2959000	28052674	11300615
174,846	2,490,148		169,253	2,490,148		171,650	2,566,533		170,851	2,757,495		423,995	4,044,529	3,221,257	2507058	31127770	3652242
968,530	1,733,105	365,750	937,545	1,733,105	418,000	950,824	1,786,267	470,250	946,398	1,919,174	992,750	4,122,293	1,757,863	3,449,150	12546100	20930916	5695900
1,150,960	3,711,508		1,061,071	3,668,031		1,305,516	4,997,314		1,424,213	6,406,817		-255,023	-307,397	0	12343000	44771326	0
2,202,643	2,177,216	782,635	2,132,174	2,177,216	894,439	2,162,375	2,244,001	1,006,244	2,152,308	2,410,966	2,124,294	13,459,851	6,819,804	4,860,195	31674898	26351649	11149897
412,985	2,517,410		399,773	2,517,410		405,435	2,594,631		403,548	2,787,684		3,257,721	7,885,276		11852815	32719271	0
1,172,915	8,258,569	1,250,900	1,135,390	8,258,569	1,429,600	1,151,472	8,511,899	1,608,300	1,146,111	9,145,225	3,395,300	7,106,060	2,654,398	2,414,664	17608400	91709880	16228336
5,680	638,686		5,499	638,686		5,577	658,277		5,551	707,256		221,843	1,548,072		307500	8042124	0
24,596,418	19,910,963	2,603,611	23,809,512	19,910,963	2,975,555	24,146,758	20,521,729	3,347,499	24,034,342	22,048,643	7,066,943	28,843,649	29,401,810	1,236,824	289279188	242679232	39229483
8,776,335	7,504,423	1,113,000	8,485,943	7,504,423	1,272,000	8,132,042	7,734,620	1,431,000	8,779,129	8,310,113	3,021,000	6,021,562	16,304,097	7,266,882	94061900	95280998	23831730
5,687,463	4,902,173	780,500	5,505,506	4,902,173	892,000	5,583,487	5,052,547	1,003,500	5,557,494	5,428,480	2,118,500	5,647,229	9,389,904	3,861,008	64927140	64341398	12353413
4,461,871	3,973,948	98,000	4,319,123	3,973,948	112,000	4,380,301	4,095,848	126,000	4,359,908	4,400,598	266,000	4,620,183	4,943,635	1,745,556	53070500	49850996	3040774
57073123	65616671.59	7892343.03	68828577.5	67162488.2	8989262.3	62529179.1	70434817	10287550	59057812.22	76755381.4	20979543	95020531.9	108596442	31986407.5	784982563	828389138	126482390

Revenue by Source for the 2013/14 financial year- Revised SDBIP 25/02/2014

Line Item	July	August	September	October	November	December	January	February	March	April	May	June	TOTAL
Property rates	12831989	10586816	10657779	10695700	10712744	10728742	10726719	9772950.649	9899872.086	10026793.52	9899872.086	10381459.66	126921437
Property rates - penalties & collection charges	66737	67413	67389	72356	67014	70387	69143	83300	83300	83300	83300	186361	1000000
Service charges - electricity revenue	25606502	24825657	25983719	21488533	20799959	21317811	23377247	20004497	21520846.5	25370207.5	28794888	25846233	284936100
Service charges - water revenue	6448064	6659043	6815053	6757243	7229497	7893110	11815029	8776335.285	8485943.338	8132041.622	8779129.1	5351411.654	93141900
Service charges - sanitation revenue	4775449	4708614	4963259	4892660	4999459	5410577	6881059	4861024	5177902.5	5177902.5	4873320	6105914	62827140
Service charges - refuse revenue	4437623	4406264	4399120	4386073	4408727	4416795	4418789	4900060	4411200	5411200	4411200	2927349	52934400
Service charges - other												0	0
Rental of facilities and equipment	789992	525177	495211	526767	621940	1629962	835638	508050	598556	698556	598556	722395	8550800
Interest earned - external investments	531432	489858	456742	487968	522768	427384	416705	615019	642834.3149	642833.3333	642833.3333	1141187.018	7017564
Interest earned - outstanding debtors	171777	174766	177288	163809	172891	173701	173276	189816	183666.9267	183666.9267	183666.9267	255675.2198	2204000
Dividends received												0	0
Fines	558871	594860	502504	562336	664918	533123	543091	841821	606566.6667	606566.6667	706566.6667	807576	7528800
Licences and permits	184122	163766	155054	190484	154942	148383	196237	188087	170500	190500	170500	133425	2046000
Agency services	190598	178700	174791	217285	197722	210614	216248	156803	187500	201000	208000	115239	2254500
Transfers recognised - operational	17560980	715498	234850	3331428	479306	18246790	328421	263167	17246000	6898400	8419950	-3623390	70101400
Other revenue	1563544	1621287	1604106	1899325	1571366	1659190	1458087	1183036.277	1498809.354	1770282.361	1796702.67	4272950.338	21898686
Gains on disposal of PPE												0	0
Transfers recognised - capital	0	889906	2609959	4862488	2151130	1287347	-47233	1072180.814	4287259.356	6142810	7877498.8	10486490	41619835.97
TOTAL	R 75,717,680	R 56,607,625	R 59,296,824	R 60,534,455	R 54,754,383	R 74,153,916	R 61,408,456	R 53,416,147	R 75,000,757	R 71,536,060	R 77,445,984	R 65,110,276	R 784,982,563