

# MUNICIPAL MANAGER'S MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT REPORT

# 2015/2016

Compiled in terms of Section 72 of the Local Government: Municipal Finance Management Act, 2003 (Act 56 of 2003) (MFMA)

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#### INTRODUCTION

In terms of Section 72 of the Local Government Municipal Finance Management Act No. 56 of 2003 (MFMA) the Accounting Officer must by 25 January of each year assess the budget and performance of the municipality during the first half of the financial year. A report on such assessment must in terms of Section 72(1)(b) of the MFMA be submitted to the Mayor, Provincial Treasury and National Treasury.

Once the Mayor has considered the report, she must submit the report to Council by 31 January in terms of Section 54(1)(f) of the MFMA.

The mid-year performance supporting tables were prepared in accordance with MFMA Circular 13 and the Municipal Budget and Reporting Regulations.

### **Executive Summary**

The Auditor General has completed the audit of the 2014/2015 financial statements and the 'Audit Outcome' for 2014/2015 will be included with the tabling of the Annual Report on 22 January 2016.

#### **Revenue by Source**

The Year-to-Date actual revenue is 0.96% above the YTD budget projections at the end of December 2015.

#### Borrowings

The balance of borrowings amounts to R421m at the end of December 2015.

#### Operating expenditure by vote & type

Current expenditure is 1.50% below YTD budget projections as at December 2015.

#### **Capital expenditure**

YTD Capital expenditure amounts to R46.55m or 44.14% of the total adjusted budget of R105.4m. The current capital commitments of orders in progress amounts to R13.6m giving total capital spend and committed at 57.06% at the end of December 2015. The capital expenditure is progressing more rapidly than anticipated, due to spending on the housing projects.

#### **Cash flows**

The municipality started the year with a positive cash balance of R104,9 million. The December closing balance is R151.9 million. Refer to Supporting Table SC9 for more details on the cash position.

#### Allocations received (National & Provincial Grants)

Housing Grant totaling R2.68m was received during December 2015.

#### **Spending on Grants**

Spending on grants amounts to R13.10m for December 2015 which includes FMG, MSIG, MIG, INEP, Housing, Library Grant, CDW & EPWP. The rapid spending on the housing grant contributed to the increased expenditure on grants.

#### **Material variances**

The table below summarises variances for projected revenue and expenditure.

| Variance | Reasons for material deviations | Remedial or corrective steps/remarks   |
|----------|---------------------------------|--|
| 0.96%    | Not material                    |  |
|          |                                 |  |
| 46%      | Capital Commitments = R13.6m    |  |
|          |                                 |  |
|          |                                 |  |
|          | 0.96%                           | Variance     Reasons for material deviations       0.96%     Not material       -1.50%     Not material       46%     Capital Commitments = R13.6m |

#### Performance in relation to SDBIP targets

See the comprehensive report tabled in Council.

#### Remedial or corrective steps

No remedial or corrective steps are required at this time.

### BUDGET & FINANCIAL PERFORMANCE ANALYSIS

## In-year budget statement tables

#### **BUDGET STATEMENT SUMMARY – DECEMBER 2015**

| WC032 Overstrand - Table C1 Monthly Budget Statemen | t Summary - M06 December |
|---|--------------------------|
|---|--------------------------|

|  | 2014/15 Budget Year 2015/16 |            |                   |                     |               |               |              |              |                    |
|--|-----------------------------|------------|-------------------|---------------------|---------------|---------------|--------------|--------------|--------------------|
| Description  | Audited                     | Original   | Adjusted Budget   | Monthly actual      | YearTD actual | YearTD budget | YTD variance | YTD variance | Full Year Forecast |
| D the second s   | Outcome                     | Budget     | , ajaotoa 2 aagot |                     |               |               |              |              |                    |
| R thousands  |                             |            |                   |                     |               |               |              | %            |                    |
| Financial Performance  |                             | 100.001    | 100.001           | 10 5 1 1            | 00.040        | 00.407        | 0.05         | 40/          | 100.001            |
| Property rates   | -                           | 163 621    | 163 621           | 13 544              | 83 913        | 83 107        | 805          | 1%           | 163 621            |
| Service charges  | -                           | 566 784    | 566 784           | 49 440              | 280 255       | 277 943       | 2 313        | 1%           | 566 784            |
| Investment revenue   | -                           | 6 348      | 6 348             | 843                 | 5 860         | 4 496         | 1 363        | 30%          | 6 348              |
| Transfers recognised - operational                                   | -                           | 90 324     | 90 324            | 6 473               | 62 405        | 62 405        | -            |              | 90 324             |
| Other own revenue<br>Total Revenue (excluding capital                | -                           | 67 957     | 67 957            | 6 495               | 33 670        | 33 730        | (61)         | -0%          | 67 957             |
| transfers and contributions)   | -                           | 895 035    | 895 035           | 76 794              | 466 102       | 461 682       | 4 421        | 1%           | 895 035            |
| Employee costs   | -                           | 291 593    | 291 593           | 22 257              | 140 095       | 142 208       | (2 113)      | -1%          | 291 593            |
| Remuneration of Councillors  | -                           | 8 674      | 8 674             | 683                 | 4 052         | 4 337         | (285)        | -7%          | 8 674              |
| Depreciation & asset impairment                                      | -                           | 111 362    | 111 362           | 9 280               | 55 681        | 55 681        | -            |              | 111 362            |
| Finance charges  | -                           | 46 895     | 46 895            | 8 511               | 15 553        | 15 553        | -            |              | 46 895             |
| Materials and bulk purchases   | -                           | 251 374    | 251 374           | 22 758              | 114 801       | 118 450       | (3 649)      | -3%          | 251 374            |
| Transfers and grants   | -                           | 48 497     | 48 497            | 3 955               | 25 297        | 25 297        | -            |              | 48 497             |
| Other expenditure  | -                           | 206 135    | 206 135           | 20 238              | 83 343        | 83 969        | (627)        | -1%          | 206 135            |
| Total Expenditure  | -                           | 964 529    | 964 529           | 87 681              | 438 821       | 445 495       | (6 674)      | -1%          | 964 529            |
| Surplus/(Deficit)  | -                           | (69 494)   | (69 494)          | (10 887)            | 27 281        | 16 186        | 11 094       | 69%          | (69 494)           |
| Transfers recognised - capital                                       | -                           | 63 354     | 63 354            | 6 636               | 28 889        | 28 889        | -            |              | 63 354             |
| Contributions & Contributed assets                                   | -                           | 1 000      | 1 000             | -                   | -             | -             | -            |              | 1 000              |
| Surplus/(Deficit) after capital                                      | -                           | (5 140)    | (5 140)           | (4 251)             | 56 170        | 45 076        | 11 094       | 25%          | (5 140)            |
| transfers & contributions<br>Share of surplus/ (deficit) of          |                             |            |                   |                     |               |               |              |              |                    |
| associate  | -                           | -          | _                 | _                   | _             | _             | _            |              | _                  |
| Surplus/ (Deficit) for the year                                      | _                           | (5 140)    | (5 140)           | (4 251)             | 56 170        | 45 076        | 11 094       | 25%          | (5 140)            |
| , ,  |                             | (* *)      | (***)             | ( - )               |               |               |              |              |                    |
| Capital expenditure & funds source                                   | <u>s</u>                    |            |                   |                     |               |               |              |              |                    |
| Capital expenditure  | -                           | 103 914    | 105 479           | 12 084              | 46 555        | 31 850        | 14 705       | 46%          | 103 914            |
| Capital transfers recognised   | -                           | 64 354     | 64 354            | 7 774               | 30 962        | 16 115        | 14 847       | 92%          | 64 354             |
| Public contributions & donations                                     | -                           | 462        | 462               | 300                 | 300           | 231           | 69           | 30%          | 462                |
| Borrowing  | -                           | 32 346     | 33 419            | 2 619               | 12 919        | 13 089        | (170)        | -1%          | 32 346             |
| Internally generated funds   | -                           | 6 753      | 7 245             | 1 391               | 2 373         | 2 415         | (42)         | -2%          | 6 753              |
| Total sources of capital funds                                       | -                           | 103 914    | 105 479           | 12 084              | 46 555        | 31 850        | 14 705       | 46%          | 103 914            |
| Financial position   |                             |            |                   |                     |               |               |              |              |                    |
| Total current assets   | -                           | 207 929    | 207 929           |                     | 275 485       |               |              |              | 207 929            |
| Total non current assets   | -                           | 3 320 511  | 3 320 511         |                     | 3 299 658     |               |              |              | 3 320 511          |
| Total current liabilities  | -                           | 174 459    | 174 459           |                     | 156 705       |               |              |              | 174 459            |
| Total non current liabilities  | -                           | 617 668    | 617 668           |                     | 588 511       |               |              |              | 617 668            |
| Community wealth/Equity  | -                           | 2 736 314  | 2 736 314         |                     | 2 829 926     |               |              |              | 2 736 314          |
| Cash flows   |                             |            |                   |                     |               |               |              |              |                    |
| Cash flows   |                             | 110 961    | 110 861           | (Q G73)             | 107 582       | 107 342       | (0/1)        | -0%          | 110 861            |
| Net cash from (used) operating<br>Net cash from (used) investing     | -                           | 110 861    |                   | (8 673)<br>(12 790) | (49 886)      | (49 886)      | (241)        | -0%          | (110 144)          |
| , , <b>,</b>   | -                           | (110 144)  | (111 709)         |                     |               |               | -            |              |                    |
| Net cash from (used) financing<br>Cash/cash equivalents at the month | -                           | 7 409      | 7 409             | (2 981)             | (10 693)      |               | (44.040)     | 400/         | 7 409              |
| Cash/Cash equivalents at the month                                   | -                           | 97 547     | 97 547            | -                   | 151 990       | 137 748       | (14 242)     | -10%         | 113 113            |
| Debtors & creditors analysis   | 0-30 Days                   | 31-60 Days | 61-90 Days        | 91-120 Days         | 121-150 Dys   | 151-180 Dys   | 181 Dys-1 Yr | Over 1Yr     | Total              |
| Debtors Age Analysis   |                             |            |                   |                     |               |               |              |              |                    |
| Total By Income Source   | 50 980                      | 3 576      | 1 326             | 1 172               | 751           | 723           | 3 867        | 17 318       | 79 713             |
| Creditors Age Analysis   |                             |            |                   |                     |               |               |              |              |                    |
| Total Creditors  | 3 482                       | -          | -                 | -                   | -             | -             | -            | -            | 3 482              |
|  |                             |            |                   |                     |               |               |              |              |                    |

## Financial Performance (revenue and expenditure by standard classification) – December 2015

|                                     | 2014/15 Budget Year 2015/16 |          |          |         |         |         |          |          |           |
|-------------------------------------|-----------------------------|----------|----------|---------|---------|---------|----------|----------|-----------|
| Description                         | Audited                     | Original | Adjusted | Monthly | YearTD  | YearTD  | YTD      | YTD      | Full Year |
| D the supervise                     | Outcome                     | Budget   | Budget   | actual  | actual  | budget  | variance | variance | Forecast  |
| R thousands                         |                             |          |          |         |         |         |          | %        |           |
| Revenue - Standard                  |                             |          | 055 004  | 47.004  |         |         | 4 000    | 40/      |           |
| Governance and administration       | -                           | 255 994  | 255 994  | 17 094  | 149 206 | 147 344 | 1 862    | 1%       | 255 994   |
| Executive and council               | -                           | 64 861   | 64 861   | 130     | 48 690  | 48 690  | -        | 40/      | 64 861    |
| Budget and treasury office          | -                           | 180 339  | 180 339  | 15 025  | 93 889  | 93 175  | 714      | 1%       | 180 339   |
| Corporate services                  | -                           | 10 795   | 10 795   | 1 939   | 6 627   | 5 479   | 1 148    | 21%      | 10 795    |
| Community and public safety         | -                           | 101 843  | 101 843  | 12 905  | 51 954  | 49 493  | 2 461    | 5%       | 101 843   |
| Community and social services       | -                           | 4 657    | 4 657    | 263     | 2 200   | 2 366   | (166)    | -7%      | 4 657     |
| Sport and recreation                | -                           | 11 942   | 11 942   | 2 495   | 4 528   | 5 971   | (1 443)  | -24%     | 11 942    |
| Public safety                       | -                           | 37 676   | 37 676   | 2 540   | 17 062  | 16 976  | 86       | 1%       | 37 676    |
| Housing                             | -                           | 47 567   | 47 567   | 7 607   | 28 164  | 24 180  | 3 984    | 16%      | 47 567    |
| Health                              | -                           | -        | -        | -       | -       | -       | -        |          | -         |
| Economic and environmental services | -                           | 20 033   | 20 033   | 2 709   | 9 029   | 9 082   | (53)     | -1%      | 20 033    |
| Planning and development            | -                           | 9 043    | 9 043    | 724     | 5 794   | 4 597   | 1 197    | 26%      | 9 043     |
| Road transport                      | -                           | 10 890   | 10 890   | 1 985   | 3 217   | 4 4 3 5 | (1 218)  | -27%     | 10 890    |
| Environmental protection            | -                           | 101      | 101      | -       | 18      | 50      | (32)     | -64%     | 101       |
| Trading services                    | -                           | 581 518  | 581 518  | 50 723  | 284 803 | 284 652 | 150      | 0%       | 581 518   |
| Electricity                         | -                           | 346 361  | 346 361  | 28 218  | 163 475 | 165 015 | (1 540)  | -1%      | 346 361   |
| Water                               | -                           | 106 211  | 106 211  | 10 692  | 52 894  | 53 991  | (1 097)  | -2%      | 106 211   |
| Waste water management              | -                           | 69 402   | 69 402   | 6 631   | 37 629  | 35 280  | 2 349    | 7%       | 69 402    |
| Waste management                    | -                           | 59 544   | 59 544   | 5 182   | 30 805  | 30 368  | 438      | 1%       | 59 544    |
| Other                               | -                           | -        | -        | -       | -       | -       | -        |          | -         |
| Total Revenue - Standard            | -                           | 959 389  | 959 389  | 83 430  | 494 992 | 490 571 | 4 421    | 1%       | 959 389   |
|                                     |                             |          |          |         |         |         |          |          |           |
| Expenditure - Standard              |                             |          |          |         |         |         |          |          |           |
| Governance and administration       | -                           | 237 278  | 237 278  | 20 178  | 114 182 | 113 261 | 921      | 1%       | 237 278   |
| Executive and council               | -                           | 92 565   | 92 565   | 7 528   | 45 377  | 45 379  | (2)      | 0%       | 92 565    |
| Budget and treasury office          | -                           | 69 750   | 69 750   | 5 512   | 33 383  | 32 841  | 542      | 2%       | 69 750    |
| Corporate services                  | -                           | 74 963   | 74 963   | 7 138   | 35 421  | 35 040  | 381      | 1%       | 74 963    |
| Community and public safety         | -                           | 141 933  | 141 933  | 15 649  | 64 078  | 62 792  | 1 286    | 2%       | 141 933   |
| Community and social services       | -                           | 31 368   | 31 368   | 2 390   | 15 007  | 13 943  | 1 064    | 8%       | 31 368    |
| Sport and recreation                | -                           | 18 220   | 18 220   | 2 835   | 8 520   | 8 427   | 93       | 1%       | 18 220    |
| Public safety                       | -                           | 69 453   | 69 453   | 5 489   | 31 589  | 31 460  | 129      | 0%       | 69 453    |
| Housing                             | -                           | 22 892   | 22 892   | 4 935   | 8 963   | 8 963   | -        |          | 22 892    |
| Health                              | -                           | -        | -        | -       |         | -       | -        |          | -         |
| Economic and environmental services | -                           | 132 046  | 132 046  | 13 618  | 61 194  | 59 554  | 1 639    | 3%       | 132 046   |
| Planning and development            | -                           | 40 308   | 40 308   | 3 135   | 18 756  | 18 978  | (222)    | -1%      | 40 308    |
| Road transport                      | -                           | 84 786   | 84 786   | 10 075  | 39 925  | 37 575  | 2 349    | 6%       | 84 786    |
| Environmental protection            | -                           | 6 952    | 6 952    | 409     | 2 513   | 3 001   | (488)    | -16%     | 6 952     |
| Trading services                    | -                           | 453 273  | 453 273  | 38 236  | 199 368 | 209 889 | (10 521) | -5%      | 453 273   |
| Electricity                         | -                           | 257 278  | 257 278  | 20 999  | 117 931 | 124 612 | (6 681)  | -5%      | 257 278   |
| Water                               | -                           | 78 253   | 78 253   | 7 519   | 31 661  | 33 290  | (1 630)  | -5%      | 78 253    |
| Waste water management              | -                           | 63 478   | 63 478   | 5 560   | 27 025  | 28 698  | (1 673)  | -6%      | 63 478    |
| Waste management                    | -                           | 54 264   | 54 264   | 4 158   | 22 751  | 23 288  | (537)    | -2%      | 54 264    |
| Other                               | _                           | -        | -        | -       | -       |         | -        | 270      | -         |
| Total Expenditure - Standard        | -                           | 964 529  | 964 529  | 87 681  | 438 821 | 445 495 | (6 674)  | -1%      | 964 529   |
| Surplus/ (Deficit) for the year     | -                           | (5 140)  | (5 140)  | (4 251) | 56 170  | 45 076  | 11 094   | 25%      | (5 140    |

#### WC032 Overstrand - Table C2 Monthly Budget Statement - Financial Performance (standard classification) - M06 December

#### Financial Performance (revenue and expenditure by municipal vote) – December 2015

| Vote Description                    | 2014/15            |                    |                             |                | Budget Year   | r 2015/16        |                 |              |                       |
|-------------------------------------|--------------------|--------------------|-----------------------------|----------------|---------------|------------------|-----------------|--------------|-----------------------|
|                                     | Audited<br>Outcome | Original<br>Budget | Adjusted<br>Bud <u>g</u> et | Monthly actual | YearTD actual | YearTD<br>budget | YTD<br>variance | YTD variance | Full Year<br>Forecast |
| R thousands                         |                    |                    |                             |                |               |                  |                 | %            |                       |
| Revenue by Vote                     |                    |                    |                             |                |               |                  |                 |              |                       |
| Vote 1 - Council                    | -                  | 64 808             | 64 808                      | 19             | 48 557        | 48 557           | -               |              | 64 808                |
| Vote 2 - Municipal Manager          | -                  | -                  | -                           | -              | -             | -                | -               |              | -                     |
| Vote 3 - Management Services        | -                  | 991                | 991                         | 226            | 654           | 496              | 159             | 32.1%        | 991                   |
| Vote 4 - Finance                    | -                  | 180 339            | 180 339                     | 15 025         | 93 889        | 93 175           | 714             | 0.8%         | 180 339               |
| Vote 5 - Community Services         | -                  | 272 957            | 272 957                     | 29 097         | 137 571       | 138 226          | (655)           | -0.5%        | 272 957               |
| Vote 6 - Local Economic Development | -                  | 3 091              | 3 091                       | 267            | 2 061         | 1 511            | 551             | 36.4%        | 3 091                 |
| Vote 7 - Infrastructure & Planning  | -                  | 399 527            | 399 527                     | 36 255         | 195 197       | 191 631          | 3 567           | 1.9%         | 399 527               |
| Vote 8 - Protection Services        | -                  | 37 676             | 37 676                      | 2 540          | 17 062        | 16 976           | 86              | 0.5%         | 37 676                |
| Total Revenue by Vote               | -                  | 959 389            | 959 389                     | 83 430         | 494 992       | 490 571          | 4 421           | 0.9%         | 959 389               |
| Expenditure by Vote                 |                    |                    |                             |                |               |                  |                 |              |                       |
| Vote 1 - Council                    | -                  | 71 496             | 71 496                      | 5 619          | 35 168        | 35 188           | (20)            | -0.1%        | 71 496                |
| Vote 2 - Municipal Manager          | _                  | 4 489              | 4 489                       | 348            | 2 153         | 2 244            | (92)            | -4.1%        | 4 489                 |
| Vote 3 - Management Services        | -                  | 43 327             | 43 327                      | 2 904          | 19 178        | 21 279           | (2 101)         | -9.9%        | 43 327                |
| Vote 4 - Finance                    | -                  | 69 750             | 69 750                      | 5 512          | 33 383        | 32 845           | 538             | 1.6%         | 69 750                |
| Vote 5 - Community Services         | -                  | 341 492            | 341 492                     | 36 250         | 159 773       | 157 005          | 2 768           | 1.8%         | 341 492               |
| Vote 6 - Local Economic Development | -                  | 8 731              | 8 731                       | 653            | 4 478         | 4 006            | 472             | 11.8%        | 8 731                 |
| Vote 7 - Infrastructure & Planning  | -                  | 355 793            | 355 793                     | 30 906         | 153 099       | 161 467          | (8 368)         | -5.2%        | 355 793               |
| Vote 8 - Protection Services        | -                  | 69 453             | 69 453                      | 5 489          | 31 589        | 31 460           | 128             | 0.4%         | 69 453                |
| Total Expenditure by Vote           | -                  | 964 529            | 964 529                     | 87 681         | 438 821       | 445 495          | (6 674)         | -1.5%        | 964 529               |
| Surplus/ (Deficit) for the year     | -                  | (5 140)            | (5 140)                     | (4 251)        | 56 170        | 45 076           | 11 094          | 24.6%        | (5 140)               |

WC032 Overstrand - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M06 December

#### Financial Performance (revenue and expenditure by source/type) – December 2015

|   | 2014/15 |          | •               | •              | Budget Year   | 2015/16       |              |              |           |
|---|---------|----------|-----------------|----------------|---------------|---------------|--------------|--------------|-----------|
| Description   | Audited | Original | Adjusted Budget | Monthly actual | YearTD actual | YearTD budget | YTD variance | YTD variance | Full Year |
| D the second second                                       | Outcome | Budget   | Aujusicu Duugei | montiny actual |               | Tearre budget | TTD Valiance |              | Forecast  |
| R thousands<br>Revenue By Source                          |         |          |                 |                |               |               |              |              |           |
|   |         | 162 730  | 162 730         | 13 509         | 83 562        | 82 721        | 841          | 1%           | 162 730   |
| Property rates  |         |          |                 |                |               |               |              |              |           |
| Property rates - penalties & collection charges           |         | 891      | 891             | 35             | 350           | 386           | (36)         | -9%          | 891       |
| Service charges - electricity revenue                     |         | 338 877  | 338 877         | 27 095         | 162 121       | 163 790       | (1 669)      | -1%          | 338 877   |
| Service charges - water revenue                           |         | 102 045  | 102 045         | 10 564         | 52 325        | 50 172        | 2 153        | 4%           | 102 045   |
| Service charges - sanitation revenue                      |         | 66 375   | 66 375          | 6 614          | 35 040        | 33 740        | 1 300        | 4%           | 66 375    |
| Service charges - refuse revenue                          |         | 59 488   | 59 488          | 5 168          | 30 769        | 30 240        | 529          | 2%           | 59 488    |
| Service charges - other                                   |         |          |                 |                |               |               | -            |              |           |
| Rental of facilities and equipment                        |         | 11 859   | 11 859          | 2 450          | 6 489         | 6 176         | 313          | 5%           | 11 859    |
| Interest earned - external investments                    |         | 6 348    | 6 348           | 843            | 5 860         | 4 496         | 1 363        | 30%          | 6 348     |
| Interest earned - outstanding debtors                     |         | 2 437    | 2 437           | 232            | 1 327         | 1 218         | 108          | 9%           | 2 437     |
| Dividends received  |         |          |                 |                |               |               | -            |              |           |
| Fines   |         | 31 859   | 31 859          | 2 064          | 13 266        | 14 602        | (1 336)      | -9%          | 31 859    |
| Licences and permits                                      |         | 2 190    | 2 190           | 166            | 1 089         | 1 095         | (6)          | -1%          | 2 190     |
| Agency services   |         | 2 970    | 2 970           | 309            | 1 525         | 1 485         | 40           | 3%           | 2 970     |
| Transfers recognised - operational                        |         | 90 324   | 90 324          | 6 473          | 62 405        | 62 405        | -            |              | 90 324    |
| Other revenue   |         | 16 643   | 16 643          | 1 275          | 9 974         | 9 154         | 820          | 9%           | 16 643    |
| Gains on disposal of PPE                                  |         |          |                 |                |               |               | -            |              |           |
| Total Revenue (excluding capital transfers and            | -       | 895 035  | 895 035         | 76 794         | 466 102       | 461 682       | 4 421        | 1%           | 895 035   |
| contributions)  |         |          |                 |                |               |               |              |              |           |
|   |         |          |                 |                |               |               |              |              |           |
| Expenditure By Type                                       |         |          |                 |                |               |               |              |              |           |
| Employee related costs                                    |         | 291 593  | 291 593         | 22 257         | 140 095       | 142 208       | (2 113)      | -1%          | 291 593   |
| Remuneration of councillors                               |         | 8 674    | 8 674           | 683            | 4 052         | 4 337         | (285)        | -7%          | 8 674     |
| Debt impairment   |         | 22 792   | 22 792          | 1 899          | 11 396        | 11 396        | -            |              | 22 792    |
| Depreciation & asset impairment                           |         | 111 362  | 111 362         | 9 280          | 55 681        | 55 681        | -            |              | 111 362   |
| Finance charges   |         | 46 895   | 46 895          | 8 511          | 15 553        | 15 553        | -            |              | 46 895    |
| Bulk purchases  |         | 193 573  | 193 573         | 14 721         | 91 982        | 94 367        | (2 385)      | -3%          | 193 573   |
| Other materials   |         | 57 801   | 57 801          | 8 037          | 22 819        | 24 084        | (1 264)      | -5%          | 57 801    |
| Contracted services                                       |         | 125 322  | 125 322         | 12 115         | 38 238        | 41 774        | (3 536)      | -8%          | 125 322   |
| Transfers and grants                                      |         | 48 497   | 48 497          | 3 955          | 25 297        | 25 297        | -            |              | 48 497    |
| Other expenditure   |         | 58 021   | 58 021          | 6 224          | 33 709        | 30 800        | 2 909        | 9%           | 58 021    |
| Loss on disposal of PPE                                   |         |          |                 |                |               |               | -            |              |           |
| Total Expenditure   | -       | 964 529  | 964 529         | 87 681         | 438 821       | 445 495       | (6 674)      | -1%          | 964 529   |
|   |         |          |                 |                |               |               |              |              |           |
| Surplus/(Deficit)   | -       | (69 494) | (69 494)        |                |               | 16 186        | 11 094       | 0            | (69 494   |
| Transfers recognised - capital                            |         | 63 354   | 63 354          | 6 636          | 28 889        | 28 889        | -            |              | 63 354    |
| Contributions recognised - capital                        |         | 1 000    | 1 000           |                |               |               | -            |              | 1 000     |
| Contributed assets  |         |          |                 |                |               |               | -            |              |           |
| Surplus/(Deficit) after capital transfers & contributions | -       | (5 140)  | (5 140)         | (4 251)        | 56 170        | 45 076        |              |              | (5 140    |
| Taxation  |         |          |                 |                |               |               | _            |              |           |
| Surplus/(Deficit) after taxation                          | -       | (5 140)  | (5 140)         | (4 251)        | 56 170        | 45 076        |              |              | (5 140    |
| Attributable to minorities                                | -       | (040)    | (5 140)         | (1231)         | 501/0         | -1010         |              |              | (5.140    |
| Surplus/(Deficit) attributable to municipality            | -       | (5 140)  | (5 140)         | (4 251)        | 56 170        | 45 076        |              |              | (5 140    |
| Share of surplus/ (deficit) of associate                  | -       | (0+1 0)  | (0+10)          | (102 +)        | 30110         | 70010         |              |              | () I40    |
|   |         | /E 4 40  | /E 4 401        | (4.054)        | EC 470        | 45 070        |              |              | 10 4 40   |
| Surplus/ (Deficit) for the year                           | -       | (5 140)  | (5 140)         | (4 251)        | 56 170        | 45 076        |              |              | (5 140    |

WC032 Overstrand - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

#### Capital Expenditure (Mun. vote, standard classification and funding) – December 2015

|   | 2014/15 |          |          |         | Budget Ye | ar 2015/16 |          |          |           |
|---|---------|----------|----------|---------|-----------|------------|----------|----------|-----------|
| Vote Description                              | Audited | Original | Adjusted | Monthly | YearTD    | YearTD     | YTD      | YTD      | Full Year |
| 5.4   | Outcome | Budget   | Budget   | actual  | actual    | budget     | variance | variance | Forecast  |
| R thousands                                   |         |          |          |         |           |            |          | %        | <u> </u>  |
| Multi-Year expenditure appropriation          |         |          |          |         |           |            |          |          |           |
| Vote 1 - Council                              | -       | -        | -        | -       | -         | -          | -        |          | -         |
| Vote 2 - Municipal Manager                    | -       | -        | -        | -       | -         | -          | -        |          | -         |
| Vote 3 - Management Services                  | -       | -        | -        | -       | -         | -          | -        |          | -         |
| Vote 4 - Finance                              | -       | -        | -        | -       | -         | -          | -        |          | -         |
| Vote 5 - Community Services                   | -       | 21 911   | 21 911   | 1 467   | 9 437     | 9 733      | (296)    | -3%      | 21 911    |
| Vote 6 - Local Economic Development           | -       | -        | -        | -       | -         | -          | -        |          | -         |
| Vote 7 - Infrastructure & Planning            | -       | 11 451   | 13 016   | -       | 3 931     | 3 974      | (43)     | -1%      | 11 451    |
| Vote 8 - Protection Services                  | -       | -        | -        | -       | -         | -          | -        |          | -         |
| Total Capital Multi-year expenditure          | -       | 33 362   | 34 927   | 1 467   | 13 367    | 13 706     | (339)    | -2%      | 33 362    |
| Total Capital Expenditure                     | -       | 103 914  | 105 479  | 12 084  | 46 555    | 31 850     | 14 705   | 46%      | 103 914   |
|   |         |          |          |         |           |            |          |          |           |
| Capital Expenditure - Standard Classification |         |          |          |         |           |            |          |          |           |
| Governance and administration                 | -       | 2 648    | 2 648    | 164     | 586       | 662        | (76)     | -12%     | 2 648     |
| Executive and council                         |         |          |          |         |           |            | -        |          |           |
| Budget and treasury office                    |         |          |          |         |           |            | -        |          |           |
| Corporate services                            |         | 2 648    | 2 648    | 164     | 586       | 662        | (76)     | -12%     | 2 648     |
| Community and public safety                   | -       | 39 768   | 39 768   | 4 437   | 23 258    | 7 141      | 16 117   | 226%     | 39 768    |
| Community and social services                 |         | 3 520    | 3 520    | 1 139   | 2 102     | 1 173      | 929      | 79%      | 3 520     |
| Sport and recreation                          |         | 5 981    | 5 981    | 328     | 401       | 997        | (595)    | -60%     | 5 981     |
| Public safety                                 |         | 295      | 295      | 63      | 127       | 123        | 4        | 3%       | 295       |
| Housing                                       |         | 29 973   | 29 973   | 2 907   | 20 627    | 4 848      | 15 779   | 325%     | 29 973    |
| Health  |         |          |          |         |           |            | -        |          |           |
| Economic and environmental services           | -       | 12 128   | 12 128   | 2 093   | 3 980     | 4 045      | (64)     | -2%      | 12 128    |
| Planning and development                      |         | 25       | 25       |         |           | 10         | (10)     | -100%    | 25        |
| Road transport                                |         | 12 103   | 12 103   | 2 093   | 3 980     | 4 034      | (54)     | -1%      | 12 103    |
| Environmental protection                      |         |          |          |         |           |            | -        |          |           |
| Trading services                              | -       | 49 370   | 50 935   | 5 391   | 18 731    | 20 002     | (1 271)  | -6%      | 49 370    |
| Electricity                                   |         | 21 726   | 23 291   | 3 223   | 7 154     | 7 376      | (222)    | -3%      | 21 726    |
| Water   |         | 16 390   | 16 390   | 2 055   | 8 420     | 8 878      | (458)    | -5%      | 16 390    |
| Waste water management                        |         | 11 244   | 11 244   | 113     | 3 157     | 3 748      | (591)    | -16%     | 11 244    |
| Waste management                              |         | 10       | 10       |         |           | 0110       |          |          | 10        |
| Other   |         | 10       | 10       |         |           |            | _        |          |           |
| Total Capital Expenditure - Standard          |         |          |          |         |           |            |          |          |           |
| Classification                                | -       | 103 914  | 105 479  | 12 084  | 46 555    | 31 850     | 14 705   | 46%      | 103 914   |

WC032 Overstrand - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding) -

#### **Financial Position - December 2015**

#### WC032 Overstrand - Table C6 Monthly Budget Statement - Financial Position - M06 December

|  | 2014/15            |                    | -                  | ear 2015/16   |                       |
|--|--------------------|--------------------|--------------------|---------------|-----------------------|
| Description                              | Audited<br>Outcome | Original<br>Budget | Adjusted<br>Budget | YearTD actual | Full Year<br>Forecast |
| R thousands                              | Outcome            | Duugei             | Duugei             |               | Forecast              |
| ASSETS                                   |                    |                    |                    |               |                       |
| Current assets                           |                    |                    |                    |               |                       |
| Cash                                     |                    | 97 547             | 97 547             | 27 351        | 97 547                |
| Call investment deposits                 |                    |                    | -                  | 124 639       |                       |
| Consumer debtors                         |                    | 51 774             | 51 774             | 62 919        | 51 774                |
| Other debtors                            |                    | 44 112             | 44 112             | 49 965        | 44 112                |
| Current portion of long-term receivables |                    | 13                 | 13                 | 13            | 13                    |
| Inventory                                |                    | 14 483             | 14 483             | 10 598        | 14 483                |
| Total current assets                     | -                  | 207 929            | 207 929            | 275 485       | 207 929               |
| Non current assets                       |                    |                    |                    |               |                       |
| Long-term receivables                    |                    | 41                 | 41                 | 47            | 41                    |
| Investments                              |                    | 28 455             | 28 455             | 26 489        | 28 455                |
| Investment property                      |                    | 164 501            | 164 501            | 159 761       | 164 501               |
| Investments in Associate                 |                    |                    |                    |               |                       |
| Property, plant and equipment            |                    | 3 122 147          | 3 122 147          | 3 108 599     | 3 122 147             |
| Agricultural                             |                    | -                  |                    |               |                       |
| Biological assets                        |                    |                    |                    |               |                       |
| Intangible assets                        |                    | 5 368              | 5 368              | 4 762         | 5 368                 |
| Other non-current assets                 |                    |                    |                    |               |                       |
| Total non current assets                 | -                  | 3 320 511          | 3 320 511          | 3 299 658     | 3 320 511             |
| TOTAL ASSETS                             | -                  | 3 528 441          | 3 528 441          | 3 575 143     | 3 528 441             |
| LIABILITIES                              |                    |                    |                    |               |                       |
| Current liabilities                      |                    |                    |                    |               |                       |
| Bank overdraft                           |                    |                    |                    |               |                       |
| Borrowing                                |                    | 28 113             | 28 113             | 25 660        | 28 113                |
| Consumer deposits                        |                    | 43 801             | 43 801             | 42 606        | 43 801                |
| Trade and other payables                 |                    | 74 229             | 74 229             | 60 123        | 74 229                |
| Provisions                               |                    | 28 317             | 28 317             | 28 317        | 28 317                |
| Total current liabilities                | -                  | 174 459            | 174 459            | 156 705       | 174 459               |
| Non current liabilities                  |                    |                    |                    |               |                       |
| Borrowing                                |                    | 415 999            | 415 999            | 395 369       | 415 999               |
| Provisions                               |                    | 201 669            | 201 669            | 193 143       | 201 669               |
| Total non current liabilities            | _                  | 617 668            | 617 668            | 588 511       | 617 668               |
| TOTAL LIABILITIES                        | -                  | 792 127            | 792 127            | 745 216       | 792 127               |
| NET ASSETS                               | _                  | 2 736 314          | 2 736 314          | 2 829 926     | 2 736 314             |
|  |                    |                    |                    |               |                       |
| COMMUNITY WEALTH/EQUITY                  |                    |                    |                    |               |                       |
| Accumulated Surplus/(Deficit)            |                    | 2 733 677          | 2 733 677          | 2 827 353     | 2 733 677             |
| Reserves                                 |                    | 2 637              | 2 637              | 2 573         | 2 637                 |
| TOTAL COMMUNITY WEALTH/EQUITY            | _                  | 2 736 314          | 2 736 314          | 2 829 926     | 2 736 314             |

#### Cash Flow - December 2015

#### WC032 Overstrand - Table C7 Monthly Budget Statement - Cash Flow - M06 December

|   | 2014/15 | 8         |           |          |           |           |          |              |           |  |  |
|---|---------|-----------|-----------|----------|-----------|-----------|----------|--------------|-----------|--|--|
| Description                                       | Audited | Original  | Adjusted  | Monthly  | YearTD    | YearTD    | YTD      | YTD variance | Full Year |  |  |
| D.4   | Outcome | Budget    | Budget    | actual   | actual    | budget    | variance |              | Forecast  |  |  |
| R thousands                                       |         |           |           |          |           |           |          | %            |           |  |  |
| CASH FLOW FROM OPERATING ACTIVITIES               |         |           |           |          |           |           |          |              |           |  |  |
| Receipts  |         | 402.000   | 402.000   | 40.240   | 00.004    | 00 500    | 44       |              | 400.000   |  |  |
| Property rates, penalties & collection charges    |         | 163 800   | 163 800   | 10 312   | 82 624    | 82 583    |          | 0            | 163 800   |  |  |
| Service charges                                   |         | 567 409   | 567 409   | 49 567   | 277 345   | 277 558   | ` '      | ()           | 567 409   |  |  |
| Other revenue                                     |         | 76 884    | 76 884    | 5 835    | 33 867    | 33 957    | (90)     | 0%           | 76 884    |  |  |
| Government - operating                            |         | 90 324    | 90 324    | 6 473    | 62 405    | 62 405    | -        |              | 90 324    |  |  |
| Government - capital                              |         | 64 354    | 64 354    | 6 636    | 28 889    | 28 889    | -        |              | 64 354    |  |  |
| Interest  |         | 8 784     | 8 784     | 1 074    | 7 186     | 7 186     | -        |              | 8 784     |  |  |
| Dividends   |         |           |           |          |           |           | -        |              | -         |  |  |
| Payments  |         |           |           |          |           |           |          |              |           |  |  |
| Suppliers and employees                           |         | (765 303) | (765 303) | (76 105) | (343 883) | (344 387) | ` '      | 0%           | (765 303) |  |  |
| Finance charges                                   |         | (46 895)  | (46 895)  | (8 511)  | (15 553)  | (15 553)  |          |              | (46 895   |  |  |
| Transfers and Grants                              |         | (48 497)  | (48 497)  | (3 955)  | (25 297)  | (25 297)  |          |              | (48 497)  |  |  |
| NET CASH FROM/(USED) OPERATING ACTIVITIES         | -       | 110 861   | 110 861   | (8 673)  | 107 582   | 107 342   | (241)    | 0%           | 110 861   |  |  |
|   |         |           |           |          |           |           |          |              |           |  |  |
| CASH FLOWS FROM INVESTING ACTIVITIES              |         |           |           |          |           |           |          |              |           |  |  |
| Receipts  |         |           |           |          |           |           |          |              |           |  |  |
| Proceeds on disposal of PPE                       |         | -         | -         | -        | -         | -         | -        |              | -         |  |  |
| Decrease (Increase) in non-current debtors        |         | -         | -         | -        | -         | -         | -        |              | -         |  |  |
| Decrease (increase) other non-current receivables |         | 18        | 18        | 7        | 8         | 8         | -        |              | 18        |  |  |
| Decrease (increase) in non-current investments    |         | (6 248)   | (6 248)   | (713)    | (3 340)   | (3 340)   | -        |              | (6 248    |  |  |
| Payments  |         |           |           |          |           |           |          |              |           |  |  |
| Capital assets                                    |         | (103 914) | (105 479) | (12 084) | (46 555)  | (46 555)  | -        |              | (103 914  |  |  |
| NET CASH FROM/(USED) INVESTING ACTIVITIES         | -       | (110 144) | (111 709) | (12 790) | (49 886)  | (49 886)  | -        |              | (110 144  |  |  |
|   |         |           |           |          |           |           |          |              |           |  |  |
| CASH FLOWS FROM FINANCING ACTIVITIES              |         |           |           |          |           |           |          |              |           |  |  |
| Receipts  |         |           |           |          |           |           |          |              |           |  |  |
| Short term loans                                  |         | (1 135)   | (1 135)   | -        | -         | -         | -        |              | (1 135    |  |  |
| Borrowing long term/refinancing                   |         | 30 000    | 30 000    | -        | -         | -         | -        |              | 30 000    |  |  |
| Increase (decrease) in consumer deposits          |         | 2 479     | 2 479     | 17       | 863       | 863       | -        |              | 2 479     |  |  |
| Payments  |         |           |           |          |           |           |          |              |           |  |  |
| Repayment of borrowing                            |         | (23 936)  | (23 936)  | (2 998)  | (11 556)  | (11 556)  | -        |              | (23 936   |  |  |
| NET CASH FROM/(USED) FINANCING ACTIVITIES         |         | 7 409     | 7 409     | (2 981)  | (10 693)  | (10 693)  | -        |              | 7 409     |  |  |
|   |         | 0 426     | 6 561     | (24 444) | 17 002    | 46 762    |          |              | 8 126     |  |  |
| NET INCREASE/ (DECREASE) IN CASH HELD             | -       | 8 126     |           | (24 444) | 47 003    |           |          |              |           |  |  |
| Cash/cash equivalents at beginning:               |         | 89 421    | 90 986    |          | 104 987   | 90 986    |          |              | 104 987   |  |  |
| Cash/cash equivalents at month/year end:          | -       | 97 547    | 97 547    |          | 151 990   | 137 748   |          |              | 113 113   |  |  |

### SUPPORTING DOCUMENTATION

### **Debtors' analysis**

#### Supporting Table SC3 Debtors' age analysis

| Description  |            |           |               |               |                |                | Budg           | et Year 201     | 5/16     |        |                          |  |  |
|--|------------|-----------|---------------|---------------|----------------|----------------|----------------|-----------------|----------|--------|--------------------------|--|--|
| R thousands  | NT<br>Code | 0-30 Days | 31-60<br>Days | 61-90<br>Days | 91-120<br>Days | 121-150<br>Dys | 151-180<br>Dys | 181 Dys-1<br>Yr | Over 1Yr | Total  | Total<br>over 90<br>days | Actual Bad<br>Debts<br>Written Off<br>against<br>Debtors | Impairment -<br>Bad Debts<br>i.t.o Council<br>Policy |
| Debtors Age Analysis By Income Source                                  |            |           |               |               |                |                |                |                 |          |        |                          |  |  |
| Trade and Other Receivables from Exchange Transactions - Water         | 1200       | 12 022    | 420           | 276           | 140            | 117            | 114            | 570             | 2 601    | 16 261 | 3 543                    | 247  | 3 478  |
| Trade and Other Receivables from Exchange Transactions - Electricit    | 1300       | 12 454    | 332           | 184           | 156            | 122            | 111            | 470             | 2 170    | 16 000 | 3 030                    | 70   | 3 629  |
| Receivables from Non-exchange Transactions - Property Rates            | 1400       | 13 790    | 473           | 275           | 544            | 182            | 150            | 653             | 2 253    | 18 321 | 3 782                    | 25   | 4 196  |
| Receivables from Exchange Transactions - Waste Water Managemer         | 1500       | 6 197     | 203           | 129           | 100            | 85             | 74             | 342             | 1 791    | 8 920  | 2 391                    | 35   | 2 090  |
| Receivables from Exchange Transactions - Waste Management              | 1600       | 4 472     | 168           | 98            | 74             | 126            | 62             | 267             | 1 284    | 6 551  | 1 813                    | 68   | 1 631  |
| Receivables from Exchange Transactions - Property Rental Debtors       | 1700       | 242       | 37            | 8             | 6              | 2              | 3              | 30              | 113      | 442    | 154                      | -  | 103  |
| Interest on Arrear Debtor Accounts                                     | 1810       | 47        | 62            | 35            | 40             | 33             | 39             | 297             | 4 730    | 5 285  | 5 141                    | -  | -  |
| Recoverable unauthorised, irregular, fruitless and wasteful expenditur | 1820       | -         | -             | -             | -              | -              | -              | -               | -        | -      | -                        | -  | -  |
| Other  | 1900       | 1 755     | 1 880         | 320           | 112            | 84             | 169            | 1 238           | 2 375    | 7 933  | 3 978                    | 60   | 1 850  |
| Total By Income Source   | 2000       | 50 980    | 3 576         | 1 326         | 1 172          | 751            | 723            | 3 867           | 17 318   | 79 713 | 23 831                   | 505  | 16 977   |
| 2014/15 - totals only  |            | 45 343    | 1 634         | 1 127         | 1 001          | 715            | 627            | 3 220           | 16 155   | 69 821 | 21 717                   | 374  | 16 359   |
| Debtors Age Analysis By Customer Group                                 |            |           |               |               |                |                |                |                 |          |        |                          |  |  |
| Organs of State  | 2200       | 486       | 1 087         | 53            | 378            | 19             | 26             | 51              | 167      | 2 266  | 641                      | -  | 203  |
| Commercial   | 2300       | 7 251     | 168           | 90            | 39             | 43             | 36             | 113             | 684      | 8 424  | 914                      | 19   | 614  |
| Households   | 2400       | 43 560    | 2 310         | 1 176         | 744            | 685            | 657            | 3 674           | 16 125   | 68 931 | 21 885                   | 485  | 16 158   |
| Other  | 2500       | (317)     | 10            | 8             | 11             | 5              | 4              | 29              | 342      | 91     | 390                      | -  | 2  |
| Total By Customer Group  | 2600       | 50 980    | 3 576         | 1 326         | 1 172          | 751            | 723            | 3 867           | 17 318   | 79 713 | 23 831                   | 505  | 16 977   |

WC032 Overstrand - Supporting Table SC3 Monthly Budget Statement - aged debtors - M06 December

Debtors' levels remain stable. The increased debtors results from the year-on-year increase in billings from increased tariffs at the start of the new financial year. This conclusion can be drawn from the increase in the 0-30 days (current) debtors.

Debtors' levels at the end of December 2015 indicate an increase due to the seasonal billing over the holiday period.

#### **Summary of Indigent Households**

| Ind       | ligent Household St    | tatistics | 1                   |                     |        |
|-----------|------------------------|-----------|---------------------|---------------------|--------|
| 2 015     | Indigent<br>Households | Amount    | Other<br>Households | Total<br>Households |        |
| July      | 8 337                  | 3 352 279 | 23 998              | 32 335              | 25.78% |
| August    | 8 336                  | 5 479 944 | 24 348              | 32 684              | 25.50% |
| September | 8 124                  | 4 328 481 | 24 548              | 32 672              | 24.87% |
| October   | 7 352                  | 3 956 639 | 25 312              | 32 664              | 22.51% |
| November  | 7 302                  | 3 946 768 | 25 478              | 32 780              | 22.28% |
| December  | 7 317                  | 3 954 562 | 25 626              | 32 943              | 22.21% |
| 2016      |                        |           |                     |                     | -      |
| January   |                        |           |                     |                     |        |
| February  |                        |           |                     |                     |        |
| March     |                        |           |                     |                     |        |
| April     |                        |           |                     |                     |        |
| May       |                        |           |                     |                     |        |
| June      |                        |           |                     |                     |        |

#### Summary of Debtors Age Analysis

| MONTH     | < 30 Days  | < 60 Days | < 90 Days | < 120 Days | < 150<br>Days | <180 Days | <365 Days | >365 Days  | Total<br>- | Older than<br>30 Days | Older than 90<br>days |
|-----------|------------|-----------|-----------|------------|---------------|-----------|-----------|------------|------------|-----------------------|-----------------------|
| 2015/16   |            |           |           |            |               |           |           |            |            |                       |                       |
| June      |            |           |           |            |               |           |           |            |            |                       |                       |
| May       |            |           |           |            |               |           |           |            |            |                       |                       |
| April     |            |           |           |            |               |           |           |            |            |                       |                       |
| March     |            |           |           |            |               |           |           |            |            |                       |                       |
| February  |            |           |           |            |               |           |           |            |            |                       |                       |
| January   |            |           |           |            |               |           |           |            |            |                       |                       |
| December  | 50 979 761 | 3 575 536 | 1 326 225 | 1 171 863  | 751 095       | 722 960   | 3 867 237 | 17 317 935 | 79 712 612 | 28 732 851            | 23 831 090            |
| November  | 50 643 681 | 1 865 830 | 1 382 058 | 883 165    | 1 207 525     | 716 440   | 3 302 097 | 17 250 921 | 77 251 716 | 26 608 035            | 23 360 147            |
| October   | 49 425 659 | 1 871 479 | 1 091 183 | 917 433    | 1 256 247     | 684 420   | 3 393 009 | 17 188 366 | 75 827 795 | 26 402 136            | 23 439 474            |
| September | 48 308 730 | 1 643 242 | 1 609 916 | 963 407    | 757 166       | 752 650   | 3 326 448 | 16 930 901 | 74 292 460 | 25 983 730            | 22 730 572            |
| Augustus  | 50 057 274 | 2 342 293 | 1 199 288 | 879 106    | 834 921       | 808 181   | 3 292 068 | 16 645 645 | 76 058 775 | 26 001 502            | 22 459 921            |
| July      | 51 621 817 | 1 729 149 | 1 088 910 | 946 724    | 893 543       | 663 928   | 3 250 785 | 16 514 546 | 76 709 402 | 25 087 584            | 22 269 526            |

### **Creditors'** analysis

#### Supporting Table SC4

WC032 Overstrand - Supporting Table SC4 Monthly Budget Statement - aged creditors - M06 December

| Description                           | NT         |                |                 |                 | Budg             | et Year 2015/1    | 16                |                      |                |       |
|---------------------------------------|------------|----------------|-----------------|-----------------|------------------|-------------------|-------------------|----------------------|----------------|-------|
| R thousands                           | NT<br>Code | 0 -<br>30 Days | 31 -<br>60 Days | 61 -<br>90 Days | 91 -<br>120 Days | 121 -<br>150 Days | 151 -<br>180 Days | 181 Days -<br>1 Year | Over 1<br>Year | Total |
| Creditors Age Analysis By Customer Ty | /pe        |                |                 |                 |                  |                   |                   |                      |                |       |
| Bulk Electricity                      | 0100       |                |                 |                 |                  |                   |                   |                      |                | -     |
| Bulk Water                            | 0200       |                |                 |                 |                  |                   |                   |                      |                | -     |
| PAYE deductions                       | 0300       | 2 550          |                 |                 |                  |                   |                   |                      |                | 2 550 |
| VAT (output less input)               | 0400       |                |                 |                 |                  |                   |                   |                      |                | -     |
| Pensions / Retirement deductions      | 0500       |                |                 |                 |                  |                   |                   |                      |                | -     |
| Loan repayments                       | 0600       |                |                 |                 |                  |                   |                   |                      |                | -     |
| Trade Creditors                       | 0700       | 932            |                 |                 |                  |                   |                   |                      |                | 932   |
| Auditor General                       | 0800       |                |                 |                 |                  |                   |                   |                      |                | -     |
| Other                                 | 0900       |                |                 |                 |                  |                   |                   |                      |                | -     |
| Total By Customer Type                | 1000       | 3 482          | -               | -               | -                | -                 | -                 | -                    | -              | 3 482 |

Supporting Table SC4 reflects creditors paid during December 2015.

The payment of creditors is within requirements of the MFMA

## Investment portfolio analysis

### Supporting Table SC5

#### WC032 Overstrand - Supporting Table SC5 Monthly Budget Statement - investment portfolio - M06 December

| Investments by maturity<br>Name of institution & investment ID | Period of<br>Investment | Type of<br>Investment | Expiry date of<br>investment | Accrued<br>interest for<br>the month | Yield for the<br>month 1<br>(%) | Market value<br>at beginning<br>of the month | Change in<br>market value | Market value<br>at end of the<br>month |
|--|-------------------------|-----------------------|------------------------------|--------------------------------------|---------------------------------|--|---------------------------|--|
| R thousands  | Yrs/Months              |                       |                              |                                      |                                 |  |                           |  |
| <u>Municipality</u>  |                         |                       |                              |                                      |                                 |  |                           |  |
| LIBERTY 15934476   | 15 YEARS                | Policy                | 01/09/2025                   | 313                                  |                                 | 9 295  | 125                       | 9 733                                  |
| LIBERTY 21196964   | 14 YEARS                | Policy                | 01/09/2025                   | 6                                    |                                 | 14 703                                       | 260                       | 14 969                                 |
| MOMENTUM MP 3853776  | 14 YEARS                | Policy                | 01/07/2026                   | (21)                                 |                                 | 1 778  | 30                        | 1 787                                  |
| ABSA 4074809272  | DAILY                   | CALL                  |                              | 2                                    | 6.0%                            | 421  |                           | 423                                    |
| ABSA 9284200168  | DEP PLUS                | DEP PLUS              |                              | 130                                  | 6.3%                            | 24 468                                       |                           | 24 598                                 |
| ABSA 9295906141  | DAILY                   | DEP PLUS              |                              | 130                                  | 6.3%                            | 14 489                                       | 10 000                    | 24 619                                 |
| INVESTEC 1400-196164-452                                       | 60 days                 | FIXED DEP             | 29/01/2016                   |                                      | 6.8%                            | 50 000                                       |                           | 50 000                                 |
| NEDBANK 03/7881534451  | 45 days                 | FIXED DEP             | 14/01/2016                   |                                      | 6.7%                            | 25 000                                       |                           | 25 000                                 |
| Municipality sub-total   |                         |                       |                              | 560                                  |                                 | 140 153                                      | 10 415                    | 151 128                                |
| TOTAL INVESTMENTS AND INTERES                                  | ST                      |                       |                              | 560                                  |                                 | 140 153                                      | 10 415                    | 151 128                                |

Surplus cash not immediately required is invested in call and monthly deposits.

Long term investments relate to the sinking fund investments.

### Allocation and grant receipts and expenditure

### Supporting Table SC6 – Grant receipts

WC032 Overstrand - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - M06 December

|  | 2014/15            |                    |                    |                | Budget Year 2    | 015/16           |                 | 1 1             |                       |
|--|--------------------|--------------------|--------------------|----------------|------------------|------------------|-----------------|-----------------|-----------------------|
| Description  | Audited<br>Outcome | Original<br>Budget | Adjusted<br>Budget | Monthly actual | YearTD<br>actual | YearTD<br>budget | YTD<br>variance | YTD<br>variance | Full Year<br>Forecast |
| R thousands  |                    |                    |                    |                |                  |                  |                 | %               |                       |
| <u>RECEIPTS:</u>                                     |                    |                    |                    |                |                  |                  |                 |                 |                       |
| Operating Transfers and Grants                       |                    |                    |                    |                |                  |                  |                 |                 |                       |
| National Government:                                 | -                  | 67 709             | 67 709             | -              | 51 061           | 51 061           | -               |                 | 67 709                |
| Local Government Equitable Share                     |                    | 64 598             | 64 598             |                | 48 448           | 48 448           | -               |                 | 64 598                |
| Finance Management                                   |                    | 1 450              | 1 450              |                | 1 450            | 1 450            |                 |                 | 1 450                 |
| Municipal Systems Improvement                        |                    |                    |                    |                |                  |                  |                 |                 |                       |
| EPWP Incentive                                       |                    | 1 661              | 1 661              |                | 1 163            | 1 163            |                 |                 | 1 661                 |
| Provincial Government:                               | -                  | 22 615             | 22 615             | 2 681          | 13 402           | 13 402           | -               |                 | 22 615                |
| Housing  |                    | 17 141             | 17 141             | 2 681          | 7 242            | 7 242            | -               |                 | 17 141                |
| Provincial Library Grant                             |                    | 5 288              | 5 288              |                | 5 288            | 5 288            |                 |                 | 5 288                 |
| Community Development Worker Grant                   |                    | 72                 | 72                 |                | 72               | 72               | -               |                 | 72                    |
| Main Road Subsidy                                    |                    | 114                | 114                |                |                  |                  | -               |                 | 114                   |
| Financial Management Support Grant                   |                    |                    |                    |                | 800              | 800              | -               |                 |                       |
| District Municipality:                               | -                  | -                  | -                  | -              | -                | -                | -               |                 | -                     |
| [insert description]                                 |                    |                    |                    |                |                  |                  | -               |                 |                       |
| Total Operating Transfers and Grants                 | -                  | 90 324             | 90 324             | 2 681          | 64 463           | 64 463           | -               |                 | 90 324                |
| Conital Transform and Cranta                         |                    |                    |                    |                |                  |                  |                 |                 |                       |
| Capital Transfers and Grants<br>National Government: |                    | 30 347             | 30 347             | _              | 22 991           | 22 991           | _               |                 | 30 347                |
| National Government.                                 | -                  |                    |                    | -              |                  |                  | -               |                 |                       |
| Municipal Infrastructure Grant (MIG)                 |                    | 21 417             | 21 417             |                | 14 061           | 14 061           | -               |                 | 21 417                |
| Municipal Systems Improvement<br>INEP                |                    | 930<br>8 000       | 930<br>8 000       |                | 930<br>8 000     | 930<br>8 000     |                 |                 | 930<br>8 000          |
| Provincial Government:                               | -                  | 33 007             | 33 007             | -              | 26 560           | 26 560           | -               |                 | 33 007                |
| Housing  |                    | 29 973             | 29 973             |                | 25 300           | 25 300           | -               |                 | 29 973                |
| Provincial Library Grant                             |                    | 3 034              | 3 034              |                | 1 260            | 1 260            |                 |                 | 3 034                 |
|  |                    |                    |                    |                |                  |                  |                 |                 |                       |
| Other grant providers:                               | -                  | 1 000              | 1 000              | -              | -                | -                | -               |                 | 1 000                 |
| National Lotto                                       |                    | 1 000              | 1 000              |                |                  |                  | -               |                 | 1 000                 |
| Total Capital Transfers and Grants                   |                    | 64 354             | 64 354             |                | 49 551           | 49 551           | -               |                 | 64 354                |
| -  |                    |                    |                    |                |                  |                  |                 |                 |                       |
| TOTAL RECEIPTS OF TRANSFERS & GRANTS                 | -                  | 154 678            | 154 678            | 2 681          | 114 014          | 114 014          | -               |                 | 154 678               |

Grant receipts are monitored according to the payment schedules. Year to date actual only reflects actual receipts for 2015/2016.

#### Supporting Table SC7 – Grant expenditure

| woosz oversitaliu - Supporting Table Sor(1) M                       | 2014/15            |                         |                         | 0                     | Budget Year            |                        |                 |                 |                         |
|---|--------------------|-------------------------|-------------------------|-----------------------|------------------------|------------------------|-----------------|-----------------|-------------------------|
| Description   | Audited<br>Outcome | Original<br>Budget      | Adjusted<br>Budget      | Monthly<br>actual     | YearTD<br>actual       | YearTD<br>budget       | YTD<br>variance | YTD<br>variance | Full Year<br>Forecast   |
| R thousands   | _                  |                         | _                       |                       |                        |                        |                 | %               |                         |
| EXPENDITURE   |                    |                         |                         |                       |                        |                        |                 |                 |                         |
| Operating expenditure of Transfers and Grants                       |                    |                         |                         |                       |                        |                        |                 |                 |                         |
| National Government:<br>Local Government Equitable Share            | -                  | 3 111                   | 3 111                   | 150                   | 1 249                  | 1 249                  | -               |                 | <b>67 709</b><br>64 598 |
| Finance Management  |                    | 1 450                   | 1 450                   | 38                    | 215                    | 215                    | _               |                 | 1 450                   |
| Municipal Systems Improvement<br>EPWP Incentive                     |                    | 1 661                   | 1 661                   | 112                   | 1 034                  | 1 034                  | -               |                 | 1 661                   |
| Provincial Government:  |                    | 00.045                  | 00.045                  | E 404                 | 40.025                 | 40.025                 | -               |                 | 22 615                  |
|   | -                  | <b>22 615</b><br>17 141 | <b>22 615</b><br>17 141 | <b>5 184</b><br>4 674 | <b>10 635</b><br>7 345 | <b>10 635</b><br>7 345 | -               |                 | 17 141                  |
| Housing<br>Provincial Library Grant                                 |                    | 5 288                   | 5 288                   | 4 074<br>509          | 3 270                  | 3 270                  | _               |                 | 5 288                   |
| Community Development Worker Grant                                  |                    | 72                      | 72                      | 1                     | 20                     | 20                     | _               |                 | 72                      |
| Main Road Subsidy   |                    | 114                     | 114                     |                       | 20                     | 20                     | _               |                 | 114                     |
| Main road oubsidy   |                    | 117                     |                         |                       |                        |                        | _               |                 |                         |
| District Municipality:  | -                  | -                       | -                       | -                     | -                      | -                      | -               |                 | -                       |
| Other grant providers:  | _                  | -                       | _                       | _                     | _                      | _                      |                 |                 | -                       |
|   |                    |                         |                         |                       |                        |                        | -               |                 |                         |
| Total operating expenditure of Transfers and Grants:                | _                  | 25 726                  | 25 726                  | 5 334                 | 11 884                 | 11 884                 | -               |                 | 90 324                  |
|   |                    | 20120                   | 20120                   | 0001                  | 11001                  | 11001                  |                 |                 | 00021                   |
| Capital expenditure of Transfers and Grants<br>National Government: | _                  | 30 347                  | 30 347                  | 3 729                 | 8 232                  | 8 232                  | -               |                 | 30 347                  |
| Municipal Infrastructure Grant (MIG)                                |                    | 21 417                  | 21 417                  | 2 410                 | 6 587                  | 6 587                  | -               |                 | 21 417                  |
| Municipal Systems Improvement                                       |                    | 930                     | 930                     | 158                   | 310                    | 310                    | -               |                 | 930                     |
| INEP  |                    | 8 000                   | 8 000                   | 1 161                 | 1 335                  | 1 335                  | -               |                 | 8 000                   |
| Provincial Government:  | -                  | <b>33 007</b>           | 33 007                  | 4 046                 | <b>22 730</b>          | 22 730                 | -               |                 | <b>33 007</b>           |
| Housing<br>Provincial Library Grant                                 |                    | 29 973<br>3 034         | 29 973<br>3 034         | 2 907<br>1 139        | 20 627<br>2 102        | 20 627<br>2 102        |                 |                 | 29 973<br>3 034         |
| District Municipality:  | -                  | -                       | _                       | -                     | _                      | _                      | -               |                 | -                       |
|   |                    |                         |                         |                       |                        |                        | -               |                 |                         |
| Other grant providers:  | -                  | 1 000                   | 1 000                   | -                     | -                      | -                      | -               |                 | 1 000                   |
| National Lotto  |                    | 1 000                   | 1 000                   |                       |                        |                        | -               |                 | 1 000                   |
| Total capital expenditure of Transfers and Grants                   | -                  | 64 354                  | 64 354                  | 7 774                 | 30 962                 | 30 962                 | -               |                 | 64 354                  |
|   |                    |                         |                         |                       |                        |                        |                 |                 |                         |
| TOTAL EXPENDITURE OF TRANSFERS AND GRANTS                           | -                  | 90 080                  | 90 080                  | 13 108                | 42 846                 | 42 846                 | -               |                 | 154 678                 |

### WC032 Overstrand - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - M06 December

Grant expenditure is monitored against grant receipts.

### Expenditure on councillor and board members allowances and employee benefits

Supporting Table SC8 WC032 Overstrand - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - M06 December

|  | 2014/15 |          |          |            | Budget Yea | r 2015/16  |          |          |           |
|--|---------|----------|----------|------------|------------|------------|----------|----------|-----------|
| Summary of Employee and Councillor remuneration            | Audited | Original | Adjusted | Monthly    | YearTD     | YearTD     | YTD      | YTD      | Full Year |
|  | Outcome | Budget   | Budget   | actual     | actual     | budget     | variance | variance | Forecast  |
| R thousands  |         |          |          |            |            |            |          | %        |           |
| Councillors (Political Office Bearers plus Other)          |         |          |          |            |            |            |          |          |           |
| Basic Salaries and Wages                                   |         | 8 037    | 8 037    | 632        | 3 751      | 4 018      | (268)    | -7%      | 8 037     |
| Pension and UIF Contributions                              |         |          |          |            |            |            | -        |          |           |
| Medical Aid Contributions                                  |         |          |          |            |            |            | -        |          |           |
| Motor Vehicle Allowance                                    |         |          |          |            |            |            | -        |          |           |
| Cellphone Allowance  |         | 638      | 638      | 51         | 301        | 319        | (18)     | -5%      | 638       |
| Housing Allowances   |         |          |          |            |            |            | -        |          |           |
| Other benefits and allowances                              |         |          |          |            |            |            | _        |          |           |
| Sub Total - Councillors                                    | -       | 8 674    | 8 674    | 683        | 4 052      | 4 337      | (285)    | -7%      | 8 674     |
|  |         | ••••     | ••••     |            |            |            | ()       |          | ••••      |
| Senior Managers of the Municipality                        |         |          |          |            |            |            |          |          |           |
| Basic Salaries and Wages                                   |         | 9 735    | 9 735    | 795        | 4 772      | 4 867      | (96)     | -2%      | 9 735     |
| Pension and UIF Contributions                              |         | 0 / 00   | 0 100    | 100        | 1112       | 4 001      | (00)     | 270      | 0,000     |
| Medical Aid Contributions                                  |         |          |          |            |            |            |          |          |           |
| Overtime   |         |          |          |            |            |            | _        |          |           |
| Performance Bonus  |         |          |          |            |            |            | -        |          |           |
| Motor Vehicle Allowance                                    |         |          |          |            |            |            | -        |          |           |
|  |         | 454      | 454      | 40         | 77         | 77         | _        |          | 454       |
| Cellphone Allowance  |         | 154      | 154      | 13         | 77         | 77         | -        |          | 154       |
| Housing Allowances   |         |          |          |            |            |            | -        |          |           |
| Other benefits and allowances                              |         |          |          |            |            |            | -        |          |           |
| Payments in lieu of leave                                  |         |          |          |            |            |            | -        |          |           |
| Long service awards<br>Post-retirement benefit obligations |         |          |          |            |            |            | -        |          |           |
| Sub Total - Senior Managers of Municipality                | _       | 9 889    | 9 889    | 808        | 4 849      | 4 944      | (96)     | -2%      | 9 889     |
| Sub rotar - Senior managers of municipality                | -       | 9 009    | 9 009    | 000        | 4 045      | 4 544      | (90)     | -2 /0    | 9 009     |
| Other Municipal Staff                                      |         |          |          |            |            |            |          |          |           |
| Basic Salaries and Wages                                   |         | 189 457  | 189 457  | 14 260     | 94 020     | 95 048     | (1 028)  | -1%      | 189 457   |
| Pension and UIF Contributions                              |         | 31 735   | 31 735   | 2 348      | 14 441     | 14 678     | (237)    |          | 31 735    |
| Medical Aid Contributions                                  |         | 11 618   | 11 618   | 771        | 4 820      | 5 277      | (456)    |          | 11 618    |
| Overtime   |         | 15 046   | 15 046   | 1 408      | 6 055      | 6 457      | (402)    | -6%      | 15 046    |
| Performance Bonus  |         | 10 040   | 10 040   | 1 100      | 0 000      | 0 -01      | (402)    | 0 /0     | 10 040    |
|  |         | 11 214   | 11 21/   | 700        | 1 751      | 4 050      | (100)    | 40/      | 11 21/    |
| Motor Vehicle Allowance                                    |         | 11 314   | 11 314   | 780<br>101 | 4 751      | 4 950      | (199)    |          | 11 314    |
| Cellphone Allowance  |         | 1 348    | 1 348    | 101<br>107 | 642        | 634<br>472 | 7        | 1%       | 1 348     |
| Housing Allowances   |         | 1 002    | 1 002    | 107        | 508        | 472        | 37       | 8%       | 1 002     |
| Other benefits and allowances                              |         | 10 621   | 10 621   | 880        | 5 262      | 5 001      | 262      | 5%       | 10 621    |
| Provision for Accrued Leave                                |         | 729      | 729      | 61         | 365        | 365        | -        |          | 729       |
| Provision for Long service awards                          |         | 1 802    | 1 802    | 147        | 867        | 867        | -        |          | 1 802     |
| Provision for Bonus  |         | 455      | 455      | 38         | 227        | 227        |          |          | 455       |
| Post-retirement benefit obligations                        |         | 6 578    | 6 578    | 548        | 3 289      | 3 289      | -        |          | 6 578     |
| Sub Total - Other Municipal Staff                          | -       | 281 705  | 281 705  | 21 449     | 135 247    | 137 263    | (2 017)  | -1%      | 281 705   |
| Total Parent Municipality                                  |         | 300 268  | 300 268  | 22 940     | 144 147    | 146 545    | (2 398)  | -2%      | 300 268   |
| TOTAL SALARY, ALLOWANCES & BENEFITS                        | -       | 300 268  | 300 268  | 22 940     | 144 147    | 146 545    | (2 398)  | -2%      | 300 268   |
| TOTAL MANAGERS AND STAFF                                   | -       | 291 593  | 291 593  | 22 257     | 140 095    | 142 208    | (2 113)  | -1%      | 291 593   |

### **Financial Performance**

### Supporting Table SC2

#### WC032 Overstrand - Supporting Table SC2 Monthly Budget Statement - performance indicators - M06 December

|  | 2014/15  |  |  | ar 2015/16   |  |
|--|--|--|--|--|--|
| Basis of calculation   | Audited  | Original   | Adjusted   | YearTD actual  | Full Year  |
|  | Outcome  | Budget   | Budget   |  | Forecast   |
|  |  |  |  |  |  |
| Interest & principal paid/Operating  | 0.0%   | 16.4%  | 16.4%  | 3.5%   | 5.8%   |
| Borrowings/Capital expenditure excl. transfers and grants                                  | 0.0%   | 31.1%  | 31.7%  | 27.8%  | 31.1%  |
|  |  |  |  |  |  |
| Loans, Accounts Payable, Overdraft &   | 0.0%   | 18.9%  | 18.9%  | 17.0%  | 18.9%  |
| Long Term Borrowing/ Funds &<br>Reserves   | 0.0%   | 15774.5%   | 15774.5%   | 15366.1%   | 15774.5%   |
|  |  |  |  |  |  |
| Current assets/current liabilities   | 0.0%   | 119.2%   | 119.2%   | 175.8%   | 119.2%   |
| Monetary Assets/Current Liabilities  | 0.0%   | 55.9%  | 55.9%  | 97.0%  | 55.9%  |
|  |  |  |  |  |  |
| Last 12 Mths Receipts/ Last 12 Mths  |  |  |  |  |  |
| Billina  |  |  |  |  |  |
| Total Outstanding Debtors to Annual<br>Revenue   | 0.0%   | 10.7%  | 10.7%  | 24.2%  | 10.7%  |
| Debtors > 12 Mths Recovered/Total<br>Debtors ><br>12 Months Old                            | 0.0%   | 0.0%   | 0.0%   | 0.0%   | 0.0%   |
|  |  |  |  |  |  |
| % of Creditors Paid Within Terms<br>(within MFMA s 65(e))                                  |  | 98.0%  | 98.0%  |  | 98.0%  |
|  |  |  |  |  |  |
| Unfunded Provisions/Total Provisions   |  |  |  |  |  |
|  |  |  |  |  |  |
| % Volume (units purchased and<br>generated less units sold)/units                          |  | 6.0%   | 6.0%   | 6.2%   | 6.0%   |
| nurchased and generated<br>% Volume (units purchased and own                               |  | 20.2%  | 20.2%  | 18.4%  | 20.2%  |
| nurchased and own source   | 0.0%   | 32.6%  | 32.6%  | 30.1%  | 32.6%  |
| capital revenue  | 0.070  | 52.070   | 52.070   | 50.170   | 52.070   |
| R&M/Total Revenue - capital revenue  | 0.0%   | 0.0%   | 0.0%   | 0.0%   | 0.0%   |
| I&D/Total Revenue - capital revenue  | 0.0%   | 17.7%  | 17.7%  | 3.3%   | 6.2%   |
|  |  |  |  |  |  |
| 1  |  | 20.4   | 00.4   | Annual   | 00.4   |
| Grants)/Debt service payments due  |  | 22.4   | 22.4   | Annual<br>Indicator  | 22.4   |
| within financial year)<br>Total outstanding service<br>debtors/annual revenue received for |  | 12.9%  | 12.9%  | Annual<br>Indicator  | 12.9%  |
| services<br>(Available cash +<br>Investments)/monthly fixed operational                    |  | 1.5  | 1.5  | Annual<br>Indicator  | 1.5  |
|  | Interest & principal paid/Operating<br>Expenditure<br>Borrowings/Capital expenditure excl.<br>transfers and grants<br>Loans, Accounts Payable, Overdraft &<br>Tax Provision/ Funds & Reserves<br>Long Term Borrowing/ Funds &<br>Reserves<br>Current assets/current liabilities<br>Monetary Assets/Current Liabilities<br>Last 12 Mths Receipts/ Last 12 Mths<br>Billina<br>Total Outstanding Debtors to Annual<br>Revenue<br>Debtors > 12 Mths Recovered/Total<br>Debtors > 12 Months Old<br>% of Creditors Paid Within Terms<br>(within MFMA s 65(e))<br>Unfunded Provisions/Total Provisions<br>% Volume (units purchased and<br>generated less units sold)/units<br>nurchased and generated<br>% Volume (units purchased and generated less units sold)/Units<br>nurchased and generated<br>% Volume (units purchased and generated less units sold)/Total units<br>nurchased and generated<br>% Volume (units purchased and generated less units sold)/Total units<br>nurchased and generated<br>% Volume (units purchased and generated less units sold)/Total units<br>nurchased and generated<br>% Volume (units purchased and generated less units sold)/Total units<br>nurchased and generated<br>% Volume (units purchased and generated less units sold)/Total units<br>nurchased and generated<br>% Volume (units purchased and generated generated less units sold)/Total units<br>nurchased and generated<br>% Volume (units purchased and generated generate | OutcomeInterest & principal paid/Operating<br>Expenditure<br>Borrowings/Capital expenditure excl.<br>transfers and grants0.0%Loans, Accounts Payable, Overdraft &<br>Tax Provision/ Funds & Reserves<br>Long Term Borrowing/ Funds &<br>Reserves0.0%Current assets/current liabilities<br>Monetary Assets/Current Liabilities0.0%Last 12 Mths Receipts/ Last 12 Mths<br>Billina<br>Total Outstanding Debtors to Annual<br>Revenue0.0%Debtors > 12 Mths Recovered/Total<br>Debtors > 12 Mths Recovered/Total<br>Debtors > 12 Mths Recovered/Total<br>Debtors > 12 Months Old0.0%% of Creditors Paid Within Terms<br>(within MFMA s 65(e))0.0%Unfunded Provisions/Total Provisions0.0%% Volume (units purchased and<br>generated less units sold)/units<br>nurchased and nenerated<br>% Volume (units purchased and own<br>source less units sold)/total units<br>nurchased and nown source<br>Employee costs/Total Revenue -<br>capital revenue0.0%I&D/Total Revenue - capital revenue<br>I&D/Total Revenue - capital revenue0.0%I&D/Total Revenue - capital revenue<br>within financial vear)<br>Total outstanding service<br>debtors/annual revenue received for<br>services<br>(Available cash +0.0% | OutcomeBudgetInterest & principal paid/Operating<br>Expenditure0.0%16.4%Borrowings/Capital expenditure excl.<br>transfers and grants0.0%31.1%Loans, Accounts Payable, Overdraft &<br>Tax Provision/ Funds & Reserves<br>Long Term Borrowing/ Funds & Reserves0.0%18.9%Current assets/current liabilities0.0%15774.5%Reserves0.0%119.2%Current assets/current Liabilities0.0%119.2%Monetary Assets/Current Liabilities0.0%10.7%Revenue0.0%10.7%Debtors > 12 Mths Recovered/Total<br>Debtors > 12 Mths Recovered/Total<br>Debtors > 12 Mths Recovered/Total<br>Debtors > 12 Mnths Old0.0%% Volume (units purchased and<br>generated less units sold)/units<br>nurchased and num source<br>Employee costs/Total Provisions6.0%<br>g2.2%% Volume (units purchased and<br>generated ness units sold)/Lotal units<br>nurchased and num source<br>Employee costs/Total Revenue -<br>capital revenue0.0%17.7%ItsIts0.0%17.7%ItsIts22.412.9%(Total Operating Revenue - capital revenue<br>distors/annual revenue received for<br>services<br>(Available cash +1.5 | OutcomeBudgetBudgetInterest & principal paid/Operating<br>Expenditure0.0%16.4%16.4%Borrowings/Capital expenditure excl.<br>transfers and grants0.0%31.1%31.7%Loans, Accounts Payable, Overdraft &<br>Long Term Borrowing/ Funds & Reserves<br>Long Term Borrowing/ Funds &<br>Reserves0.0%18.9%18.9%Current assets/current liabilities0.0%119.2%15774.5%15774.5%Current assets/current Liabilities0.0%119.2%119.2%Monetary Assets/Current Liabilities0.0%10.7%10.7%Last 12 Mths Receipts/ Last 12 Mths<br>Billina<br>Total Outstanding Debtors to Annual<br>Revenue0.0%10.7%10.7%Debtors > 12 Mths Recovered/Total<br>Debtors > 12 Mths Cold0.0%0.0%0.0%0.0%% of Creditors Paid Within Terms<br>(within MFMA s 65(e))98.0%98.0%98.0%Unfunded Provisions/Total Provisions20.2%20.2%20.2%% Volume (units purchased and<br>our celess units sold/Junits<br>nurchased and own<br>source less units sold/Junits<br>nurchased and own source0.0%32.6%32.6%& RM/Total Revenue -<br>capital revenue0.0%17.7%17.7%22.422.4ItsD/Total Revenue - capital revenue0.0%12.9%12.9%ItsD/Total Revenue - capital revenue0.0%12.9%12.9%ItsD/Total Revenue - capital revenue12.9%12.9%12.9%ItsD/Total Revenue - capital revenue12.9%12.9%12.9%ItsD/Total Revenue - capital revenue <td< td=""><td>OutcomeBudgetFurth actualInterest &amp; principal paid/Operating<br/>Expenditure0.0%16.4%16.4%3.5%Borrowings/Capital expenditure excl.<br/>transfers and grants0.0%31.1%31.7%27.8%Loans, Accounts Payable, Overdraft &amp;<br/>Tax Provision/Funds &amp; Reserves<br/>Long Term Borrowing/Funds &amp;<br/>Reserves0.0%18.9%17.0%Loans, Accounts Payable, Overdraft &amp;<br/>Tax Provision/Funds &amp; Reserves<br/>Long Term Borrowing/Funds &amp;<br/>Reserves0.0%18.9%17.0%Current assets/current liabilities<br/>Billino<br/>Total Outstanding Debtors to Annual<br/>Revenue0.0%119.2%119.2%175.8%Debtors &gt; 12 Mths Receipts/ Last 12 Mths<br/>Billino<br/>Total Outstanding Debtors to Annual<br/>Revenue0.0%0.0%0.0%0.0%0.0%Debtors &gt; 12 Mths Receipts/ Last 12 Mths<br/>Billino<br/>Total Outstanding Debtors to Annual<br/>Revenue0.0%0.0%0.0%0.0%0.0%Unfunded Provisions/Total Provisions98.0%98.0%6.0%6.2%20.2%20.2%18.4%Withim MFMA s 65(ei)0.0%0.0%0.0%0.0%0.0%0.0%0.0%Unfunded Provisions/Total Provisions0.0%0.0%0.0%0.0%0.0%0.0%% Volume (units purchased and generated less units sold)/Julits<br/>nurchased and nearcated<br>% Uotume (units purchased and generated<br>michased and nearcated<br>% 0.0%0.0%0.0%0.0%0.0%&amp; Corrections Revenue - capital revenue0.0%17.7%17.7%3.3%28.4%Utford Revenue - capital revenue</br></br></br></td></td<> | OutcomeBudgetFurth actualInterest & principal paid/Operating<br>Expenditure0.0%16.4%16.4%3.5%Borrowings/Capital expenditure excl.<br>transfers and grants0.0%31.1%31.7%27.8%Loans, Accounts Payable, Overdraft &<br>Tax Provision/Funds & Reserves<br>Long Term Borrowing/Funds &<br>Reserves0.0%18.9%17.0%Loans, Accounts Payable, Overdraft &<br>Tax Provision/Funds & Reserves<br>Long Term Borrowing/Funds &<br>Reserves0.0%18.9%17.0%Current assets/current liabilities<br>Billino<br>Total Outstanding Debtors to Annual<br>Revenue0.0%119.2%119.2%175.8%Debtors > 12 Mths Receipts/ Last 12 Mths<br>Billino<br>Total Outstanding Debtors to Annual<br>Revenue0.0%0.0%0.0%0.0%0.0%Debtors > 12 Mths Receipts/ Last 12 Mths<br>Billino<br>Total Outstanding Debtors to Annual<br>Revenue0.0%0.0%0.0%0.0%0.0%Unfunded Provisions/Total Provisions98.0%98.0%6.0%6.2%20.2%20.2%18.4%Withim MFMA s 65(ei)0.0%0.0%0.0%0.0%0.0%0.0%0.0%Unfunded Provisions/Total Provisions0.0%0.0%0.0%0.0%0.0%0.0%% Volume (units purchased and generated less units sold)/Julits<br>nurchased and nearcated<br> |

## Capital programme performance

### Supporting Table SC12

|                                       | 2014/15            |                    |                    |                   | Budget Year      | 2015/16          |                 |                 |                                  |
|---------------------------------------|--------------------|--------------------|--------------------|-------------------|------------------|------------------|-----------------|-----------------|----------------------------------|
| Month                                 | Audited<br>Outcome | Original<br>Budget | Adjusted<br>Budget | Monthly<br>actual | YearTD<br>actual | YearTD<br>budget | YTD<br>variance | YTD<br>variance | % spend of<br>Original<br>Budget |
| R thousands                           |                    |                    |                    |                   |                  |                  |                 | %               |                                  |
| Monthly expenditure performance trend |                    |                    |                    |                   |                  |                  |                 |                 |                                  |
| July                                  |                    | 100                | 100                | 227               | 227              | 100              | (127)           | -127.0%         | 0%                               |
| August                                |                    | 719                | 719                | 9 788             | 10 015           | 819              | (9 196)         | -1122.4%        | 10%                              |
| September                             |                    | 2 454              | 2 454              | 14 612            | 24 627           | 3 273            | (21 354)        | -652.4%         | 24%                              |
| October                               |                    | 9 714              | 9 714              | 3 390             | 28 017           | 12 987           | (15 030)        | -115.7%         | 27%                              |
| November                              |                    | 9 931              | 9 931              | 6 454             | 34 471           | 22 918           | (11 552)        | -50.4%          | 33%                              |
| December                              |                    | 8 931              | 8 931              | 12 084            | 46 555           | 31 850           | (14 705)        | -46.2%          | 45%                              |
| January                               |                    | 1 005              | 1 005              |                   |                  | 32 855           | -               |                 |                                  |
| February                              |                    | 7 151              | 7 151              |                   |                  | 40 006           | -               |                 |                                  |
| March                                 |                    | 9 671              | 9 671              |                   |                  | 49 676           | -               |                 |                                  |
| April                                 |                    | 9 285              | 9 285              |                   |                  | 58 962           | -               |                 |                                  |
| Мау                                   |                    | 11 048             | 11 048             |                   |                  | 70 010           | -               |                 |                                  |
| June                                  |                    | 33 904             | 35 469             |                   |                  | 105 479          | -               |                 |                                  |
| Total Capital expenditure             | -                  | 103 914            | 105 479            | 46 555            |                  |                  |                 |                 |                                  |

#### WC032 Overstrand - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - M06 December

The capital budget spending is 46% ahead of the expected YTD budget.

### Supporting Table SC13a

WC032 Overstrand - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - M06 December

|  | 2014/15       |                         |          |         | Budget Yea | r 2015/16 |          |               |           |
|--|---------------|-------------------------|----------|---------|------------|-----------|----------|---------------|-----------|
| Description                                | Audited       | Original                | Adjusted | Monthly | YearTD     | YearTD    | YTD      | YTD           | Full Year |
| R thousands                                | Outcome       | Budget                  | Budget   | actual  | actual     | budget    | variance | variance<br>% | Forecast  |
| Capital expenditure on new assets by Ass   | ot Class/Sub- | class                   |          |         |            |           |          | 70            |           |
| Capital experioriture on new assets by Ass |               |                         |          |         |            |           |          |               |           |
| Infrastructure                             | _             | 44 873                  | 46 438   | 5 535   | 14 542     | 14 742    | 200      | 1.4%          | 44 873    |
| Infrastructure - Road transport            | _             | 14 979                  | 14 979   | 2 206   | 6 570      | 6 192     | (378)    | -6.1%         | 14 979    |
| Roads, Pavements & Bridges                 |               | 12 103                  | 12 103   | 2 093   | 3 980      | 4 034     | 54       | 1.3%          | 12 103    |
| Storm water                                |               | 2 877                   | 2 877    | 113     | 2 590      | 2 157     | (432)    | -20.0%        | 2 877     |
| Infrastructure - Electricity               | _             | 21 726                  | 23 291   | 3 223   | 7 154      | 6 405     | (749)    | -11.7%        | 21 726    |
| Generation                                 |               | 21120                   | 20201    | 0 220   | 1 101      | 0 100     |          |               | 21120     |
| Transmission & Reticulation                |               | 21 726                  | 23 291   | 3 223   | 7 154      | 6 405     | (749)    | -11.7%        | 21 726    |
| Street Lighting                            |               | 21120                   | 20201    | 0 220   | 1 101      | 0 100     |          |               | 21120     |
| Infrastructure - Water                     | _             | 4 737                   | 4 737    | 106     | 478        | 1 005     | 527      | 52.4%         | 4 737     |
| Dams & Reservoirs                          |               | 4101                    | 1101     | 100     | 110        | 1000      |          |               | 4101      |
| Water purification                         |               |                         |          |         |            |           | _        |               |           |
| Reticulation                               |               | 4 737                   | 4 737    | 106     | 478        | 1 005     | 527      | 52.4%         | 4 737     |
| Infrastructure - Sanitation                | _             | 3 420                   | 3 420    | 100     | 340        | 1 140     | 800      | 70.1%         | 3 420     |
| Reticulation                               |               | 5420                    | 5 420    |         | 540        | 1 140     |          |               | 5 420     |
| Sewerage purification                      |               | 3 420                   | 3 420    |         | 340        | 1 140     | 800      | 70.1%         | 3 420     |
| Infrastructure - Other                     |               | 5 <del>4</del> 20<br>10 | 10       |         | 540        | 1 140     | 000      |               | 10        |
| Waste Management                           | _             | 10                      | 10       | -       | -          | _         | _        |               | 10        |
| waste management                           |               | 10                      | 10       |         |            |           | _        |               | 10        |
| Community                                  | _             | 35 611                  | 35 611   | 4 112   | 22 903     | 7 301     | (15 602) | -213.7%       | 35 611    |
| Parks & gardens                            |               |                         |          |         |            |           |          |               |           |
| Sportsfields & stadia                      |               | 1 823                   | 1 823    | 4       | 46         | 912       | 866      | 95.0%         | 1 823     |
| Libraries                                  |               | 3 080                   | 3 080    | 1 139   | 2 102      | 1 027     | (1 076)  | -104.8%       | 3 080     |
| Recreational facilities                    |               |                         |          |         | 2.02       |           |          |               |           |
| Fire, safety & emergency                   |               | 295                     | 295      | 63      | 127        | 148       | 20       | 13.9%         | 295       |
| Security and policing                      |               |                         |          |         |            |           |          |               |           |
| Cemeteries                                 |               |                         |          |         |            |           | _        |               |           |
| Social rental housing                      |               | 29 973                  | 29 973   | 2 907   | 20 627     | 4 995     | (15 632) | -312.9%       | 29 973    |
| Other                                      |               | 440                     | 440      | 2001    | 20 021     | 220       | 220      | 100.0%        | 440       |
| Heritage assets                            | _             | _                       | _        | _       | _          |           |          |               | -         |
| <u></u>                                    |               |                         |          |         |            |           | _        |               |           |
| Investment properties                      | _             | _                       | _        | _       | _          | _         | _        |               | _         |
| Other assets                               | -             | 2 673                   | 2 673    | 164     | 586        | 851       | 265      | 31.2%         | 2 673     |
| General vehicles                           |               | 120                     | 120      |         |            |           |          |               | 120       |
| Computers - hardware/equipment             |               | 2 528                   | 2 528    | 164     | 586        | 843       | 257      | 30.5%         | 2 528     |
| Furniture and other office equipment       |               | 2 020                   |          |         |            |           |          |               |           |
| Other                                      |               | 25                      | 25       |         |            | 8         | 8        | 100.0%        | 25        |
|  |               |                         |          |         |            |           |          |               |           |
| Intangibles                                | -             | -                       | -        | -       | -          | -         | -        |               | -         |
| Computers - software & programming         |               |                         |          |         |            |           | -        |               |           |
| Other                                      |               |                         |          |         |            |           | -        |               |           |
|  |               |                         |          |         |            |           |          |               |           |
| Total Capital Expenditure on new assets    | -             | 83 156                  | 84 721   | 9 811   | 38 030     | 22 894    | (15 137) | -66.1%        | 83 156    |

### Supporting Table SC13b

WC032 Overstrand - Supporting Table SC13b Monthly Budget Statement - capital expenditure on renewal of existing assets by asset class - M06 December

|   | 2014/15            |                    |                    |                | Budget Year      | 2015/16          |                 |                 |                       |
|---|--------------------|--------------------|--------------------|----------------|------------------|------------------|-----------------|-----------------|-----------------------|
| Description                               | Audited<br>Outcome | Original<br>Budget | Adjusted<br>Budget | Monthly actual | YearTD<br>actual | YearTD<br>budget | YTD<br>variance | YTD<br>variance | Full Year<br>Forecast |
| R thousands                               |                    |                    |                    |                |                  |                  |                 | %               |                       |
| Capital expenditure on renewal of existin | ig assets by A     | sset Class/Su      | <u>ib-class</u>    |                |                  |                  |                 |                 |                       |
|   |                    | 40.000             | 40.000             | 4.040          | 0.400            |                  |                 | 4.40/           | 40.000                |
| Infrastructure                            | -                  | 16 600             | 16 600             | 1 949          | 8 169            | 8 263            | 94              | 1.1%            | 16 600                |
| Infrastructure - Road transport           | -                  | -                  | -                  | -              | -                | -                | -               |                 | -                     |
| Roads, Pavements & Bridges                |                    |                    |                    |                |                  |                  | -               |                 |                       |
| Storm water                               |                    |                    |                    |                |                  |                  | -               |                 |                       |
| Infrastructure - Electricity              | -                  | -                  | -                  | -              | -                | -                | -               |                 | -                     |
| Generation                                |                    |                    |                    |                |                  |                  | -               |                 |                       |
| Transmission & Reticulation               |                    |                    |                    |                |                  |                  | -               |                 |                       |
| Street Lighting                           |                    |                    |                    |                |                  |                  | -               |                 |                       |
| Infrastructure - Water                    | -                  | 11 653             | 11 653             | 1 949          | 7 942            | 7 963            | 21              | 0.3%            | 11 653                |
| Dams & Reservoirs                         |                    |                    |                    |                |                  |                  | -               |                 |                       |
| Water purification                        |                    |                    |                    |                |                  |                  | -               |                 |                       |
| Reticulation                              |                    | 11 653             | 11 653             | 1 949          | 7 942            | 7 963            | 21              | 0.3%            | 11 653                |
| Infrastructure - Sanitation               | -                  | 4 947              | 4 947              | -              | 227              | 300              | 73              | 24.4%           | 4 947                 |
| Reticulation                              |                    |                    |                    |                |                  |                  | -               |                 |                       |
| Sewerage purification                     |                    | 4 947              | 4 947              |                | 227              | 300              | 73              | 24.4%           | 4 947                 |
| Infrastructure - Other                    | -                  | -                  | -                  | -              | -                | -                | -               |                 | -                     |
| Waste Management                          |                    |                    |                    |                |                  |                  | -               |                 |                       |
| <u>Community</u>                          | _                  | 4 158              | 4 158              | 324            | 356              | 693              | 337             | 48.7%           | 4 158                 |
| Parks & gardens                           | -                  | 4 1 3 0            | 4 1 30             | J24            | 330              | 095              |                 | 40.7 /0         | 4 130                 |
| Sportsfields & stadia                     |                    | 4 158              | 4 158              | 324            | 356              | 693              | 337             | 48.7%           | 4 158                 |
| Swimming pools                            |                    | 4 100              | 4 100              | 524            | 550              | 095              | 557             | 40.7 /0         | 4 150                 |
|   |                    |                    |                    |                |                  |                  | -               |                 |                       |
| Community halls<br>Libraries              |                    |                    |                    |                |                  |                  | -               |                 |                       |
|   |                    |                    |                    |                |                  |                  | -               |                 |                       |
| Recreational facilities                   |                    |                    |                    |                |                  |                  | -               |                 |                       |
| Fire, safety & emergency                  |                    |                    |                    |                |                  |                  | -               |                 |                       |
| Security and policing                     |                    |                    |                    |                |                  |                  | -               |                 |                       |
| Cemeteries                                |                    |                    |                    |                |                  |                  | -               |                 |                       |
| Social rental housing                     |                    |                    |                    |                |                  |                  | -               |                 |                       |
| Other                                     |                    |                    |                    |                |                  |                  | -               |                 |                       |
| <u>Heritage assets</u>                    | -                  | -                  | -                  | -              | -                | -                | -               |                 | -                     |
| Investment properties                     | -                  | -                  | -                  | -              | -                | -                | -               |                 | -                     |
| Housing development                       |                    |                    |                    |                |                  |                  | -               |                 |                       |
| Other                                     |                    |                    |                    |                |                  |                  | -               |                 |                       |
| Other assets                              | -                  | -                  | -                  | -              | -                | -                | -               |                 | -                     |
| General vehicles                          |                    |                    |                    |                |                  |                  | -               |                 |                       |
| Specialised vehicles                      | -                  | -                  | -                  | -              | -                | -                | -               |                 | -                     |
|   |                    |                    | <b></b> -          |                |                  |                  |                 |                 |                       |
| Total Capital Expenditure on renewal of e | -                  | 20 758             | 20 758             | 2 273          | 8 525            | 8 956            | 431             | 4.8%            | 20 758                |

### Supporting Table SC13c

WC032 Overstrand - Supporting Table SC13c Monthly Budget Statement - expenditure on repairs and maintenance by asset class - M06 December

|   | 2014/15        |           |                  |                | Budget Yea     |        |          |                         |           |
|---|----------------|-----------|------------------|----------------|----------------|--------|----------|-------------------------|-----------|
| Description                                     | Audited        | Original  | Adjusted         | Monthly        | YearTD         | YearTD | YTD      | YTD                     | Full Year |
| R thousands                                     | Outcome        | Budget    | Budget           | actual         | actual         | budget | variance | variance<br>%           | Forecast  |
| Repairs and maintenance expenditure by          | / Accat Clace/ | Sub-class |                  |                |                |        |          | 70                      |           |
|   | ASSEL CIASSIN  | 500-01055 |                  |                |                |        |          |                         |           |
| Infrastructure                                  | -              | 111 449   | 111 449          | 12 469         | 47 994         | 55 725 | 7 731    | 13.9%                   | 111 449   |
| Infrastructure - Road transport                 | _              | 57 090    | 57 090           | 6 270          | 20 760         | 28 545 | 7 785    | 27.3%                   | 57 090    |
| Roads, Pavements & Bridges                      |                | 51 401    | 51 401           | 5 338          | 18 428         | 25 700 | 7 272    | 28.3%                   | 51 401    |
| Storm water                                     |                | 5 689     | 5 689            | 931            | 2 332          | 2844   | 513      | 18.0%                   | 5 689     |
| Infrastructure - Electricity                    | _              | 16 835    | 16 835           | 2 542          | 8 228          | 8 417  | 189      | 2.3%                    | 16 835    |
| Generation                                      |                | 10 000    | 10 000           | 2042           | 0 220          | 0411   | -        |                         | 10 000    |
| Transmission & Reticulation                     |                | 16 835    | 16 835           | 2 542          | 8 228          | 8 417  | 189      | 2.3%                    | 16 835    |
| Street Lighting                                 |                | 10 000    | 10 000           | 2 542          | 0 220          | 0417   | -        |                         | 10 000    |
| Infrastructure - Water                          | _              | 22 874    | 22 874           | 2 344          | 11 074         | 11 437 | 363      | 3.2%                    | 22 874    |
| Dams & Reservoirs                               |                | 22 014    | 22 014           | 2 344          | 11074          | 11437  | - 505    | •                       | 22 014    |
| Water purification                              |                |           |                  |                |                |        | _        |                         |           |
| Reticulation                                    |                | 22 874    | 22 874           | 2 344          | 11 074         | 11 437 | - 363    | 3.2%                    | 22 874    |
| Infrastructure - Sanitation                     |                | 12 159    | 22 874<br>12 159 | 2 344<br>1 122 | 6 265          | 6 080  | (185)    | -3.0%                   | 12 159    |
| Reticulation                                    | _              | 12 139    | 12 109           | 1 122          | 0 205          | 0 000  | , ,      | -0.070                  | 12 109    |
|   |                | 12 159    | 12 159           | 1 122          | 6 265          | 6 080  | - (195)  | -3.0%                   | 12 159    |
| Sewerage purification<br>Infrastructure - Other |                | 2 492     | 2 492            | 191            | 0 205<br>1 666 | 1 246  | (185)    | -33.8%                  | 2 492     |
|   | _              |           |                  |                |                |        | (421)    | -33.8%                  |           |
| Waste Management                                |                | 2 492     | 2 492            | 191            | 1 666          | 1 246  | (421)    | -33.0 <i>%</i><br>13.4% | 2 492     |
| Community                                       | -              | 4 546     | 4 546            | 619            | 1 969          | 2 273  | 304      | 3.7%                    | 4 546     |
| Parks & gardens                                 |                | 2 084     | 2 084            | 237            | 1 004          | 1 042  | 38       | 42.1%                   | 2 084     |
| Sportsfields & stadia                           |                | 588       | 588              | 89             | 170            | 294    | 124      | 9.9%                    | 588       |
| Swimming pools                                  |                | 483       | 483              | 148            | 218            | 242    | 24       | 9.9%<br>26.3%           | 483       |
| Community halls                                 |                | 564       | 564              | 30             | 208            | 282    | 74       | 20.3%<br>58.7%          | 564       |
| Libraries                                       |                | 99        | 99               | 1              | 21             | 50     | 29       | 30.7%                   | 99        |
| Recreational facilities                         |                |           |                  |                |                |        | -        |                         |           |
| Fire, safety & emergency                        |                |           |                  |                |                |        | -        |                         |           |
| Security and policing                           |                |           |                  |                |                |        | -        | 24.00/                  |           |
| Cemeteries                                      |                | 27        | 27               | 2              | 18             | 14     | (4)      | -31.2%                  | 27        |
| Social rental housing                           |                |           |                  |                |                |        | -        | E E0/                   |           |
| Other   |                | 701       | 701              | 111            | 331            | 350    | 19       | 5.5%                    | 701       |
| Heritage assets                                 | -              | -         | -                | -              | -              | -      | -        |                         | -         |
| Investment properties                           | -              | -         | -                | -              | -              | -      | -        |                         | -         |
| Housing development                             |                |           |                  |                |                |        | -        |                         |           |
| Other assets                                    | -              | 5 081     | 5 081            | 525            | 2 240          | 2 541  | 301      | 11.9%                   | 5 081     |
| General vehicles                                |                |           |                  |                |                |        | -        |                         |           |
| Specialised vehicles                            | -              | -         | -                | -              | -              | -      | -        |                         | -         |
| Plant & equipment                               |                |           |                  |                |                |        | -        |                         |           |
| Computers - hardware/equipment                  |                |           |                  |                |                |        | -        |                         |           |
| Other Buildings                                 |                | 661       | 661              | 28             | 111            | 331    | 220      | 66.5%                   | 661       |
| Other   |                | 4 420     | 4 420            | 496            | 2 129          | 2 210  | 81       | 3.7%                    | 4 420     |
| Agricultural assets                             | -              | -         | -                | -              | -              | -      | _        |                         | -         |
| <u>Biological assets</u>                        | -              | -         | -                | -              | -              | -      | -        |                         | -         |
| Intangibles                                     | -              | -         | -                | -              | -              | -      | -        |                         | -         |
| Total Repairs and Maintenance Expendit          | -              | 121 077   | 121 077          | 13 612         | 52 202         | 60 539 | 8 337    | 13.8%                   | 121 077   |

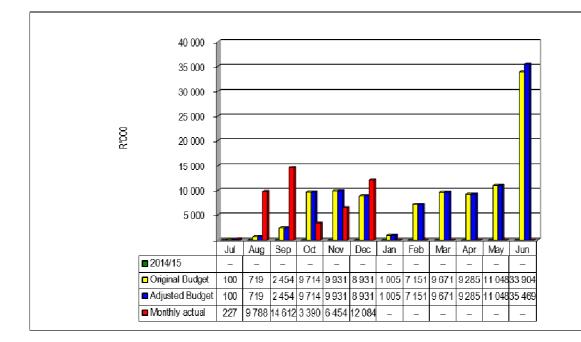
### Supporting Table SC13d

#### WC032 Overstrand - Supporting Table SC13d Monthly Budget Statement - depreciation by asset class - M06 December

|  | 2014/15 |          |          |         | Budget Year | 2015/16 |          |          |           |
|--|---------|----------|----------|---------|-------------|---------|----------|----------|-----------|
| Description                                | Audited | Original | Adjusted | Monthly | YearTD      | YearTD  | YTD      | YTD      | Full Year |
|  | Outcome | Budget   | Budget   | actual  | actual      | budget  | variance | variance | Forecast  |
| R thousands                                |         |          |          |         |             |         |          | %        |           |
| Depreciation by Asset Class/Sub-class      |         |          |          |         |             |         |          |          |           |
| Infrastructure                             | -       | 94 154   | 94 154   | 7 846   | 47 077      | 47 077  | -        |          | 94 154    |
| Infrastructure - Road transport            | -       | 32 235   | 32 235   | 2 686   | 16 117      | 16 117  | -        |          | 32 235    |
| Roads, Pavements & Bridges                 |         | 29 645   | 29 645   | 2 470   | 14 823      | 14 823  | -        |          | 29 645    |
| Storm water                                |         | 2 590    | 2 590    | 216     | 1 295       | 1 295   | -        |          | 2 590     |
| Infrastructure - Electricity               | -       | 20 158   | 20 158   | 1 680   | 10 079      | 10 079  | -        |          | 20 158    |
| Generation                                 |         |          |          |         |             |         | -        |          |           |
| Transmission & Reticulation                |         | 20 158   | 20 158   | 1 680   | 10 079      | 10 079  | -        |          | 20 158    |
| Street Lighting                            |         |          |          |         |             |         | -        |          |           |
| Infrastructure - Water                     | -       | 19 981   | 19 981   | 1 665   | 9 990       | 9 990   | -        |          | 19 981    |
| Dams & Reservoirs                          |         |          |          |         |             |         | -        |          |           |
| Water purification                         |         |          |          |         |             |         | -        |          |           |
| Reticulation                               |         | 19 981   | 19 981   | 1 665   | 9 990       | 9 990   | -        |          | 19 981    |
| Infrastructure - Sanitation                | -       | 17 034   | 17 034   | 1 420   | 8 517       | 8 517   | -        |          | 17 034    |
| Reticulation                               |         | 17 034   | 17 034   | 1 420   | 8 517       | 8 517   | _        |          | 17 034    |
| Sewerage purification                      |         |          |          | -       |             |         | _        |          |           |
| Infrastructure - Other                     | -       | 4 746    | 4 746    | 395     | 2 373       | 2 373   | _        |          | 4 746     |
| Waste Management                           |         | 3 930    | 3 930    | 327     | 1 965       | 1 965   | _        |          | 3 930     |
| Other                                      |         | 816      | 816      | 68      | 408         | 408     | _        |          | 816       |
|  |         | 010      | 0.0      |         |             |         |          |          | 0.0       |
| <u>Community</u>                           | -       | 3 601    | 3 601    | 300     | 1 800       | 1 800   | -        |          | 3 601     |
| Recreational facilities                    |         | 3 601    | 3 601    | 300     | 1 800       | 1 800   | -        |          | 3 601     |
| <u>Heritage assets</u>                     | -       | -        | -        | -       | -           | -       | -        |          | -         |
| Investment properties                      | -       | -        | -        | -       | -           | -       | -        |          | -         |
| <u>Other assets</u>                        | -       | 12 481   | 12 481   | 1 040   | 6 240       | 6 240   | -        |          | 12 481    |
| General vehicles                           |         |          |          |         |             |         | -        |          |           |
| Specialised vehicles                       | -       | -        | -        | -       | -           | -       | -        |          | -         |
| Plant & equipment                          |         |          |          |         |             |         | -        |          |           |
| Computers - hardware/equipment             |         |          |          |         |             |         | -        |          |           |
| Furniture and other office equipment       |         |          |          |         |             |         | -        |          |           |
| Civic Land and Buildings                   |         | 5 685    | 5 685    | 474     | 2 842       | 2 842   | -        |          | 5 685     |
| Other Buildings                            |         |          |          |         |             |         | -        |          |           |
| Other Land                                 |         |          |          |         |             |         | -        |          |           |
| Surplus Assets - (Investment or Inventory) |         |          |          |         |             |         | _        |          |           |
| Other                                      |         | 6 796    | 6 796    | 566     | 3 398       | 3 398   | _        |          | 6 796     |
|  |         |          |          |         |             |         |          |          |           |
| Agricultural assets                        | -       | -        | -        | -       | _           | -       | -        |          | -         |
| Biological assets                          | -       | -        | -        | -       | -           | -       | -        |          | _         |
| -  |         |          |          |         |             |         |          |          |           |
| Intangibles                                | -       | 1 126    | 1 126    | 94      | 563         | 563     | -        |          | 1 126     |
| Computers - software & programming         |         |          |          | -       |             |         | -        |          |           |
| Other                                      |         | 1 126    | 1 126    | 94      | 563         | 563     | -        |          | 1 126     |
| Total Depreciation                         | - 1     | 111 362  | 111 362  | 9 280   | 55 681      | 55 681  | -        |          | 111 362   |

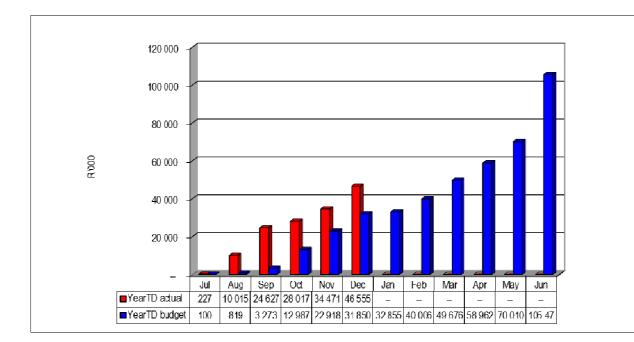
### Other supporting documentation

#### Section 71 charts

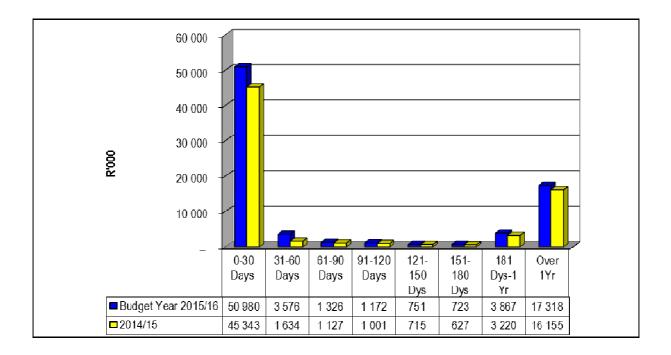


Capital expenditure monthly trend - actual vs target

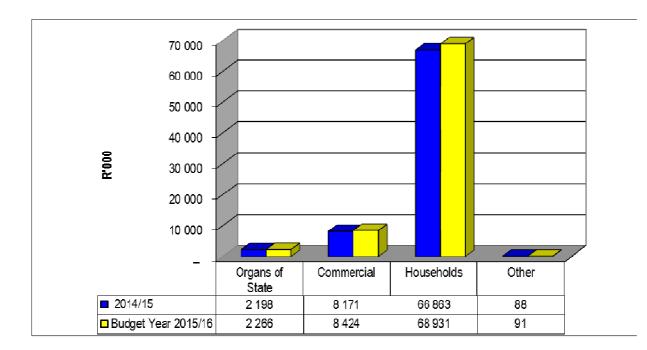
#### Capital expenditure – YTD actual vs YTD trend



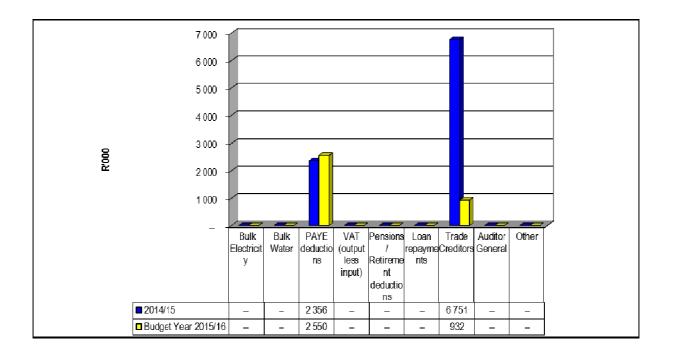
#### **Debtors Age Analysis**



#### **Debtors by Type**



#### **Creditor Payments**



#### SERVICE DELIVERY PERFORMANCE ANALYSIS

Early indications are that the performance against the output and goals of the Service Delivery Budget Implementation Plan (SDBIP) are well on track.

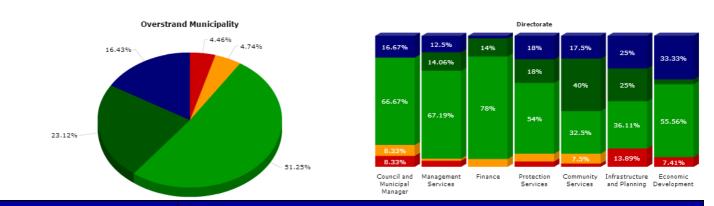
The municipality met 326 (91%) of a total number of 359 key performance indicators (KPIs) for the period July 2015 – December 2015. 17 (4,7%) of KPIs were almost met and 16 (4,5%) of the indicators were not met.

The revised Top Layer SDBIP will, in terms of MFMA Circular 13, be submitted with the adjustment budget for approval by Council.

<u>Annexure C</u> is the unaudited Top Layer SDBIP Report for the first half of the financial year ending 31 December 2015 which measures the municipality's overall performance per National KPA.

The graphs below is the result of the unaudited Top Layer SDBIP for the first half of the financial year ending 31 December 2015 which measures the municipality's overall performance, per Directorate, per National KPA and per Strategic objectives.

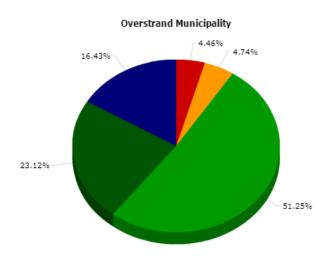
#### 1. DEPARTMENTAL SDBIP OVERALL PERFORMANCE

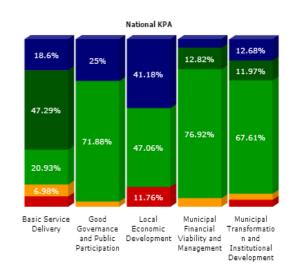


|                        |                       | Directorate                       |                        |                 |                        |                       |                              |                         |  |
|------------------------|-----------------------|-----------------------------------|------------------------|-----------------|------------------------|-----------------------|------------------------------|-------------------------|--|
| Overstrand Munic       | cipality              | Council &<br>Municipal<br>Manager | Management<br>Services | Finance         | Protection<br>Services | Community<br>Services | Infrastructure<br>& Planning | Economic<br>Development |  |
| KPI Not Met            | <u>16 (4.5%)</u>      | <u>1 (8.3%)</u>                   | <u>3 (4.7%)</u>        | -               | <u>2 (4%)</u>          | <u>3 (2.5%)</u>       | <u>5 (13.9%)</u>             | <u>2 (7.4%)</u>         |  |
| KPI Almost Met         | <u>17 (4.7%)</u>      | <u>1 (8.3%)</u>                   | <u>1 (1.6%)</u>        | <u>3 (6%)</u>   | <u>3 (6%)</u>          | <u>9 (7.5%)</u>       | -                            | -                       |  |
| KPI Met                | <u>184</u><br>(51.3%) | <u>8 (66.7%)</u>                  | <u>43 (67.2%)</u>      | <u>39 (78%)</u> | <u>27 (54%)</u>        | <u>39 (32.5%)</u>     | <u>13 (36.1%)</u>            | <u>15 (55.6%)</u>       |  |
| KPI Well Met           | <u>83 (23.1%)</u>     | -                                 | <u>9 (14.1%)</u>       | <u>7 (14%)</u>  | <u>9 (18%)</u>         | <u>48 (40%)</u>       | <u>9 (25%)</u>               | <u>1 (3.7%)</u>         |  |
| KPI Extremely Well Met | <u>59 (16.4%)</u>     | <u>2 (16.7%)</u>                  | <u>8 (12.5%)</u>       | <u>1 (2%)</u>   | <u>9 (18%)</u>         | <u>21 (17.5%)</u>     | <u>9 (25%)</u>               | <u>9 (33.3%)</u>        |  |
| Total:                 | 359                   | 12                                | 64                     | 50              | 50                     | 120                   | 36                           | 27                      |  |

Period: 01 July 2015 – 31 December 2015

#### 2. OVERALL TOP- LEVEL PERFORMANCE PER NATIONAL KPA

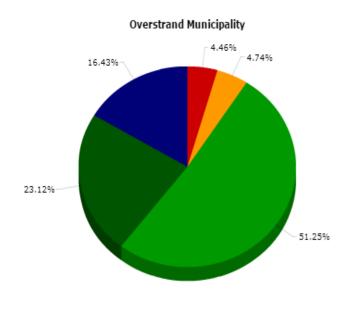


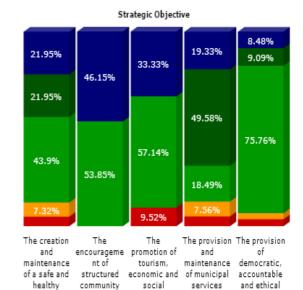


|                              |                              |                           |   | National KPA                  |   |  |
|------------------------------|------------------------------|---------------------------|---|-------------------------------|---|--|
| Oversti<br>Municip           |                              | Basic Service<br>Delivery | Good<br>Governance<br>and Public<br>Participation | Local Economic<br>Development | Municipal<br>Financial<br>Viability and<br>Management | Municipal<br>Transformation<br>and<br>Institutional<br>Development |
| KPI Not<br>Met               | <u>16</u><br>(4.5%)          | <u>8 (6.2%)</u>           | -   | <u>2 (11.8%)</u>              | -   | <u>6 (4.2%)</u>  |
| KPI<br>Almost Met            | <u>17</u><br>(4.7%)          | <u>9 (7%)</u>             | <u>1 (3.1%)</u>                                   | -                             | <u>2 (5.1%)</u>                                       | <u>5 (3.5%)</u>  |
| KPI Met                      | <u>184</u><br><u>(51.3%)</u> | <u>27 (20.9%)</u>         | <u>23 (71.9%)</u>                                 | <u>8 (47.1%)</u>              | <u>30 (76.9%)</u>                                     | <u>96 (67.6%)</u>  |
| KPI Well<br>Met              | <u>83</u><br>(23.1%)         | <u>61 (47.3%)</u>         | -   | -                             | <u>5 (12.8%)</u>                                      | <u>17 (12%)</u>  |
| KPI<br>Extremely<br>Well Met | <u>59</u><br>(16.4%)         | <u>24 (18.6%)</u>         | <u>8 (25%)</u>                                    | <u>7 (41.2%)</u>              | <u>2 (5.1%)</u>                                       | <u>18 (12.7%)</u>  |
| Total:                       | 359                          | 129                       | 32  | 17                            | 39  | 142  |

Period: 01 July 2015 – 31 December 2015

#### 3. OVERALL TOP- LEVEL PERFORMANCE PER STRATEGIC OBJECTIVES





|                           |                       | Strategic Objective   |   |   |   |   |  |
|---------------------------|-----------------------|---|---|---|---|---|--|
| Overstrand Mu             | nicipality            | The creation<br>and<br>maintenance of<br>a safe and<br>healthy<br>environment | The<br>encouragement<br>of structured<br>community<br>participation in<br>the matters of<br>the<br>municipality | The promotion<br>of tourism,<br>economic and<br>social<br>development | The provision<br>and<br>maintenance of<br>municipal<br>services | The provision<br>of democratic,<br>accountable<br>and ethical<br>governance |  |
| KPI Not Met               | <u>16 (4.5%)</u>      | <u>2 (4.9%)</u>   | -   | <u>2 (9.5%)</u>   | <u>6 (5%)</u>   | <u>6 (3.6%)</u>   |  |
| KPI Almost Met            | <u>17 (4.7%)</u>      | <u>3 (7.3%)</u>   | -   | -   | <u>9 (7.6%)</u>   | <u>5 (3%)</u>   |  |
| KPI Met                   | <u>184</u><br>(51.3%) | <u>18 (43.9%)</u>   | <u>7 (53.8%)</u>  | <u>12 (57.1%)</u>   | <u>22 (18.5%)</u>   | <u>125 (75.8%)</u>  |  |
| KPI Well Met              | <u>83 (23.1%)</u>     | <u>9 (22%)</u>  | -   | -   | <u>59 (49.6%)</u>   | <u>15 (9.1%)</u>  |  |
| KPI Extremely<br>Well Met | <u>59 (16.4%)</u>     | <u>9 (22%)</u>  | <u>6 (46.2%)</u>  | <u>7 (33.3%)</u>  | <u>23 (19.3%)</u>   | <u>14 (8.5%)</u>  |  |
| Total:                    | 359                   | 41  | 13  | 21  | 119   | 165   |  |

Period: 01 July 2015 – 31 December 2015

#### COMMENTS ON THE ANNUAL REPORT

In terms of Section 72(1)(a)(iii) the following is submitted regarding progress on resolving problems identified in the 2013/2014 Annual Report:

| Auditor-General Report on Financial Performance 2014/15  |  |  |  |  |  |
|--|--|--|--|--|--|
| Audit Report Status: Unqualified (Clean Audit)   |  |  |  |  |  |
| Non-Compliance Issues Remedial Action Taken  |  |  |  |  |  |
| There were no findings of any material misstatements in the financial statements prepared by the Municipality in accordance with S122 of the MFMA. |  |  |  |  |  |
| There were no material findings of any instances of mate   | erial non-compliance with specific matters in laws and |  |  |  |  |

There were no material findings of any instances of material non-compliance with specific matters in laws and regulations applicable to the Municipality.

Table 1.:AG Report on Financial Performance 2014/15

| Auditor-General Report on Service Delivery Performance: 2014/15   |  |  |  |  |  |
|---|--|--|--|--|--|
| Audit Report Status: Unqualified (Clean Audit)  |  |  |  |  |  |
| Non-Compliance Issues Remedial Action Taken   |  |  |  |  |  |
| There were no material findings on the annual performance report concerning the usefulness and the reliability of the information reported by the Municipality. |  |  |  |  |  |

 Table 2.:
 AG Report on Service Delivery Performance 2014/15

#### EXPENDITURE, REVENUE, CAPITAL, CASH, DEBTORS AND SALARIES PERFORMANCE

|  | Amended<br>Budget | Actual<br>31/12/2015 | %   |
|--|-------------------|----------------------|-----|
| Operational Expenditure                    | 964 529 285       | 438 821 478          | 45% |
| Operational Revenue (Excl. Capital Grants) | 895 035 198       | 466 102 390          | 52% |

#### EXPENDITURE

Approximately 45% of the operating expenditure budget of R964 529 285 was spent as at the end of December 2015. Preliminary expenditure savings and additional requests have been identified during the review of the budget. These amounts are listed in the tables below. (See Annexure B for further details)

#### EXPENDITURE SAVINGS

| General Expenses and Repairs & Maintenance | R 2 687 936 |
|--|-------------|
|--|-------------|

#### EXPENDITURE REQUESTS

| General Expenses and Repairs & Maintenance | R 5194936 |
|--|-----------|
|--|-----------|

#### REVENUE

Approximately 52% of the operating revenue budget of R895 035 198 was levied or collected as at the end of December 2015.

All indications are that the services revenue will materialised as budgeted.

#### ADDITIONAL REVENUE

| Interest on Investments | R 2600000 |
|-------------------------|-----------|

#### CAPITAL

|                     | Original<br>Budget | Amended<br>Budget | Actual 31/12/2015 | %   |
|---------------------|--------------------|-------------------|-------------------|-----|
| Capital Expenditure | 103 914 091        | 105 479 077       | 46 554 979        | 44% |

The capital expenditure as at the end of December 2015, including commitments, amounts to R60 236 380 and equates to 57% of the budget actually spent or committed. Minor reallocations between projects are listed in Annexure B.

#### CASH MANAGEMENT

Cash flow predictions are as anticipated. The cash balance at the end of December 2015 amounts to R151 989 639.

#### DEBTORS

Debtors' levels remain stable. The increased debtors results from the year-on-year increase in billings from increased tariffs at the start of the new financial year. This conclusion can be drawn from the increase in the 0-30 days (current) debtors.

#### SALARIES & WAGES

All indications are that the salary budget will not be exceeded.

#### ADJUSTMENTS BUDGET

Regulation 23 of the Municipal Budget and Reporting Regulations provides, *inter alia* for the following:

"An adjustment budget may be tabled in the Municipal Council at any time after the Mid-year Budget and Performance Assessment has been tabled in the Council, but not later than 28 February of each year. Furthermore, except under certain circumstances only one adjustment budget may be tabled in Council during a financial year."

Accordingly, it is recommended that a report on adjustments to the budget be submitted to Council for consideration before 29 February 2016.

CC Groenewald MUNICIPAL MANAGER

### Municipal manager's quality certification

### QUALITY CERTIFICATE

I, Coenie Groenewald, the Municipal Manager of Overstrand Municipality, hereby certify that the –

### Municipal Manager's Report on the Mid-Year Budget and Performance Assessment

as at **December 2015** has been prepared in accordance with the Municipal Finance Management Act and regulations made under the Act.

Print name: CC Groenewald

Municipal Manager of Overstrand Municipality (WC032)

Tomeword, Signature: 5.01.2016 Date:

### PROVISIONAL 2015/2016 OPERATIONAL BUDGET MID YEAR REVIEW

| DIRECTORATE         | DEPARTMENT         | UKEY           | Cost Alloation | ITEM                                    | SAVINGS  | REQUESTS  |
|---------------------|--------------------|----------------|----------------|---|----------|-----------|
| Management Services | Social Development | 20150812160910 | 10680202530001 | Staff:Basic Salary&Wages                | -10 000  |           |
| Management Services | Social Development | 20150916105413 |                | Staff:Basic Salary&Wages                |          | 40 000    |
| Management Services | Social Development |                | 10680202530001 | Staff:Basic Salary&Wages                |          | 0         |
| Management Services | Social Development | 20150916115607 | 10680202530001 | Staff:Basic Salary&Wages                |          | 0         |
| Management Services | Social Development | 20150916153102 | 10680202530001 | Staff:Basic Salary&Wages                | -10 000  |           |
| Management Services | Social Development | 20150908100328 | 10680203760001 | OperCost:Gifts&Promotional Items        | -8 800   |           |
| Management Services | Social Development | 20150916121442 | 10680203760001 | OperCost:Gifts&Promotional Items        | -6 950   |           |
| Management Services | Social Development | 20150916143831 | 10680203760001 | OperCost:Gifts&Promotional Items        | -10 000  |           |
| Management Services | Social Development | 20150916152303 | 10680203760001 | OperCost:Gifts&Promotional Items        | -5 000   |           |
| Management Services | Social Development |                |                | OperCost:Gifts&Promotional Items        |          | 0         |
| Management Services | Social Development |                |                | OperCost:Gifts&Promotional Items        |          | 0         |
| Management Services | Social Development |                |                | OperCost:Gifts&Promotional Items        |          | 9 000     |
| Management Services | Social Development | 20150908095159 | 10680203950001 | OperCost:Catering Municipal Activities  |          | 1 053     |
| Management Services | Social Development | 20150916104314 | 10680203950001 | OperCost:Catering Municipal Activities  | -5 000   |           |
| Management Services | Social Development | 20150916144436 | 10680203950001 | OperCost:Catering Municipal Activities  | -9 314   |           |
| Management Services | Social Development | 20150916152140 | 10680203950001 | OperCost:Catering Municipal Activities  |          | 0         |
| Management Services | Social Development |                |                | OperCost:Catering Municipal Activities  |          | 3 623     |
| Management Services | Social Development | 20150916152621 | 10680203950001 | OperCost:Catering Municipal Activities  |          | 0         |
| Management Services | Social Development | 20150814143802 | 10680204720000 | OperCost:Printing&Publications          | -18 000  |           |
| Management Services | Social Development |                |                | OperCost:Printing&Publications          |          | 5 000     |
| Management Services | Social Development | 20150908105501 | 10680205050001 | OperCost:Trav&Subs-Dom Road Transport   | -5 000   |           |
| Management Services | Social Development | 20150916151606 | 10680205050001 | OperCost:Trav&Subs-Dom Road Transport   |          | 0         |
| Management Services | Social Development |                |                | OperCost:Trav&Subs-Dom Road Transport   |          | 40 000    |
| Management Services | Social Development | 20150916120603 | 10680201180001 | ContrServ:Artists&Performers            | -10 000  |           |
| Management Services | Social Development | 20150908093130 | 10680203300001 | Inventory:Materials&Supplies            | -612     |           |
| Management Services | ICT                | 20150212015894 | 10660200800000 | ConsServ:Project Management             | -100 000 |           |
| Management Services | ICT                | 20150212015880 | 10660201440000 | ContrServ:Maint. Of Equipm              | -300 000 |           |
| Management Services | ICT                | 20150212015920 | 10660203540000 | OperLease:Computer Equipment            | -150 000 |           |
| Management Services | ICT                | 20150212015922 | 10660203670000 | OperLease:Machinery&Equipment           | -45 000  |           |
| Management Services | ICT                | 20150212015858 | 10660204050000 | OperCost:Cellular Contract (Subs&Calls) | -20 000  |           |
| Management Services | ICT                | 20150212015957 | 10660204380000 | OperCost:Ext Comp Serv-Special CompServ | -900 000 |           |
| Management Services |                    | 20150212012494 | 10080201120000 | ConsServ:Legal Cost - Legal Advic&Litig | -200 000 |           |
| Finance             | Revenue            | 20150212013726 | 10200204030000 | OperCost:Courier&Delivery Services      |          | 180 000   |
| Finance             | Revenue            | 20150212013727 | 10200204070000 | OperCost:Postage/Stamps/Franking Mach   |          | 8 000     |
| Finance             | Revenue            | 20150908143348 | 10200204120001 | OperCost:Telephone Fax Telegraph &Telex | -8 000   |           |
| Finance             | Revenue            | 20150212013729 | 10200204720000 | OperCost:Printing&Publications          | -180 000 |           |
| Finance             | Revenue            | 20150212013802 | 10200200550000 | OutsrcdServ:Conn. Electricity           |          | 114 440   |
| Finance             | Revenue            | 20150212013803 | 10200200570000 | OutsrcdServ:Conn. Water                 |          | 100 000   |
| Finance             | Revenue            | 20150212013783 | 10200200610000 | OutsrcdServ:Security Servs              | -60 000  |           |
| Finance             | Revenue            | 20150212013724 | 10200201130000 | ConsServ:Legal Cost - Issue Of Summons  |          | 408 500   |
| Finance             | Revenue            | 20150212013725 | 10200201140000 | ConsServ:Legal Cost - Collection        | -626 260 |           |
| Finance             | Revenue            | 20150626154303 | 10200201450000 | ContrServ:Maint. Of Unspecified Assets  |          | 31 320    |
| Finance             | Revenue            | 20150212013751 | 10200201550000 | ContrServ:Tracing Agents&Debt Collect   |          | 32 000    |
| LED                 | LED                |                |                | LED Implementation                      |          | 1 000 000 |
| Protection Services | Traffic            | 20150212016249 | 10700204720000 | PRINTING & PUBLICATIONS                 |          | 50 000    |
| Protection Services | Traffic            | 20150212016275 | 10700205220000 | UNIFORM & PROTECTIVE CLOTHING           |          | 10 000    |

| DIRECTORATE         | DEPARTMENT         | UKEY           | Cost Alloation | ITEM                                    | SAVINGS    | REQUESTS  |
|---------------------|--------------------|----------------|----------------|---|------------|-----------|
| Protection Services | Traffic            | 20150212016264 | 10700201430000 | MAINTENANCE BUILD & FACILITIES          |            | 25 000    |
| Protection Services | Traffic            | 20150212016265 | 10700201440000 | MAINTENANCE OF EQUIPMENT                |            | 15 000    |
| Protection Services | Traffic            | 20150212016266 | 10700201450000 | MAINTENANCE OF UNSPECIFIED ASSETS       |            | 50 000    |
| Protection Services | Traffic            | 20150212016278 | 10700203260000 | CONSUMABLE STORE STANDARD RATED         |            | 1 000     |
| Protection Services | Traffic            | 20150212016280 | 10700203280000 | FINISHED GOODS                          |            | 1 000     |
| Protection Services | Vehicle Testing    | 20150212016552 | 10720204720000 | PRINTING & PUBLICATIONS                 |            | 15 000    |
| Protection Services | Vehicle Licencing  | 20150212016808 | 10750204720000 | PRINTING & PUBLICATIONS                 |            | 25 000    |
| Protection Services | Law Enforcement    | 20150212016416 | 10710204720000 | PRINTING & PUBLICATIONS                 |            | 10 000    |
| Protection Services | Law Enforcement    | 20150212016443 | 10710205220000 | UNIFORM & PROTECTIVE CLOTHING           |            | 25 000    |
| Protection Services | Law Enforcement    | 20150212016411 | 10710200220000 | ANIMAL CARE                             |            | 25 000    |
| Protection Services | Law Enforcement    | 20150212016420 | 10710201230000 | BUILDING CONTRACTORS                    |            | 5 000     |
| Protection Services | Law Enforcement    | 20150212016439 | 10710201620000 | SAFEGUARD & SECURITY                    |            | 100 000   |
| Protection Services | Law Enforcement    | 20150212016449 | 10710203300000 | MATERIALS & SUPPLIES                    |            | 5 000     |
| Protection Services | Fire Brigade       | 20150212016722 | 10740203950000 | OperCost: Catering Municipal Activities |            | 10 000    |
| Protection Services | Fire Brigade       | 20150212016734 | 10740200400000 | OursrcdServ: Clearing & Grass Cutt      |            | 50 000    |
| Protection Services | Fire Brigade       | 20150212016735 | 10740200410000 | OursrcdServ: Fire Serv                  |            | 100 000   |
| Protection Services | Fire Brigade       | 20150212016677 | 10740201350000 | OursrcdServ: Fire Serv                  |            | 100 000   |
| Council             | Council General    | 20150212012303 | 10010241110000 | OperInKind:Poverty Relief               |            | 2 600 000 |
| Finance             | Financial Services | 20150212013515 | 10180100480000 | Interest on Investments                 | -2 600 000 |           |
|                     |                    |                |                |   |            |           |
|                     |                    | 8              |                |   | -5 287 936 | 5 194 936 |

| Management Services   | -1 813 676 | 98 676    | -1 715 000 |
|-----------------------|------------|-----------|------------|
| MM & IA               |            |           |            |
| Protection Services   |            | 622 000   | 622 000    |
| Community Services    |            |           |            |
| Infrastructure & Plan |            |           |            |
| LED                   |            | 1 000 000 | 1 000 000  |
| Council General       |            | 2 600 000 | 2 600 000  |
| Finance               | -3 474 260 | 874 260   | -2 600 000 |
|                       | -5 287 936 | 5 194 936 | -93 000    |

#### Mid-Year Review -2015/2016 - CAPEX

|   | VOTE            | AMOUNT COMMENT  |
|---|-----------------|---|
| 1. MIG RE-ALLOCATION:   |                 |   |
| EXTENSION OF THUSONG CENTRE                                       | 5 02 5001 005 1 | -100 000 MIG RE-ALLOCATION 2015/2016 -D HENDRIKS                  |
| OVERHILLS:KLEINMOND SOCCERFIELD                                   | 5 02 5001 007 1 | -700 000 MIG RE-ALLOCATION 2015/2016 -D HENDRIKS                  |
| TURF SOCCERFIELD  | 5 02 5001 008 1 | -170 000 MIG RE-ALLOCATION 2015/2016 -D HENDRIKS                  |
| TURF SOCCERFIELD  | 5 02 5001 008 1 | -30 000 MIG RE-ALLOCATION 2015/2016 -D HENDRIKS                   |
| REHABILITATION OF EXISTING PAVE ROAD (LIC)                        | 5 02 5001 009 1 | 100 000 MIG RE-ALLOCATION 2015/2016 -D HENDRIKS                   |
| REHABILITATION OF EXISTING PAVE ROAD (LIC)                        | 5 02 5001 009 1 | 700 000 MIG RE-ALLOCATION 2015/2016 -D HENDRIKS                   |
| PMU BUILDING  | 5 02 5001 004 1 | 170 000 MIG RE-ALLOCATION 2015/2016 -D HENDRIKS                   |
| REHABILITATION OF EXISTING PAVE ROAD (LIC)                        | 5 02 5001 009 1 | 30 000 MIG RE-ALLOCATION 2015/2016 -D HENDRIKS                    |
| 2. WARD SPECIFIC PROJECT RE-ALLOCATION(CAPEX & OPEX):             |                 |   |
| BEAUTIFICATION OF OPEN SPACE                                      |                 | 20 000 FROM OPEX TO CAPEX (KLEINMOND)                             |
| STORMWATER -AD HOC  | 5 02 5008 023 1 | -50 000 FROM CAPEX TO OPEX (GANSBAAI)                             |
| UPGRADING OF PLAY PARK -EQUIPMENT                                 |                 | 150 000 FROM OPEX TO CAPEX (ZWELIHLE-WARD 5)                      |
| 3. H BLIGNAUT PROJECT RE-ALLOCATION (WATER):                      |                 |   |
|   | 5 00 5004 004 4 |   |
| REFURBISH BUFFELS RIVER DAM BRIDGE AND TOWER & PALMIET RIVER WEIR | 5 02 5001 024 1 | 17 385 RE-ALLOCATION 2015/2016 -H BLIGNAUT                        |
| BAARDSKEERDERSBOS BULK WATER SUPPLY UPGRADE                       | 5 02 5001 026 1 | -17 385 RE-ALLOCATION 2015/2016 -H BLIGNAUT                       |
| <u>4. MINOR ASSETS TRANSFER :</u>                                 |                 |   |
| MINOR ASSETS TRANSFER   | 5 02 5005 407 1 | -6 700 MINOR ASSETS TRANSFER TO ROADS & WASTE-P BURGER& DEWET NEL |
| MINOR ASSETS TRANSFER   | 5 02 5005 351 1 | 4 900 MINOR ASSETS TRANSFER FROM SEWERAGE-P BURGER& DEWET NEL     |
| MINOR ASSETS TRANSFER   | 5 02 5005 141 1 | 1 800 MINOR ASSETS TRANSFER FROM SEWERAGE-P BURGER& DEWET NEL     |
| 5. ELECTRICITY -SAVINGS & REQUESTS :                              |                 |   |
| HERMANUS: MAIN STR TO ROYAL 2ND SUPPLY FEEDER                     | 5 02 5001 016 1 | -221 083 ELECTRICITY - SAVINGS & REQUEST - K DU PLESSIS           |
| KLEINMOND: MV & LV NETWORK UPGRADE                                | 5 02 5001 018 1 | -378 428 ELECTRICITY - SAVINGS & REQUEST - K DU PLESSIS           |
| HERMANUS: LV UPGRADE/REPLACEMENT                                  | 5 02 5001 019 1 | -797 ELECTRICITY - SAVINGS & REQUEST - K DU PLESSIS               |
| HAWSTON: LV UPGRADE/REPLACEMENT                                   | 5 02 5001 020 1 | -1 424 ELECTRICITY - SAVINGS & REQUEST - K DU PLESSIS             |
|   |                 | 601 732 NEW ITEM -MINI SUBS & TRANSFORMERS                        |
|   |                 |   |

TOTAL CAPITAL BUDGET ADJUSTMENTS

120 000

#### **Overstrand Municipality**

#### SDBIP 2015/2016: Top Layer SDBIP Report - Mid Year Assessment Report - 1 July 2015 to 31 December 2015

#### QUARTER 1 - ENDING 30 SEPTEMBER 2015 QUARTER 2 - ENDING 31 Ref Strategic Objective KPI **KPI Owner** nnual Target Baseline **Departmental Corrective** Target Actual **Departmental SDBIP Comments** Target Actual Departmental SDBIP R Measures TL2 n<sup>2</sup> of roads patched and resealed 101560 100,000 [D336] Deputy Director: Ope The provision and Director: 15,000 70,007 maintenance of municipal according to Paveman Management Community COMPLY (December 2015) System within available budget services Services 90% G [D337] Director: Community TL3 The provision and Quality of effluent comply 90% with Director: 0.827 90% 90% 84% [D337] Director: Community Services: HAWSTON [D337] Director: Community 90% maintenance of municipal eneral limit in terms of the Water Community WWTW: HIGH AMMONIA AND CONDUCTIVITY Services: ON-GOING COMPLIED (December 2015) Act (Act 36 of 1998) NVESTIGATIONS TO FIND services Services HERMANUS WWTW: CONDUCTIVITY LEVELS IN RAW SOURCES OF CONDUCTIVITY. SEWER INLET A CHALLENGE (September 2015) September 2015) The provision and Quality of potable water comply 95% Director: 0.953 95% 99% G2 [D338] Director: Community Services: COMPLIED 99% G2 [D338] Director: Community TL4 95% 95% with SANS 241 COMPLIED (December 2015) maintenance of municipal Community (September 2015) services Services TL5 The provision and 0.215 imit unaccounted water to less than Director: 25% 0% 0% 0% 0% maintenance of municipal 25% {(Number of kilolitre water Community services ourified - Number of kilolitre water Services . sold)/Number of kilolitre sold x 100)} TL22 The provision and imit electricity losses to 8% or less Director: 0.0595 0% 0% 0% 8% 0% (Number of Electricity Units maintenance of municipal Infrastructure & services Purchased - Number of Electricity Planning Units Sold) / Number of Electricity Units Purchased and/or Generated) × 100} TL25 Report on the implementation of the Director: [D382] Deputy Director: Infra The provision and maintenance of municipal Water Service Development plan Infrastructure & Planning: Water Services Aud ervices annually by the end of October 2015 Planning 2014/15 was submitted to De Sanitation (DWS) (October 20 TL34 The creation and Annually review and submit Disaster Director: Protection Management Plan to the District by Services maintenance of a safe and the end of June 2016 healthy environment TL35 The creation and Arrange public awareness sessions Director: Protection B [D208] Director: Protection Services: 24 Public 13 B [D208] Director: Protection S 32 10 24 maintenance of a safe and on Protection Services Services Awareness Conducted (September 2015) wareness's (December 2015 healthy environment TL36 The creation and Annually review Community Safety Director: Protection maintenance of a safe and Plan by the end of June in Services healthy environment conjunction with the Department of Community Safety TL37 Review the Fire Management Plan Director: Protection The creation and maintenance of a safe and by the end of June 2016 Services ealthy environment

**Basic Service Delivery** 

| L DECEMBER 2015   |                                     |        | formance for S<br>to Dec 2015 | Sep |
|---|-------------------------------------|--------|-------------------------------|-----|
| ? Comments  | Departmental Corrective<br>Measures | Target | Actual                        | R   |
| erational Services:   |                                     | 15,000 | 70,007                        | В   |
| y Services:<br>)  |                                     | 90%    | 90%                           | G   |
| y Services:   |                                     | 95%    | 99%                           | G2  |
|   |                                     | 0%     | 0%                            | N/A |
|   |                                     | 0%     | 0%                            | N/A |
| rastructure &<br>Idit Report for<br>Dept of Water and<br>015) |                                     | 1      | 1                             | G   |
|   |                                     | 0      | 0                             | N/A |
| Services: 13 pubic<br>5)                                      |                                     | 16     | 37                            | В   |
|   |                                     | 0      |                               | N/A |
|   |                                     | 0      | 0                             | N/A |

| Ref  | Strategic Objective  | KPI  | KPI Owner                                 | Baseline | Annual Target |             |             |       | QUARTER 1 - ENDING 30 SEPTEMBER 2015   |  |             |               | QUARTER 2 - ENDING 31 DECEMBER 2015  | ;   |             | formance for Sep<br>to Dec 2015 |
|------|--|--|---|----------|---------------|-------------|-------------|-------|--|--|-------------|---------------|--|---|-------------|---------------------------------|
|      |  |  |   | 2000000  |               | Target      | Actual      | R     | Departmental SDBIP Comments  | Departmental Corrective<br>Measures                | Target      | Actual R      | Departmental SDBIP Comments  | Departmental Corrective<br>Measures   | Target      | Actual                          |
| TL38 | The creation and<br>maintenance of a safe and<br>healthy environment | Collect R8000000 Public Safety<br>Income by 30 June 2016   | Director: Protection<br>Services          | 5154575  | 5 R 8,000,000 | R 2,000,000 | R 8,370,452 |       | <b>[D214] Director: Protection Services:</b> Extract from trial balance Sept 2015 (September 2015)   |  | R 2,000,000 | R 8,691,934 B | [D214] Director: Protection Services:<br>R8691934 - exctract from T.B (December 2015   | ;)  | R 4,000,000 | R 17,062,386                    |
| TL39 | The provision and maintenance of municipal services                  | Provision of water to informal<br>households based on the standard of<br>1 water point to 25 households  | Director:<br>f Community<br>Services      | new kpi  | 126           | 5 0         |             | 0 N/A |  |  | 0           | 0 N/.         | A  |   | 0           | 0 N,                            |
| TL40 | The provision and<br>maintenance of municipal<br>services            | Provision of cleaned piped water to<br>all formal households within 200 m<br>from households   | Director:<br>Community<br>Services        | 27373    | 32,483        | 0           | ) (         | D N/A |  |  | 0           | 0 N/          | A  |   | 0           | 0 N,                            |
| TL41 | The provision and<br>maintenance of municipal<br>services            | Provision of refuse removal, refuse<br>dumps and solid waste disposal to all<br>formal households at least once a<br>week  |   | 34299    | 33,094        | 0           |             | D N/A |  |  | 0           | 0 N/          | A  |   | 0           | 0 N,                            |
| TL42 | The provision and<br>maintenance of municipal<br>services            | Provision of refuse removal, refuse<br>dumps and solid waste disposal to all<br>informal households at least once a<br>week  | l Community                               | new kpi  | 52            | 2 0         |             | D N/A |  |  | 0           | 0 N/.         | A  |   | 0           | 0 N,                            |
| TL43 | The provision and<br>maintenance of municipal<br>services            | Provision of Electricity: Number of<br>metered electrical connections in<br>formal areas (Eskom Areas excluded)  | Director:<br>Infrastructure &<br>Planning | 25751    | 25,354        | 0           | ) (         | D N/A |  |  | 0           | 0 N/          | A  |   | 0           | 0 N,                            |
| TL44 | The provision and<br>maintenance of municipal<br>services            | Provision of free basic electricity,<br>refuse removal, sanitation and water<br>in terms of the equitable share<br>requirements  | Director: Finance                         | 6536     | 6,650         | 6,650       | 8,124       |       | <ul> <li>[D134] Senior Manager: Revenue: 8337 Households @<br/>R3 352 278.87<br/>(July 2015)</li> <li>[D134] Senior Manager: Revenue: 8336 Households @<br/>R5 479 944.05<br/>(August 2015)</li> <li>[D134] Senior Manager: Revenue: 8 124Households @<br/>R4,328,480.71<br/>(September 2015)</li> </ul> | Revenue: n/a (July 2015)<br>[D134] Senior Manager: | 6,650       | 7,317 G       | <ul> <li>[D134] Senior Manager: Revenue: 8 124</li> <li>Households @ R4,328,480.71</li> <li>(October 2015)</li> <li>[D134] Senior Manager: Revenue: 7 302</li> <li>Households @ R3 946 768.41</li> <li>(November 2015)</li> <li>[D134] Senior Manager: Revenue: 7 317</li> <li>Households @ R3 954561.91</li> <li>(December 2015)</li> </ul> | [D134] Senior Manager:<br>Revenue: n/a (October 2015)<br>[D134] Senior Manager:<br>Revenue: n/a (November 2015)<br>[D134] Senior Manager:<br>Revenue: N/A (December 2015) | 6,650       | 7,317 G                         |
| TL45 | The provision and<br>maintenance of municipal<br>services            | Percentage of a municipality's<br>capital budget actually spent on<br>capital projects identified for<br>2015/16 in terms of the<br>municipality's IDP {(Actual amount<br>spent on projects as identified for<br>the year in the IDP/Total amount<br>spent on capital projects)X100} | Municipal Manager                         | 93.77    | 98%           | 6 5%        | 23%         |       | <b>[D414] Municipal Manager:</b> Target exceeded (September 2015)  |  | 25%         | 44% B         | [D414] Municipal Manager: Target met.<br>(December 2015)   |   | 25%         | 44% (                           |
| TL46 | The provision and<br>maintenance of municipal<br>services            | The provision of sanitation services<br>to informal households based on the<br>standard of 1 toilet to 5 households  | Community                                 | new kpi  | 629           | 0           |             | D N/A |  |  | 0           | 0 N/          | A  |   | 0           | 0 N,                            |

| Re   | Strategic Objective      | КРІ  | KPI Owner                          | Baseline | Annual Target |        |        |       | QUARTER 1 - ENDING 30 SEPTEMBER 2015  |                                     |        |        |     | QUARTER 2 - ENDING 31 DECEMBER 2015  |                                     | Overall Peri<br>2015 t | formance for<br>to Dec 2015 |       |
|------|--------------------------|--|------------------------------------|----------|---------------|--------|--------|-------|---|-------------------------------------|--------|--------|-----|--|-------------------------------------|------------------------|-----------------------------|-------|
|      |                          |  |                                    |          |               | Target | Actual | R     | Departmental SDBIP Comments   | Departmental Corrective<br>Measures | Target | Actual | R   | Departmental SDBIP Comments  | Departmental Corrective<br>Measures | Target                 | Actual                      | R     |
| TL47 |                          |  | Director:<br>Community<br>Services | 31231    | 32,483        | 0      | C      | 0 N/A |   |                                     | 0      | 0      | N/A |  |                                     | 0                      | (                           | ) N/A |
| TL48 | maintenance of municipal | 100% of the Municipal Infrastructure<br>Grant (MIG) spent by 30 June 2016<br>(Actual MIG expenditure/Allocation<br>received) | Infrastructure &                   | new kpi  | 100%          | 5%     | 8.80%  |       | [D384] Director: Infrastructure & Planning: A total of<br>R1 888 302.91 of the total allocated MIG funds spent to<br>date. (September 2015) |                                     | 20%    | 30.76% | В   | [D384] Director: Infrastructure & Planning:<br>MIG expenditure as per SAMRAS report<br>(December 2015) |                                     | 20%                    | 30.769                      | 6 В   |

#### Good Governance and Public Participation

|     |   |  |                                    |          |               |        |        |     | Sep-15   |                                     |        |        |       | Dec-15  | Overall Peri<br>2015 t | formance fo<br>to Dec 2015 |       |
|-----|---|--|------------------------------------|----------|---------------|--------|--------|-----|--|-------------------------------------|--------|--------|-------|---|------------------------|----------------------------|-------|
| Ref | Strategic Objective   | КРІ  | KPI Owner                          | Baseline | Annual Target | Target | Actual | R   | Departmental SDBIP Comments  | Departmental Corrective<br>Measures | Target | Actual | R     | Departmental SDBIP Comments Departmental SDBIP Comments   | Target                 | Actual                     | R     |
| TL6 |   | facilitate consistent and regular  | Director:<br>Community<br>Services | 9        | 8             | 2      | 2      | G   | [D340] Director: Community Services: COMPLIED<br>(September 2015)  |                                     |        | 2      | 2 G   | [D340] Director: Community Services:<br>COMPLIED (December 2015)  | 4                      |                            | 4 G   |
| TL7 | The provision of democratic,<br>accountable and ethical<br>governance | Submit quarterly progress reports on<br>the revision of the top 10 risks as a<br>corrective action to the Executive<br>Management Team                                 | Municipal Manager                  | 4        | 4             | 1      | 1      | G   | [D12] Municipal Manager: Target met. (September 2015)  |                                     |        | 1      | 1 G   | <b>[D12] Municipal Manager:</b> Target met. Item<br>served before the Executive Management Team<br>at meetings held on 5 October 2015 and 3<br>November 2015. ( <i>December 2015</i> )        | 2                      |                            | 2 G   |
| TL8 | The provision of democratic,<br>accountable and ethical<br>governance | Management, Executive Mayor,<br>Auditor-General and Audit<br>Committee on progress with<br>implementation of key controls as<br>identified in key control deficiencies | Municipal Manager                  |          | 4             | 1      | 1      |     | <b>[D13] Internal Auditor</b> : Key Control Assessment and<br>Dashboard Report for the 3rd and 4th quarter were<br>tabled to the AC at the meeting that were held on 16<br>September 2015. <i>(September 2015)</i> |                                     |        | 1      | 1 G   | <b>[D13] Internal Auditor:</b> Key Control Assessment<br>and Dashboard Report for 1st Quarter was<br>tabled to AC during meeting that was held on<br>25 November 2015. <i>(December 2015)</i> | 2                      |                            | 2 G   |
| TL9 | The provision of democratic,<br>accountable and ethical<br>governance | Risk based audit plan approved by<br>the Audit Committee by the end of<br>June 2016  | Municipal Manager                  | 1        | . 1           | 0      | 0      | N/A |  |                                     |        | 0      | 0 N/A |   | 0                      |                            | 0 N/A |

#### Local Economic Development

|     |                     |     |                                   |          |               |        |        |       | QUARTER 1 - ENDING 30 SEPTEMBER 2015 | -                                   |        |        |   | QUARTER 2 - ENDING 31 DECEMBER 2015   |                                     |        | rformance for<br>to Dec 2015 |
|-----|---------------------|-----|-----------------------------------|----------|---------------|--------|--------|-------|--------------------------------------|-------------------------------------|--------|--------|---|---|-------------------------------------|--------|------------------------------|
| Ref | Strategic Objective | КРІ | KPI Owner                         | Baseline | Annual Target | Target | Actual | R     | Departmental SDBIP Comments          | Departmental Corrective<br>Measures | Target | Actual | R | Departmental SDBIP Comments   | Departmental Corrective<br>Measures | Target | Actual                       |
| L10 |                     |     | Director: Economic<br>Development | new kpi  | 2             | 0      |        | 0 N/A |                                      |                                     | 1      |        |   | [D408] Director: Economic Development:<br>Report submitted to Portfolio Committee in<br>October 2015. (November 2015)<br>[D408] Director: Economic Development:<br>Report collated and will be submitted at the<br>next Portfolio committee meeting. (December<br>2015) |                                     | 1      |                              |

| Ref  | Strategic Objective   | КРІ   | KPI Owner                         | Baseline | Annual Target |        |        |       | QUARTER 1 - ENDING 30 SEPTEMBER 2015  |                                 |        |        |   | QUARTER 2 - ENDING 31 DECEMBER 2015  |  |        | formance for<br>to Dec 2015 |     |
|------|---|---|-----------------------------------|----------|---------------|--------|--------|-------|---|---------------------------------|--------|--------|---|--|--|--------|-----------------------------|-----|
| her  | Shatebe objective   |   |                                   | buschine | Annual Target | Target | Actual | R     | Departmental SDBIP Comments   | nental Corrective .<br>Measures | Target | Actual | R | Departmental SDBIP Comments  | Departmental Corrective<br>Measures  | Target | Actual                      | R   |
| TL11 | The promotion of tourism,<br>economic and social<br>development |   | Director: Economic<br>Development | new kpi  | 1             | . 1    | 1      |       | <b>[D409] Director: Economic Development:</b> Report<br>submitted<br>Kalfie Fees (09 - 10 August 2015)<br>Stanford wine route (23 - 24 September 2015)<br>Funky Fynbos (18 - 20 September 2015) <i>(September 2015)</i><br><i>2015)</i>   |                                 | 0      | C      | H | <b>[D409] Director: Economic Development:</b><br>Hawston Sea festival 5 December 2015;<br>Stanford Street Festival 13 December 2015; Toy<br>Run 29 November 2015. <i>(December 2015)</i> |  | 1      |                             | ί G |
| TL12 | The promotion of tourism,<br>economic and social<br>development | Support 30 SMME's in terms of the<br>SMME Development Programme by<br>30 June 2016  |                                   | new kpi  | 30            | 5      | 14     |       | [D404] Manager: LED: Enterprise Development Unit<br>compiled progress reports on the Entrepreneurs that<br>they have been assisting for the period July 2015. 10<br>Businesses were assisted in Zwelihle,5 in Hawston and<br>16 in Gansbaai and 8 businesses in Kleinmond were<br>assisted in terms of registrations and referrals. The<br>Hermanus walk in centre assisted the following<br>businesses to register namely Ikota Ekasi Private<br>Company ; January Landscaping & services Olwethu Car<br>wash Pty. The Gansbaai walk in centre assited the<br>following businesses to register namely Quintuin<br>Bernard PTY has been registered ; Vuyolwethu Nqayi<br>and Sinovuyo Godlo Pty are in the process of<br>regsitration. A total of 3 co-operatives name, Mix Agri<br>Farming Co-operative;Big 5 Take aways co-operative<br>and Blinkwaters co-operative limited was sent to<br>Casidra for funding.POE-email. A follow up meeting with<br>the group will take place in August. Kleinmond Vrou Co-<br>operative has started registration process. (July 2015)<br>[D404] Manager: LED: 14 SMME's supported<br>(September 2015) |                                 | 10     | 25     |   | [D404] Manager: LED: 25 SMME's provided<br>with business assistance. (December 2015)   |  | 15     | 3                           | ) B |
| TL13 | The promotion of tourism,<br>economic and social<br>development | Raise funds for local economic<br>development through financial and<br>non-financial resources mobilisation   | Director: Economic<br>Development | new kpi  | 3             | 0      | C      | D N/A |   |                                 | 2      | C      |   | [D410] Director: Economic Development: No<br>funds generated. (December 2015)  | [D410] Director: Economic<br>Development: No funds<br>generated in Quarter 2, but<br>funds will be generated in<br>Quarter 3 and 4. (December<br>2015) | 2      |                             | ) R |
| TL14 | The promotion of tourism,<br>economic and social<br>development | Report quarterly to Director LED on<br>linkages established with other<br>spheres of government, agencies,<br>donors, SALGA and other relevant<br>bodies for benefit of local<br>area/Stakeholder engangement and<br>creation of partnerships to broaden<br>economic benefit for local<br>communities | Director: Economic<br>Development | new kpi  | 4             | 1      | 1      |       | [D411] Director: Economic Development: Kogelberg       [D411] Director         Marine Working Group meeting was attended.Date: 23       Development         July 2015, Venue: Mtimkhulu Village, Kleinmond. (July       2015)         [D411] Director: Economic Development: Co-       operatives linked with Cassidra for Start-up funding         (August 2015)       [D411] Director: Economic Development: No Linkages         (September 2015)       [September 2015)  | August 2015                     | 1      | 1      | 9 | <b>[D411] Director: Economic Development:</b> LED<br>Stakeholder Engagement held on 3 Dec 2015 to<br>establish linkages and build relationships.<br>(December 2015)                      |  | 2      |                             | ! G |
| TL15 | The promotion of tourism,<br>economic and social<br>development |   | Director: Economic<br>Development | 517      | 396           | 120    | 129    | G2    | [D406] Director: Economic Development: Created 129<br>work opportunities from 1 July - 30 Sept' 2015.<br>(September 2015)   |                                 | 100    | 249    |   | [D406] Director: Economic Development: 249<br>ob opportunites created. ( <i>December 2015</i> )  |  | 220    | 37                          | 8 B |

| Ref  | Strategic Objective   | КРІ  | KPI Owner                         | Baseline | Annual Target |        |        |  | QUARTER 1 - ENDING 30 SEPTEMBER 2015   |                                     |        |        | QUARTER 2 - ENDING 31 DECEMBER 2015   |                                     |        | formance for S<br>to Dec 2015 | ер  |
|------|---|--|-----------------------------------|----------|---------------|--------|--------|--|--|-------------------------------------|--------|--------|---|-------------------------------------|--------|-------------------------------|-----|
|      |   |  |                                   |          |               | Target | Actual | R  | Departmental SDBIP Comments  | Departmental Corrective<br>Measures | Target | Actual | R Departmental SDBIP Comments   | Departmental Corrective<br>Measures | Target | Actual                        | R   |
| TL16 |   | Monthly monitor the statistics on<br>the usage of the LED Walk-in Centre<br>(outreach & referral purposes)<br>through the attendance registers | Director: Economic<br>Development | new kpi  | 12            | 3      | 3      | 1<br>:1<br>[[<br>R<br>R<br>T<br>G<br>Z<br>V<br>H<br>[[<br>[<br>N<br>G<br>G<br>Z<br>Z | D407] Director: Economic Development: Hermanus:<br>15 Gansbaai : 47, Total walkins for the month of July<br>162 (July 2015)<br>D407] Director: Economic Development: Attendance<br>tegister Submitted<br>Total number of walk ins = 253<br>Hermanus = 134<br>Gansbaai = 66<br>Welihle = 41<br>Hawston = 12 (August 2015)<br>D407] Director: Economic Development: Total<br>Number of walk-inns - 266<br>Hermanus - 148<br>Gansbaai = 74<br>Welihle - 21<br>Hawston - 23 (September 2015) |                                     | 3      | 3      | G [D407] Director: Economic Development:<br>Gansbaai - 38<br>Zwelihle - 22<br>Hawston - 57<br>Hermanus 47 (October 2015)<br>[D407] Director: Economic Development:<br>Hermanus - 69<br>Gansbaai - 35<br>Zwelihle - 27<br>Hawston - (November 2015)<br>[D407] Director: Economic Development:<br>Hermanus -45<br>Gansbaai -89<br>Zwelihle -06<br>Hawston - (December 2015) |                                     | 6      | 6                             | G   |
| TL49 | The promotion of tourism,<br>economic and social<br>development |  | Director: Economic<br>Development | new kpi  | 1             | 0      | 0      | 0 N/A  |  |                                     | 0      | 0      | N/A   |                                     | 0      | 0                             | N/A |

#### Municipal Financial Viability and Management

|      |  |  |                                    |          |               |        |        |     |     | QUARTER 1 - ENDING 30 SEPTEMBER 2015                               |                                     |        |        |        | QUARTER 2 - ENDING 31 DECEMBER 2015                              | Overall Per<br>2015 | formance fo<br>to Dec 2015 |       |
|------|--|--|------------------------------------|----------|---------------|--------|--------|-----|-----|--|-------------------------------------|--------|--------|--------|--|---------------------|----------------------------|-------|
| Re   | Strategic Objective  | KPI  | KPI Owner                          | Baseline | Annual Target | Target | Actual | R   | 2   | Departmental SDBIP Comments  | Departmental Corrective<br>Measures | Target | Actual | R      | Departmental SDBIP Comments Departmental Corrective Measures     | Target              | Actual                     | R     |
| TL1  | The provision of democratic<br>accountable and ethical<br>governance | grant (Libraries, CDW) spent (Actual   | Director:<br>Community<br>Services | 1.0045   | 98%           | 20%    | 21.29% | G2  |     | 335] Director: Community Services:<br>.29 % SPENT (September 2015) |                                     | 50%    | 64     | % G2   | [D335] Director: Community Services:<br>COMPLIED (December 2015) | 50%                 | 64                         | % G2  |
| TL17 | The provision of democratic<br>accountable and ethical<br>governance | , Financial viability measured in terms<br>of the available cash to cover fixed<br>operating expenditure ((Available<br>cash+ investments)/ Monthly fixed<br>operating expenditure)  | Director: Finance                  | 2.3      | 1.3           | 0      | 0      | N/A | Ά   |  |                                     | 0      |        | 0 N/A  |  | 0                   |                            | D N/A |
| TL18 | accountable and ethical governance                                   | , Financial viability measured in terms<br>of the municipality's ability to meet<br>it's service debt obligations ((Total<br>operating revenue-operating grants<br>received)/debt service payments<br>due within the year) (%) |                                    | 0.1672   |               |        |        |     | /A  |  |                                     | 0%     |        | 1% N/A |  | 0%                  |                            | % N/A |
| TL19 | The provision of democratic<br>accountable and ethical<br>governance | , Financial viability measured in terms<br>of the outstanding service debtors<br>(Total outstanding service debtors/<br>revenue received for services)   | Director: Finance                  | 0.104    | 12.20%        | 0%     | 0%     | N/A | Ϋ́Α |  |                                     | 0%     | (      | 9% N/A |  | 0%                  | 0                          | % N/A |

| Ref  | Strategic Objective     | KPI   | KPI Owner           | Baseline | Annual Target |           |          |       | QUARTER 1 - ENDING 30 SEPTEMBER 2015   |   |        |        |       | QUARTER 2 - ENDING 31 DECEMBER 2015  |   |        | rformance for<br>to Dec 2015 |      |
|------|-------------------------|---|---------------------|----------|---------------|-----------|----------|-------|--|---|--------|--------|-------|--|---|--------|------------------------------|------|
|      |                         |   |                     |          |               | Target    | Actual   | R     | Departmental SDBIP Comments  | Departmental Corrective<br>Measures   | Target | Actual | R     | Departmental SDBIP Comments  | Departmental Corrective<br>Measures   | Target | Actual                       | R    |
| TL20 | accountable and ethical | Financial statements submitted to<br>the Auditor-General by 31 August<br>2015                             | Director: Finance   | 1        | . 1           | L         | 1 :      | 1 G   | <b>[D160] Director: Finance:</b> SUBMITTED TO AG ON 31<br>AUGUST 2015 <i>(August 2015)</i>   |   | 0      |        | 0 N/4 | ΎΑ   |   | 1      |                              | 1 G  |
| TL21 | accountable and ethical | Submit a reviewed long term<br>financial plan by end of October<br>2015                                   | Director: Finance   | 1        | . 1           |           | 0 (      | 0 N/A | <b>[D161] Deputy Director: Finance:</b> A service provider<br>has been appointed. ( <i>July 2015</i> )<br><b>[D161] Deputy Director: Finance:</b> Documentation has<br>been submitted to the service provider. ( <i>August 2015</i> )<br><b>[D161] Deputy Director: Finance:</b> Draft plan has been<br>received. ( <i>September 2015</i> )  |   | 1      |        | 1 G   | <ul> <li>[D161] Deputy Director: Finance: Long term<br/>financial plan received on 22 October 2015<br/>(October 2015)</li> <li>[D161] Deputy Director: Finance: Not<br/>applicable for the period. Task completed in<br/>October 2015. (November 2015)</li> <li>[D161] Deputy Director: Finance: Not<br/>applicable for the period. Task completed in<br/>October 2015. (December 2015)</li> </ul> |   | 1      |                              | IG   |
| TL51 | accountable and ethical | Achieve a debt recovery rate not les<br>than 96% (Receipts/total billed for<br>the 12 month period x 100) | s Director: Finance | 96.87    | 96%           | 6 96:<br> | % 96.45% | G2    | <ul> <li>[D159] Director: Finance: 2015/06-2015/07 84.02 %</li> <li>2015/05-2015/07 96.00% 2015/04-2015/07 97.77 %</li> <li>(July 2015)</li> <li>[D159] Director: Finance: 2015/06-2015/07 83.87%</li> <li>2015/04-2015/07 94.56%</li> <li>2015/04-2015/07 97.50%</li> <li>(August 2015)</li> <li>[D159] Director: Finance: 2015/08-2015/09 88.93%</li> <li>2015/07-2015/09 96.16% 2015/06-2015/09 96.45%</li> <li>(September 2015)</li> </ul> | [D159] Director: Finance: n/a<br>(July 2015)<br>[D159] Director: Finance: n/a<br>(August 2015)<br>[D159] Director: Finance: n/a<br>(September 2015) | 96%    | 97.38  | % G2  | 2 [D159] Director: Finance: 2015/09-2015/10<br>88.19% 2015/08-2015/10 96.92% 2015/07-<br>2015/10 97.47 %<br>(October 2015)<br>[D159] Director: Finance: 2015/10-2015/11<br>85.16 % 2015/09-2015/11 96.19% 2015/08-<br>2015/11 98.00 %<br>(November 2015)<br>[D159] Director: Finance: 2015/11-2015/12<br>88.40 % 2015/10-2015/12 93.19% 2015/09-<br>2015/12 97.38 %<br>(December 2015)             | [D159] Director: Finance: n/a<br>(October 2015)<br>[D159] Director: Finance: n/a<br>(November 2015)<br>[D159] Director: Finance: n/a<br>(December 2015) | 96%    | 97.389                       | 6 G2 |

#### Municipal Transformation and Institutional Development

|      |  |   |                                       |          |               |        | •      |       | QUARTER 1 - ENDING 30 SEPTEMBER 2015  |                                     |        |       |       | QUARTER 2 - ENDING 31 DECEMBER 2015   |                                     |        | formance for Se<br>to Dec 2015 |
|------|--|---|---------------------------------------|----------|---------------|--------|--------|-------|---|-------------------------------------|--------|-------|-------|---|-------------------------------------|--------|--------------------------------|
| Ref  | Strategic Objective  | KPI   | KPI Owner                             | Baseline | Annual Target | Target | Actual | R     | Departmental SDBIP Comments   | Departmental Corrective<br>Measures | Target | Actua | il R  | Departmental SDBIP Comments   | Departmental Corrective<br>Measures | Target | Actual                         |
| TL26 | The provision of democratic<br>accountable and ethical<br>governance | , The percentage of a municipality's<br>budget (training budget) actually<br>spent on implementing its workplace<br>skills plan (Actual expenditure<br>divided by the budget allocated) | Director:<br>Management<br>e Services | new kpi  | 100%          | 20%    | 49.35% | 6 B   | [D86] Director: Management Services: Training Budget<br>Budget Allocation R2 000 000.00<br>Budget Spend to Date R987 130.57<br>Available Budget R1 012 869.43<br>(September 2015) |                                     | 40%    |       | 46% G | 2 <b>[D86] Director: Management Services:</b><br>Capital/Operating Budget Provisions<br>Scoa unique key : 20150212015661<br>Scoa unique key Description : Training<br>Budget Provision 2015/2016 : R2 000 000.00<br>Spent to Date/Committed : R1 078 517.18<br>Balance Available : R921 482.82<br>(December 2015) |                                     | 40%    | 49.35%                         |
| L27  | The provision of democratic<br>accountable and ethical<br>governance | , Review the Municipal Organisational<br>Staff Structure by the end of June<br>2016   | l Director:<br>Management<br>Services |          | . 1           | 0      | C      | D N/A | A   |                                     | 0      |       | 0 N/  | A   |                                     | 0      | ۹ (0                           |

| Ref  | Strategic Objective   | КРІ   | KPI Owner                           | Baseline | Annual Target | QUARTER 1 - ENDING 30 SEPTEMBER 2015 |                          |       |   |   |        |        | Overall Performance<br>2015 to Dec 20   |   |        |        |       |
|------|---|---|-------------------------------------|----------|---------------|--------------------------------------|--------------------------|-------|---|---|--------|--------|---|---|--------|--------|-------|
|      |   |   |                                     |          | Annual larget | Target                               | Actual                   | R     | Departmental SDBIP Comments   | Departmental Corrective<br>Measures   | Target | Actual | R Departmental SDBIP Comments   | Departmental Corrective<br>Measures   | Target | Actual | R     |
| TL28 | The provision of democratic,<br>accountable and ethical<br>governance | Revise the Section 14 Access to<br>Information Manual by the end of<br>June 2016 to ensure compliant and<br>up to date policies   | Director:<br>Management<br>Services | 1        | . 1           |                                      | D                        | 0 N/A |   |   | 0      | 0      | N/A   |   | 0      | (      | ) N/A |
| TL29 | accountable and ethical governance                                    | 90% of the approved and funded<br>organogram filled {(actual number o<br>posts filled dived by the funded<br>posts budgeted) x100}  | Director:<br>Management<br>Services | 0.9241   | 90%           | 909                                  | <u>6</u> 92 <sup>,</sup> |       | [089] Director: Management Services: Total Post as at<br>end of SEPTEMBER 2015:<br>Filled 1076<br>Vacant 94<br>Total 1170<br>As at the end of SEPTEMBER 2015 there were 94<br>vacancies.<br>Vacancy Status Overview:<br>Outstanding vacancies 58<br>Advertised 26<br>Interview 10<br>Total vacancies 94<br>(September 2015)   |   | 90%    | 92%    | G2 [D89] Director: Management Services: Filled<br>1025<br>Vacant 143 - 56 (Water) =87<br>Total 1112<br>(December 2015)  |   | 90%    | 929    | % G2  |
| TL30 | The provision of democratic,<br>accountable and ethical<br>governance | The number of people from<br>employment equity target groups<br>employed in the three highest levels<br>of management in compliance with a<br>municipality's approved<br>employment equity plan |                                     | new kpi  | 54            | 5.                                   | 4 6                      |       | <ul> <li>[D49] Senior Manager: Human Resources: 61 People<br/>from employment equity targets employed within the 3<br/>highest levels of management (July 2015)</li> <li>[D49] Senior Manager: Human Resources: 62 People<br/>from employment equity targets employed within the 3<br/>highest levels of management (August 2015)</li> <li>[D49] Senior Manager: Human Resources: 62 People<br/>from employment equity targets employed within the 3<br/>highest levels of management (September 2015)</li> </ul> |   | 54     | 61     | <ul> <li>G2 [D49] Senior Manager: Human Resources: 60<br/>People from employment equity targets<br/>employed within the 3 highest levels of<br/>management (<i>October 2015</i>)<br/>[D49] Senior Manager: Human Resources: 62<br/>People from employment equity targets<br/>employed within the 3 highest levels of<br/>management (<i>November 2015</i>)<br/>[D49] Senior Manager: Human Resources: 62<br/>People from employment equity targets<br/>employed within the 3 highest levels of<br/>management (<i>December 2015</i>)</li> </ul> |   | 54     | 63     | 1 G2  |
| TL31 | accountable and ethical   | Provide legal assistance and input or<br>policies, contracts, agreements,<br>legislation, by-laws and authorities<br>within 5 working days  | Management                          | new kpi  | 120           | 3                                    | D 16                     |       | <ul> <li>[D70] Senior Manager: Legal Services: The legal services department exceeded the previous months target. (July 2015)</li> <li>[D70] Senior Manager: Legal Services: 29 legal referrrals was responded to in the month of August 2015. (August 2015)</li> <li>[D70] Senior Manager: Legal Services: Exceeded the key performance indicator and the previous months target. (September 2015)</li> </ul>  | [D70] Senior Manager: Legal<br>Services: None (July 2015)<br>[D70] Senior Manager: Legal<br>Services: None (August 2015)<br>[D70] Senior Manager: Legal<br>Services: None (September<br>2015) | 30     | 217    | <ul> <li>B [D70] Senior Manager: Legal Services: The attended legal referrals exceed September 2C target. (October 2015)</li> <li>[D70] Senior Manager: Legal Services: The amount of legal referral's dealt with within 95 of the allocated key performace indicator exceeded the target set during the previous month. (November 2015)</li> <li>[D70] Senior Manager: Legal Services: Legal Services rendered 66 legal responses, input a commentary in December 2015. (December 2015)</li> </ul>   | <ul> <li>[D70] Senior Manager: Legal</li> <li>Services: None (November 2015)</li> <li>[D70] Senior Manager: Legal</li> <li>Services: None. (December 2015)</li> </ul> | 60     | 38!    | 5 B   |

| Ref  | Strategic Objective   | KPI                        | KPI Owner                           | Baseline | Annual Target | QUARTER 1 - ENDING 30 SEPTEMBER 2015 |        |     |   |   |        |        | Overall Performance for Sep<br>2015 to Dec 2015 |   |        |        |      |
|------|---|----------------------------|-------------------------------------|----------|---------------|--------------------------------------|--------|-----|---|---|--------|--------|---|---|--------|--------|------|
|      |   |                            |                                     |          |               | Target                               | Actual | R   | Departmental SDBIP Comments   | Departmental Corrective<br>Measures   | Target | Actual | R   | Departmental SDBIP Comments Departmental Corrective Measures  | Target | Actual | R    |
| TL32 | The provision of democratic,<br>accountable and ethical<br>governance |                            | Director:<br>Management<br>Services | new kpi  | 2             | 4                                    | 6      | 4 R | <ul> <li>[D75] Senior Manager: Legal Services: Although the July 2015 does not normally reflect an increase in revenue, it is evident from the stats report that there was still a reasonable inflow of payments. (<i>July 2015</i>)</li> <li>[D75] Senior Manager: Legal Services: The monthly report on additional court matter currently only focus on traffic offences. It is the objective to incorporate additional matters once the court comes in full operation. (<i>August 2015</i>)</li> <li>[D75] Senior Manager: Legal Services: Reports were provided to senior management on the generated income on fines for the additional court, as well as the attended matters on the September 2015 court rolls. In the circumstances 376 matters were dealt with in September 2015. (<i>September 2015</i>)</li> </ul> | [D75] Senior Manager: Legal<br>Services: None (July 2015)<br>[D75] Senior Manager: Legal<br>Services: None (August 2015)<br>[D75] Senior Manager: Legal<br>Services: None (September<br>2015) | 6      | 5      | 6 G   | <ul> <li>[D75] Senior Manager: Legal Services: Since<br/>the additional court came into operation senior<br/>management is provided with an operational<br/>report and financial report. The operational<br/>report reflect the amount of matters on the<br/>financial report reflect the collectable income of<br/>the additional court. (October 2015)</li> <li>[D75] Senior Manager: Legal Services: Refer to<br/>the both the financial and operational<br/>additional court reports. (November 2015)</li> <li>[D75] Senior Manager: Legal Services: Please<br/>refer to the monthly operational and financial<br/>report for the additional court. Legal Services<br/>further incorporated an additional<br/>supplementary report providing an update on<br/>all non - traffic related matters on the court roll.<br/>(December 2015)</li> </ul> |        | 2 1    | 10 0 |
| TL33 | economic and social development                                       | Committee) in terms of the | Management<br>Services              | new kpi  |               | 1 :                                  | 1      |     | [D94] Manager: Social Development: The Overstrand<br>LDAC has been established. The Committee is in the<br>process of drafting a Local Drug Action Plan. The next<br>meeting will be towards the end of October - early<br>November. (September 2015)   |   | 0      |        | 0 N/A   |   |        | 1      | 1 G  |